



# HOWARD AND IRENE LEVINE AFFORDABLE HOUSING DEVELOPMENT PROGRAM

**UCLA**

Ziman Center  
for Real Estate

## DESCRIPTION

The UCLA Ziman Center for Real Estate is pleased to host the seventh annual **Howard and Irene Levine Affordable Housing Development Program (LAHDP)** in 2024. LAHDP is an accelerated university-level educational training program designed to provide professionals with the knowledge and practical skills to develop affordable housing. Affordable housing development is a highly specialized sector, requiring specific knowledge and expertise in the areas of entitlement, public-private funding sources, tax-credits, capital structures, design, and project management. Drawing on the success of the Ziman Center's existing affordable housing curriculum, LAHDP cohort will receive instruction from leading UCLA faculty and affiliated professionals utilizing proven teaching methodologies and materials.

## STRUCTURE

LAHDP 2024 training sessions will be held during the last two weeks of August and first week of September, with a total of two required 2-hour live pre-program Zoom workshops and six required full days of in-person only instruction at UCLA.

*NOTE: Full attendance on all eight dates is mandatory. A certificate will be awarded to all participants upon completion of the program.*

**The 2024 course schedule is as follows:**

- **PRE-PROGRAM WORKSHOP #1:** TBD: 9:00 - 11:00AM
- **PRE-PROGRAM WORKSHOP #2:** TBD: 9:00 - 11:00AM
- **DAY1:** Wed. (8/28/24) 8:30AM - 7:00PM
- **DAY2:** Thurs. (8/29/24) 8:30AM - 5:00PM
- **DAY3:** Fri. (8/30/24) 8:30AM - 4:15PM
- **DAY4:** Wed. (9/04/24) 8:30AM - 6:15PM
- **DAY5:** Thurs. (9/05/24) 8:30AM - 7:45PM
- **DAY6:** Fri. (9/06/24) 8:30AM - 3:30PM

## COURSEWORK

The LAHDP curriculum was carefully designed by UCLA faculty. At the end of the program, participants will have gained a solid understanding of how affordable housing is developed in California and in the United States. Fundamental topics include the following:

- Different types of affordable housing
- Housing crisis and urban economics
- Introduction to sources of current funding
- Overview of financial structures
- Overview of development schedules
- Innovative financing and private capital tools
- Emerging funding sources
- Proforma Skills
- 9% tax-credit program
- 4% tax-credit program
- Planning, zoning, entitlement, building permits, CEQA
- Architecture and design
- Alternative and traditional construction practices
- Sustainability in design and operations
- Legal issues
- Operating and management issues
- Permanent Supportive Housing (PSH)
- Housing as health care
- Politics and affordable housing policy
- Future of the field
- Small group simulation exercises and focused Q&A with industry experts
- Professional development

# TEACHING FACULTY

## STUART A. GABRIEL

Co-Director,  
UCLA Levine Affordable Housing Development Program  
Arden Realty Chair and Distinguished Professor of Finance,  
UCLA Anderson School of Management  
Director, UCLA Ziman Center for Real Estate

## MICHAEL M. RUANE

Co-Director,  
UCLA Levine Affordable Housing Development Program  
President,  
National Community Renaissance  
Member, UCLA Ziman Affordable Housing Advisory Council

*For the full list of LAHDP Industry Instructors, Mentors and Speakers, see:*

*[www.anderson.ucla.edu/about/centers/ucla-ziman-center-for-real-estate/for-professionals/howard-and-irene-levine-affordable-housing-development-program](http://www.anderson.ucla.edu/about/centers/ucla-ziman-center-for-real-estate/for-professionals/howard-and-irene-levine-affordable-housing-development-program)*

## WHO SHOULD ATTEND

LAHDP was created for entry-level affordable housing professionals, other professionals wishing to enter the affordable housing field, and professionals providing support services to such development projects. The 2024 program will consist of 42 participants who will be selected through an admissions application review process. Participants will be drawn from the public, private, and nonprofit sectors. The cohort will be selected from diverse sectors in order to enrich the learning experience, and foster meaningful networks. LAHDP seeks to have a positive impact on not only participants, but the organizations they represent.

## LIFELONG LEARNING

In addition to building a skill set and a network, LAHDP graduates will have access to UCLA Ziman Center for Real Estate programs and events. This includes regular and ongoing programming of the Howard and Irene Levine Program in Housing and Social Responsibility, of which LAHDP is a subset program.

## FEES AND APPLICATION

The Ziman Center's Levine Affordable Housing Development Program is made possible by a generous gift from Howard and Irene Levine. The program has been significantly subsidized to allow access to all individuals and organizations. The tuition fee covers registration, instruction, materials, daily meals (Continental breakfast, lunch, light afternoon snacks and beverages, and scheduled dinners), daily campus parking, and networking and speaker sessions. Personal travel and local lodging expenses are not included, but the Ziman Center will provide a list of on-campus and nearby hotel options with available UC rates for participants seeking lodging.

We are pleased to announce that the Ziman Center will offer two full tuition fee scholarships to attend LAHDP in 2024. The scholarships are named in honor of Thomas L. Safran, an illustrious leader in the affordable housing industry in Southern California and a generous supporter of the Ziman Center. The LAHDP Scholarship Committee will select the recipients directly as part of the admissions process and upon finalization of this year's cohort.

- **\$1,500 PRIVATE SECTOR**
- **\$850 PUBLIC SECTOR AND NONPROFITS**

**APPLY NOW:** [bit.ly/ucla-ziman-lahdp-2024](https://bit.ly/ucla-ziman-lahdp-2024)

**EXTENDED DEADLINE:** **APRIL 18, 2024 @6:00PM**

**DECISION NOTIFICATION:** **APRIL 29, 2024**

**For more information, please contact:**

**JULIE LINDNER**

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Program Manager, LAHDP  
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