Benchmarks in Search Markets*

Darrell Duffie†  Piotr Dworczak‡  Haoxiang Zhu§

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Abstract

We analyze the role of benchmarks in over-the-counter markets subject to search frictions. The publication of a benchmark can, under conditions, raise total social surplus by (i) increasing the volume of beneficial trade, (ii) facilitating more efficient trade matching between dealers and customers, and (iii) reducing total search costs. Although the improvement in market transparency caused by benchmarks may lower dealer profit margins on each trade, dealers may nevertheless introduce a benchmark such as LIBOR in order to encourage greater market participation by investors. In some cases, low-cost dealers may introduce a benchmark in order to increase their market share through reducing entry by high-cost dealers, a further source of efficiency gain.

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†Dean Witter Distinguished Professor of Finance, Graduate School of Business, Stanford University, and research associate, National Bureau of Economic Research. Duffie was appointed chair of the Market Participants Group on Reference Rate Reform by the Financial Stability Board. For other potential conflicts of interest, see www.darrellduffie.com/outside.cfm.

‡Stanford University, Graduate School of Business, dworczak@stanford.edu.

§MIT Sloan School of Management and NBER, zhuh@mit.edu.
1 Introduction

An enormous quantity of transactions in over-the-counter (OTC) markets are negotiated on the basis of benchmark prices. This paper explains how benchmarks affect pricing and trading behavior by reducing market opaqueness, characterizes the welfare impact of benchmarks, and shows how the incentives of regulators and dealers to support benchmarks depend on market structure.

Trillions of dollars in loans are negotiated at a spread to LIBOR or EURIBOR, benchmark interbank borrowing rates.\(^1\) The WM/Reuters daily fixings are the dominant benchmarks in the foreign exchange market, which covers over $5 trillion per day in transactions.\(^2\) There are popular benchmarks for a range of commodities including silver, gold, oil, and natural gas, among others.\(^3\) Benchmarks are also used to provide price transparency for manufactured products such as pharmaceuticals and automobiles.\(^4\)

Among other roles, benchmarks mitigate search frictions by lowering the informational asymmetry between dealers and their “buy-side” customers. We consider a market for an asset in which dealers offer price quotes to customers who are relatively uninformed about the typical cost to dealers of providing the asset. Customers must engage in costly search in order to observe the quotes. We provide conditions under which adding a benchmark to an opaque OTC market can improve efficiency by encouraging entry by customers, improving matching efficiency, and reducing total search costs.

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\(^1\) LIBOR is the London Interbank Offered Rate. EURIBOR is the Euro Interbank Offered Rate. For U.S. dollar Libor alone, the Market Participants Group on Reference Rate Reform (2014) (chaired by one of the authors of this paper) reports that over 3 trillion dollars in syndicated loans and over 1 trillion dollars in variable-rate bonds are negotiated relative to LIBOR. The MPG report lists many other fixed-income products that are negotiated at a spread to the “interbank offered rates” known as LIBOR, EURIBOR, and TIBOR, across five major currencies. As of the end of 2013, Bank for International Settlements (2014) report a total notional outstanding of interest rate derivatives of 583 trillion U.S. dollars, the vast majority of which reference LIBOR or EURIBOR. These swap contracts and many other derivatives reference benchmarks, but are not themselves benchmark products. Other extremely popular benchmarks for overnight interest rates include SONIA, the Sterling OverNight Index Average, and EONIA, the Euro OverNight Index Average.

\(^2\) See Foreign Exchange Benchmark Group (2014), which reports that 160 currencies are covered by the WM/Reuters benchmarks. These benchmarks are fixed at least daily, and by currency pair within the 21 major “trade” currencies.

\(^3\) The London Bullion Market Association provides benchmarks for gold and silver. Platts provides benchmarks for oil, refined fuels, and iron ore (IODEX). Another major oil price benchmark is ICE Brent. ICIS Heren provides a widely used price benchmark for natural gas.

\(^4\) For a discussion of the Average Wholesale Price (AWP) drug-price benchmarks, see Gencarelli (2005). The Kelly Blue Book publishes the “Fair Purchase Price” of automobiles, based on the average transaction price by model and location.
Recent major scandals over the manipulation of benchmarks for interest rates, foreign currencies, and other assets have made the robustness of benchmarks a major concern of international investigators and policymakers. This paper offers a theoretical foundation for public-policy support of transparent financial benchmarks. Section 6 discusses the manipulation of benchmarks in more detail.

Our model works roughly as follows. In an over-the-counter market with a finite number of dealers and a continuum of investors that we call “traders,” the cost to a dealer of providing the asset to a trader is the sum of a dealer-specific (idiosyncratic) component and a component that is common to all dealers. (In practice the clients of financial intermediaries may be buying or selling the asset. We take the case in which traders wish to buy. The opposite case is effectively the same, up to sign changes.)

The existence of a benchmark is taken to mean that the common cost component is publicly announced. Each trader observes, privately, whether her search cost is high or low. Traders are searching for a good price, and dealers offer them price quotes that depend endogenously on the presence of a benchmark. Each dealer posts an offer price, available for execution by any trader, anonymously. Traders, who have a commonly known value for acquiring the asset, contact the dealers sequentially, expending a costly search effort, or costly delay, with each successive dealer contacted. At each point in time the trader, given all of the information available to her at that time (including past price offers and, if published, the benchmark) decides whether to buy, keep searching, or exit the market. All market participants maximize their conditional expected net payoffs, at all times, in a perfect Bayesian equilibrium.

Under natural parameter assumptions, which vary with the specific result, we show that publishing the benchmark is socially efficient because of the following effects. First, the publication of the benchmark encourages efficient entry by traders, thus increasing the realized gains from trade. The benchmark improves the information available to traders about the likely price terms they will face. This assists traders in deciding whether to participate in the market, based on whether there is a sufficiently large conditional expected gain from trade. The increased transparency of prices created by the benchmark causes dealers to compete more aggressively in their quotes. In this sense, the benchmark is a commitment device that mitigates the hold-up problem arising from the incentive of dealers to quote less attractive prices once the search costs of traders have been sunk.
Second, benchmarks can improve matching efficiency, leading to proportionately more sales by low-cost dealers. When the benchmark is not observed by traders, high-cost dealers exploit the ignorance of traders about the cost of providing the asset and may conduct sales despite the presence of more efficient competitors. The benchmark allows traders to decompose a price offer into a common-cost component and the margin charged by the dealer. As a result, if search costs are sufficiently small, customers trade with the most efficient dealers. Third, benchmarks help avoid wasteful search by (i) alerting traders that gains from trade are too small to justify entry, and (ii) helping them correctly infer that they should stop searching when they encounter a low-cost dealer.

We also characterize cases in which introduction of a benchmark lowers the expected social surplus.

Although a benchmark reduces dealers’ informational advantage over traders, dealers may sometimes prefer to commit to a benchmark, assuming they are able to coordinate among themselves to do so. Typically, by reducing market opaqueness, a benchmark also reduces the local monopoly power of a dealer when facing a customer, and hence decreases the dealer’s average profit margin. Thus, dealers prefer to introduce a benchmark only when the resulting reduction in profit margin is more than offset by increased volume of trade. We provide supporting conditions on model parameters.

In the simplest version of our model in which dealers have homogeneous costs, we demonstrate that dealers never want to introduce the benchmark when doing so would reduce social surplus. On the other hand, there are cases in which benchmarks are welfare-enhancing but dealers lack the incentives to introduce them. Thus, there may be scope for regulators to promote benchmarks in order to improve market efficiency.

Finally, we analyze how the incentives to commit to a benchmark differ across different types of dealers. Given the improvement in matching efficiency caused by benchmarks, the most efficient dealers might use the benchmark as a signaling device. By committing to more transparent prices, low-cost dealers credibly signal their ability to provide the asset to traders at more attractive terms. Thus, a benchmark can be a “price transparency weapon,” used to drive inefficient competitors out of the market and draw trades to dealers in the “benchmark club.” Our findings may help explain why benchmarks such as LIBOR are introduced voluntarily by dealers or banks, without direct support by regulators.⁵

⁵See Hou and Skeie (2013).
Benchmarks serve purposes beyond those considered in this paper. As discussed by Duffie and Stein (2014), the existence of a benchmark makes it possible to contract in advance for the exchange of an asset at a formulaic price that depends on the benchmark. For example, a lender and borrower can commit to a floating-rate loan whose future interest payments are at a fixed spread to LIBOR. A benchmark also permits investors to monitor the effectiveness of trade execution by agents acting as their asset managers.

Our analysis draws upon techniques first used in search-based models of labor markets, in a literature surveyed by Rogerson, Shimer and Wright (2005). The framework that we consider features endogenous pricing (as in Varian 1980, Burdett and Judd 1983, and Stahl 1989, among others) and uncertainty about the distribution of prices (as in Rothschild 1974). Our model builds on Janssen, Pichler and Weidenholzer (2011), with the crucial difference that we allow endogenous entry and heterogeneity in dealers’ costs. This enables us to study a range of issues related to welfare and matching efficiency. Section 4 of our paper is related to Benabou and Gertner (1993), who analyze the influence of inflationary uncertainty (similar in spirit to cost uncertainty in our model) on welfare and the split of surplus between consumers and firms. The relation between their approach and ours with regard to uncertainty can be described as “local” versus “global.” Benabou and Gertner (1993) analyze the marginal effect on welfare when uncertainty is reduced slightly, while the introduction of a benchmark in our setting reduces this source of uncertainty significantly. A limitation of their model is its restriction to only two sellers.

The remainder of the paper is organized as follows. Section 2 states the model. In Section 3 we analyze the role of benchmarks in markets with relatively high search costs, focusing on how benchmarks encourage market participation by traders. Section 4 tackles the case in which search costs are relatively small, and characterizes the effect of a benchmark on matching efficiency. In Section 5 we show that dealers may have a total-profit incentive to commit to a benchmark, and we analyze a setting in which benchmarks are endogenously introduced by dealers. Section 6 addresses benchmark manipulation. Section 7 concludes. All proofs are relegated to appendices, which also contain supplementary supporting results and examples.
2 Model

This section describes our search-based model of an over-the-counter market, beginning with the primitive definitions of the market participants and then turning to the trading protocol and definition of market equilibrium.

Our market participants include a finite number $N \geq 2$ of dealers and an infinite number of traders, distributed uniformly on the interval $[0, 1]$. For concreteness, we suppose that a dealer sells and a trader buys. The model can be equivalently formulated with the buying and selling roles reversed. The important distinction between the two types of agents is that dealers make markets by offering executable price quotes, whereas traders contact dealers sequentially and accept their quotes or not, in a manner to be described.

All trades are for a unit amount of a given asset. Dealer $i$ can supply the asset at a per-unit cost of $c_i = c + \epsilon_i$, where $c$ is common to all dealers and $\epsilon_i$ is idiosyncratic. The common cost component $c$ has a cumulative distribution function $G$ with support $[c, \bar{c}]$, for some $c \geq 0$, with $c < \bar{c} < \infty$. The idiosyncratic component $\epsilon_i$ determines the type of a dealer. High-cost dealers are those whose outcome for $\epsilon_i$ is a constant $\Delta > 0$. Low-cost dealers are those with $\epsilon_i = 0$. The common probability of a low-cost type is $\gamma > 0$. The cost components $c, \epsilon_1, \ldots, \epsilon_N$ are independent. Dealer $i$ observes $c$ and $\epsilon_i$, but does not observe the cost type $\epsilon_j$ of any other dealer $j$.

All traders assign a commonly known constant value $v > 0$ to acquiring the asset. Traders have no information concerning which dealers are low-cost. Trader $j \in [0, 1]$ incurs a search cost of $s_j$ for making each contact with a new dealer. For tractability, we suppose that $s_j = 0$ with some probability $\mu$ in $(0, 1)$, and that $s_j = s$ with probability $1 - \mu$, for some constant $s > 0$. Search costs are independent across almost every pair of traders. By the exact law of large numbers of Sun (2006), $\mu$ is also the fraction of traders with zero search cost, almost surely.\(^6\) The presence of some traders with zero search cost overcomes the usual Diamond paradox.\(^7\)

Because search costs in practice often arise from delay costs, we refer for simplicity and concreteness to traders with zero search cost as “fast traders,” and to those with

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\(^6\)We adopt throughout Sun’s construction of the agent space and probability space, and the measurable subsets of the product of these two spaces, so as to allow without further comment various applications of the exact law of large numbers for a continuum of essentially pairwise-independent random variables.

\(^7\)The Diamond paradox (Diamond 1971) refers to cases in which all dealers charge the monopoly price in a unique equilibrium with no search.
non-zero search cost as “slow traders.”

For the reader’s convenience, Appendix H provides a glossary of the primitive model parameters \((N, G, \Delta, \gamma, \mu, s, v)\) and the key derived variables.

The presence of a benchmark is taken to mean the publication of the common component \(c\) of the dealers’ costs. We will compare two market designs: the benchmark case and the no-benchmark case.

The game proceeds as follows. If there is a benchmark, its value \(c\) is first revealed. Each dealer \(i\) posts a price \(p_i\) that constitutes a binding offer to sell one unit of the asset at this price to any trader. This offer price is observed only by those traders who contact the dealer.\(^8\)

Traders (without yet having observed the quotes of any dealers) make entry decisions. A failure to enter the market ends the game for the trader. With entry, a trader contacts one of the dealers, with equal likelihood across the \(N\) dealers. Upon observing a dealer’s offer, the trader can accept that offer or the offer of any previously contacted dealer, in which case the corresponding transaction is made and the trader leaves the market. A trader may alternatively continue searching by contacting another randomly selected dealer, again with the uniform distribution over the yet-to-be-visited dealers. The order of dealer contacts is independent across traders. A trader may exit the market at any point without trading, even after having contacted all \(N\) dealers. Dealers observe neither the price offers posted by other dealers, nor the order in which the traders contact dealers. Traders observe nothing about the searches or transactions of other traders.

In many over-the-counter financial markets, traders are not anonymous and dealers’ quotes are good only when offered. In Appendix A, we discuss the implications of this alternative protocol.

A (mixed) strategy for dealer \(i\) is a measurable function mapping the dealer’s cost type \(\epsilon_i\) and the common cost component \(c\) to a probability distribution over price offers. In the absence of a benchmark, a strategy for trader \(j\) maps the trader’s search cost \(s_j\) and any prior history of observed offers to a choice from: (i) accept one of the observed offers, (ii) continue searching, or (iii) exit. (If the trader has not visited any dealer, the decision to continue searching is equivalent to the decision to enter the market.) In the presence of a benchmark, the strategy of a trader may also depend on the benchmark, that is, the common cost component \(c\). The payoff of dealer \(i\) is \((p_i - c_i)Q_i\), where \(Q_i\)

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\(^8\)In OTC financial markets, this trade protocol is sometimes called “click to trade.”
is the total quantity of sales\(^9\) by dealer \(i\). If trader \(j\) successfully conducts a purchase, say from dealer \(i\), then her payoff is \(v - p_i - s_j K_j\), where \(K_j\) is the number of dealers that she contacted. If she does not purchase the asset, then her payoff is \(-s_j K_j\).

An equilibrium is a collection of strategies for the respective agents, possibly mixed (that is, allowing randomization), with the property that each agent’s strategy maximizes at each time that agent’s expected payoff conditional on the information available to the agent at that time, and given the strategies of the other agents. We focus on symmetric perfect Bayesian equilibria. We also assume, essentially without loss of generality, that fast traders play their weakly dominant strategy of always entering the market and contacting all dealers.\(^{10}\) As is conventional in the literature for search-based markets, we restrict attention to reservation-price equilibria unless otherwise indicated. These are equilibria in which a trader’s decision to continue searching can be based at any time on a cutoff for the best offer to that point.

3 With High Search Costs, Benchmarks Improve Entry Efficiency

This section considers how benchmarks affect the efficiency of entry by traders. We thus focus on cases in which search costs are relatively high compared to gains from trade.\(^{11}\) In particular, we maintain throughout this section that gains from trade may fail to exist for sufficiently high cost realizations, in that \(\bar{c} \geq v\).

The results include conditions under which having the benchmark dominates the no-benchmark case in terms of expected total social surplus, defined as the expected sum of the payoffs of all agents, both dealers and traders, net of costs.

In order to simplify and isolate the effect of a benchmark on entry decisions, we also assume throughout this section that \(\gamma = 1\), that is, all dealers have supply cost \(c\). Appendix G proves a version of the main result of this section without that assumption. The general case adds technical complications but does not offer any additional insights.

\(^9\)That is, \(Q_i = \int_0^1 1_{(i,j)} d\eta\), where \(1_{(i,j)}\) has outcome 1 if trader \(j\) accepts the offer of dealer \(i\), and otherwise has outcome 0.

\(^{10}\)This assumption is without loss of generality in that for every equilibrium in which fast traders do not play this strategy, there exists a payoff-equivalent equilibrium in which they do. The only exception is the degenerate Diamond-paradox equilibrium, in which all dealers quote the price \(v\), fast traders contact no more than one dealer, and slow traders do not enter.

\(^{11}\)A note on terminology: When we say “gains from trade” we refer to the random variable \((v - c)^+ \equiv \max(v - c, 0)\), representing the “potential” or “maximal” gains from trade. Unless the meaning is clear from the context, we use the term “realized gains from trade”\(^9\) to refer to gains that are generated in the actual equilibrium of the game.
when it comes to entry. Later, in Section 4, we consider the general case in which the dealers’ costs are heterogeneous and explain how the introduction of a benchmark can improve the efficiency with which traders are matched to low-cost dealers.

### 3.1 The benchmark case

We first characterize equilibrium in the benchmark case. A considerable part of the analysis here draws upon the work of Janssen, Pichler and Weidenholzer (2011). We sketch the equilibrium construction below, leaving technical details to Appendix C.

In the event that 
\[ c > v, \]
there are no gains from trade, and in light of the benchmark information, slow traders do not enter. Obviously, there can be no trade in equilibrium. If 
\[ v - s \leq c \leq v, \]
because dealers never quote prices below their costs, slow traders still do not enter. Fast traders enter and buy from the dealer that offers the lowest price. It is easy to show that the only equilibrium is one in which all dealers quote a price of \( c \), amounting to Bertrand competition among dealers. From this point we therefore concentrate on the interesting case, the event in which 
\[ c < v - s. \]

We fix some candidate probability \( \lambda_c \) of entry by slow traders, conditional on the observed benchmark \( c \). This entry probability will be determined in equilibrium. A slow trader faces what is known as the Pandora Problem,\(^{12}\) whose solution is characterized by Weitzman (1979). The optimal policy for a slow trader is to search until she contacts a dealer whose offer is no higher than a certain cutoff \( r_c \), which depends neither on the history of received offers nor on the number dealers that remain to be visited.

A standard search-theory argument—found, for example, in Varian (1980) and elaborated in Appendix C—implies that the only possible equilibrium response of dealers is a mixed strategy in which offers are drawn from a continuous distribution whose support has \( r_c \) as its maximum. This in turn implies that, on the equilibrium path, a slow trader buys from the first dealer that she contacts.

In order to determine the probability distribution of dealers’ offers, we first note that upon being contacted, a dealer updates his belief that he faces a fast trader. Because, on the equilibrium path, a fast trader contacts all dealers and a slow trader contacts

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\(^{12}\)Pandora has \( N \) boxes to open. Each box contains a reward of unknown value coming from a known distribution. The values of rewards are independent. Pandora opens the boxes sequentially, paying a fixed cost each time she opens a new box. The problem consists in finding the optimal stopping rule.
only one dealer, the posterior probability of facing a fast trader is

\[ q(\lambda_c) = \frac{\mu}{\mu + \frac{\mu}{N} \lambda_c(1 - \mu)}. \]  (3.1)

Let \( F_c(\cdot) \) be the equilibrium cumulative distribution function of a dealer’s price offer. Any price \( p \leq r_c \) is accepted by a slow trader for sure and is accepted by a fast trader with probability \((1 - F_c(p))^{N-1}\). Because, in equilibrium, dealers must be indifferent between all price offers in the support \([p_c, r_c]\) of the distribution, we have

\[
[1 - q(\lambda_c) + q(\lambda_c) (1 - F_c(p))^{N-1}] (p - c) = [1 - q(\lambda_c)] (r_c - c) \]  (3.2)

for every \( p \in [p_c, r_c] \). The equilibrium distribution of the prices is thus

\[ F_c(p) = 1 - \left[ \frac{\lambda_c(1 - \mu)}{N \mu} \frac{r_c - p}{p - c} \right]^{\frac{1}{N-1}}, \]  (3.3)

and \( p_c \) is determined by setting \( F_c(p_c) = 0 \).

We can now calculate the optimal reservation price \( r^*_c \) of traders. Because traders value the asset at \( v \), it must be that \( r^*_c \leq v \). Using the optimality condition that after observing a quote of \( p = r^*_c \) a trader must be indifferent between immediately accepting the offer and continuing to search, we arrive at the equation

\[ v - r^*_c = -s + v - \int_{p_c}^{r^*_c} p \, dF_c(p). \]  (3.4)

Plugging in the previously computed solution for \( F_c(p) \), a change of variables yields

\[ r^*_c = c + \frac{1}{1 - \alpha(\lambda_c)} s, \]  (3.5)

where

\[ \alpha(\lambda_c) = \int_0^1 \left( 1 + \frac{N \mu}{\lambda_c(1 - \mu)} z^{N-1} \right)^{-1} dz < 1. \]  (3.6)

The expected offer, conditional on \( c \), is \((1 - \alpha(\lambda_c))c + \alpha(\lambda_c)r^*_c\), as shown in Lemma 4 of Appendix C.

Equation (3.5) states that the maximum price that a slow trader is willing to accept is the cost of the asset plus a dealer profit margin equal to the trader’s search cost \( s \) multiplied by a proportionality factor that reflects an entry externality, represented
through the function $\alpha$. The entry externality arises as follows. If the slow-trader entry probability $\lambda_c$ is low, the market consists mainly of fast traders, and competition among dealers pushes the expected profit margins of dealers to zero, in that $\lim_{\lambda \to 0} \alpha(\lambda) = 0$. (That is, the trading protocol converges to an auction run by fast traders.) On the other hand, if $\lambda_c$ is close to 1, then slow traders constitute a considerable part of the market, and the existence of search frictions allows dealers to exert their local monopoly power and sell at prices bounded away from their costs.

To complete the description of equilibrium, we must specify the optimal entry decisions of slow traders. Holding the entry probability $\lambda_c$ fixed, the expected payoff of a slow trader conditional on $c$ and on entry is

$$\pi(\lambda_c) = v - s - \int_{p_c}^c p \, dF_c(p) = v - \frac{1}{1 - \alpha(\lambda_c)} s - c.$$ 

It can be verified that $\pi(\lambda_c)$ is strictly decreasing in $\lambda_c$ through the role of $\alpha(\lambda_c)$.

If $\pi(\lambda_c)$ is strictly positive at $\lambda_c = 1$, then the equilibrium slow-trader entry probability $\lambda^*_c$ must be 1. Because $\alpha$ is maximized at $\lambda_c = 1$, this happens if and only if

$$c \leq v - \frac{1}{1 - \bar{\alpha}} s,$$

where

$$\bar{\alpha} = \alpha(1) = \int_0^1 \left( 1 + \frac{N\mu}{1 - \mu} z^{N-1} \right)^{-1} dz. \quad (3.7)$$

If the profit $\pi(\lambda_c)$ is negative at $\lambda_c = 0$, then there is no entry by slow traders, that is, $\lambda^*_c = 0$. Since $\alpha(0) = 0$, this happens when $c > v - s$.

Finally, if $c \in (v - s, v - s/(1 - \bar{\alpha}))$, then we have “interior entry,” in that $\lambda^*_c \in (0, 1)$ is uniquely determined by the equation

$$s = (1 - \alpha(\lambda^*_c))(v - c). \quad (3.8)$$

We summarize these results in the following proposition.

**Proposition 1.** In the benchmark case, the equilibrium payoffs are unique, and there exists a reservation-price equilibrium in which the following properties hold.

1. **Entry.** In the event that $c \geq v - s$, no slow traders enter. If

$$v - \frac{s}{1 - \bar{\alpha}} < c < v - s,$$
then slow traders enter with the conditional probability $\lambda^*_c \in (0, 1)$ determined by equation (3.8). If $c \leq v - s/(1 - \bar{\alpha})$, then slow traders enter with conditional probability 1.

2. Prices. In the event that $c > v$, dealers quote arbitrary offers no lower than $c$. If $c \in [v - s, v]$, then dealers quote offers equal to $c$. If $c < v - s$, then every dealer quotes offers drawn with the conditional probability distribution function $F_c$ given by (3.3).

3. Traders’ reservation prices. In the event that $c < v - s$, conditional on entry, a slow trader’s reservation price $r^*_c$ is given by (3.5).

4. Social surplus. The conditional expected total social surplus given $c$ is

$$\lambda^*_c (1 - \mu) (v - c - s) + \mu (v - c)^+,$$

where $(v - c)^+ \equiv \max(v - c, 0)$, and the conditional expected profit of each dealer is

$$\frac{\lambda^*_c (1 - \mu)}{N} \frac{s}{1 - \alpha(\lambda^*_c)}.$$  

An immediate implication of Proposition 1 is that entry is not fully efficient. In the event that $c \in (v - s/(1 - \bar{\alpha}), v - s)$, the gains from trade for slow traders are larger than the search cost, but we do not observe full entry. This inefficiency can be understood as a hold-up problem. Once traders enter, search costs are sunk and dealers make higher-than-efficient price offers. Because of the negative externality that slow traders exert on other traders by entering, the equilibrium level of entry must be low enough to keep the profits of slow traders from being negative.

Even before analyzing the no-benchmark case, we can already isolate one source of welfare advantage of a benchmark. We define the expected gain from trade

$$X = G(v) \left[ v - E(c \mid c \leq v) \right], \quad (3.9)$$

that is, the probability of a positive gain from trade multiplied by the expected gain given that it is positive.

**Proposition 2.** If $v - c > s \geq X$, then the expected social surplus is strictly larger with the benchmark than in any equilibrium without the benchmark.
Proposition 2 describes an important role of a benchmark as a device to signal gains from trade. In markets with relatively low expected gains from trade and relatively high search costs (that is, with \( s \geq X \)), the absence of a benchmark leads to a total failure by slow traders to participate in the market. Although this situation is extreme, it may be considered realistic for markets in an early stage of development. The introduction of a benchmark in this setting encourages the participation of slow traders by providing them with information about the conditional expected gains from trade. The probability of entry becomes strictly positive as the benchmark cost \( c \) gets low enough. This improves market efficiency.

In order to further develop our comparison of the benchmark and no-benchmark cases, we now characterize equilibria in the absence of a benchmark.

### 3.2 The no-benchmark case

When the absence of a benchmark prevents traders from observing the common component \( c \), traders make complicated Bayesian inferences based on the observed price offers in order to assess the attractiveness of these offers. To keep the model tractable we restrict attention to equilibria in which traders, when on the equilibrium path, follow a reservation-price strategy. That is, in the \( k \)-th round of search a slow trader has a reservation price of the form \( r_{k-1}(p_1, p_2, \ldots, p_{k-1}) \), where \((p_1, p_2, \ldots, p_{k-1})\) is the history of prior price offers. According to this reservation-price strategy, any offer \( p_k > r_{k-1}(p_1, p_2, \ldots, p_{k-1}) \) is not immediately accepted and any offer \( p_k < r_{k-1}(p_1, p_2, \ldots, p_{k-1}) \) is immediately accepted. An offer \( p_k = r_{k-1}(p_1, p_2, \ldots, p_{k-1}) \) is accepted with some (mixing) probability that is determined in equilibrium. For simplicity, from this point we describe an offer that is not immediately accepted as “rejected,” bearing in mind that the trader retains the option to later accept the offer.

We first characterize reservation-price equilibria, assuming one exists. Then we provide conditions under which a reservation-price equilibrium does exist. The following lemma is an important step in characterizing a reservation-price equilibrium.

**Lemma 1.** In every reservation-price equilibrium in which slow traders enter with strictly positive probability, (i) the first-round reservation price \( r_0^\star \) is equal to \( v \) and (ii) for each outcome of \( c \) strictly below \( v \), the upper limit of the support of the conditional distribution of price offers is \( v \).

Without the benchmark the first-round reservation price of a slow trader cannot depend on \( c \). The trader’s ignorance about the common component \( c \) of dealers’ costs
makes it more difficult for her to evaluate the attractiveness of price offers. Lemma 1 states that this information asymmetry must result in the slow trader accepting any price offer below her value \( v \) for the asset, in a reservation-price equilibrium. Thus, only two things can happen if a positive mass of slow traders enter. If \( c \leq v \), a slow trader buys from the first dealer that she contacts. If \( c > v \), however, then a slow trader will observe a price offer above her value for the asset, conclude that there is no gain from trade, and exit the market. This outcome—slow traders entering only to discover that there is no gain from trade—is a waste of costly search that would be avoided if there were a benchmark. With a benchmark, as seen in Proposition 1, slow traders do not enter unless the conditional expected gain from trade exceeds the cost \( s \) of entering the market and making contact with a dealer.

Using Lemma 1, we can describe the reservation-price equilibrium without the benchmark, analogously with Proposition 1. Let \( \lambda^* \) denote the equilibrium probability of entry by slow traders.

**Proposition 3.** In the no-benchmark case, if a reservation-price equilibrium exists, it must satisfy the following properties:

1. **Entry.** If \( s \geq X \), no slow traders enter, that is, \( \lambda^* = 0 \). If \( s \in ((1 - \bar{\alpha})X, X) \), the fraction \( \lambda^* \) of entering slow traders solves

\[
s = (1 - \alpha(\lambda^*))X.
\]

(3.10)

If \( s \leq (1 - \bar{\alpha})X \), all slow traders enter with probability \( \lambda^* = 1 \).

2. **Prices.** In the event that \( c > v \), dealers quote an arbitrary price offer no lower than \( c \). If \( c \leq v \), dealers quote prices drawn with a cumulative distribution function \( F_c \) given by

\[
F_c(p) = 1 - \left[ \frac{\lambda^*(1 - \mu) v - p}{p - c} \right]^{\frac{1}{\mu - 1}},
\]

(3.11)

for

\[
p \in \left[ \frac{\lambda^*(1 - \mu)v + N\mu c}{\lambda^*(1 - \mu) + N\mu}, v \right].
\]

3. **Traders’ reservation prices.** Conditional on entry, a slow trader has a reservation price of \( v \) at her first dealer contact. If this first dealer’s price offer is no more than \( v \), the slow trader accepts it. Otherwise the slow trader rejects it and exits the market.
4. Surplus. The expected total social surplus is $\lambda^*(1 - \mu)(X - s) + \mu X$, and the expected profit of each dealer is $\lambda^*(1 - \mu)X/N$.

The markets with and without benchmarks, characterized by Propositions 1 and 3, respectively, share some common features. In both, dealers’ strategies depend on the realization of the benchmark $c$, and slow traders never contact more than one dealer, on the equilibrium path. The distribution of quoted prices and the entry probability of slow traders are characterized by functions whose forms, with and without a benchmark, are similar.

That said, there are two crucial differences. First, slow traders’ entry decisions in the presence of the benchmark depend on the realization (through publication of the benchmark) of the gains from trade. By contrast, without a benchmark, entry depends only on the (unconditional) expected gain from trade. Second, with the benchmark, the reservation price of slow traders (and hence the upper limit of the price-offer distribution) depends on the realization of the benchmark $c$. Absent the benchmark, however, a slow trader’s reservation price is always $v$, so that an offer of $v$ is in the support of price offers regardless of the outcome of $c$.

Existence of reservation-price equilibria in the no-benchmark case

Before comparing welfare with and without the benchmark, it remains to characterize conditions under which a reservation-price equilibrium exists without the benchmark. Providing general conditions for the existence of reservation-price equilibria with learning and equilibrium pricing seems a challenging task. While significant progress has been made by Janssen, Pichler and Weidenholzer (2011), their results are not applicable in our setting because they assume a sufficiently large trader value $v$. Benabou and Gertner (1993) also provide partial results for the case of two dealers.

Appendix C provides a necessary and sufficient condition for the existence of reservation-price equilibrium in the case of two dealers, and an explicit sufficient condition for existence with $N > 2$ dealers. The main conclusion is summarized as follows.

Proposition 4. There exists some $s < X$ such that for any search cost $s$ greater than $s$, a reservation-price equilibrium in the no-benchmark case exists and is payoff-unique.

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$^{13}$Janssen, Pichler and Weidenholzer (2011) assume that $v$ is large enough (sufficiently larger than $\bar{c}$) that it does not influence the equilibrium at all. We cannot make this assumption because it is not separable from our assumptions on the size of gains from trade (which play a key role in the analysis of entry).
Proposition 4 states that the equilibrium described in Proposition 3 exists if the search cost is sufficiently large. The condition \( s < X \) ensures that there exists an equilibrium with strictly positive probability of entry by slow traders. If \( s \geq X \) there exists a trivial reservation-price equilibrium in which slow traders do not enter.

### 3.3 Welfare comparison

We now show that if search costs are sufficiently high relative to the expected gain from trade, then introducing the benchmark raises the social surplus by encouraging the entry of slow traders.

As noted above, entry may be inefficiently low under search frictions due to the hold-up problem and the negative externality in the entry decisions of slow traders. Because a search cost is sunk once a slow trader has visited a dealer, a dealer can use its local monopoly power to charge high prices. Expecting this outcome, slow traders may refrain from entry despite the positive expected gains from trade. The hold-up problem is more severe when more slow traders enter (because this raises the posterior belief of a dealer that he faces a high-search-cost trader). These effects apply both with and without the benchmark. The question is whether benchmarks alleviate or exacerbate this situation. We now state the main result of this section, giving conditions under which adding the benchmark improves welfare by encouraging entry. Proposition 5 provides sufficient conditions for the reverse conclusion.

**Theorem 1.** Suppose that (i) \( s \geq (1 - \bar{\alpha})(v - c) \) or (ii) \( s \geq (1 - \psi)X \) holds, where \( \psi \in (0, \bar{\alpha}) \) is a constant that depends only on \( \mu \) and \( N \). Then a reservation-price equilibrium in the no-benchmark case (if it exists) yields a lower social surplus than the equilibrium in the benchmark case. Condition (i) holds if there are sufficiently many dealers or if the fraction \( \mu \) of fast traders is small enough.

There are two key sources of intuition behind Theorem 1. First, the presence of a benchmark allows slow traders to make their entry decisions contingent on the magnitude of gains from trade. In equilibrium with the benchmark, entry is high precisely when gains from trade are large. In other words, if the unconditional probability of entry were the same across the two settings, then social surplus would be higher in the benchmark case because, in the equilibrium with the benchmark, volume is positively

\[ \psi = \frac{1}{2} \left[ \sqrt{(1 - \bar{\alpha} + \bar{\alpha}\beta)^2 + 4\bar{\alpha}(1 - \bar{\alpha}) - (1 - \bar{\alpha} + \bar{\alpha}\beta)} \right], \]

where \( \beta = N\mu/(1 - \mu) \), and \( \bar{\alpha} \) is defined by equation (3.7).
correlated with gains from trade. Second, adding the benchmark reduces the information asymmetry between dealers and traders. Without the benchmark, a slow trader is not sure whether an unexpectedly high price offer is due to a high outcome for the common cost $c$ of dealers, or is due to an unlucky draw from the dealer’s offer distribution. Dealers exploit this informational advantage, which exacerbates the hold-up problem. By providing additional information about dealers costs, benchmarks give more bargaining power to slow traders, which further encourages entry and thus adds to total realized gains from trade. We separate and further examine these two effects in the next subsection.

**Fig. 3.1:** Conditional expected social surplus given the realized gain $x$ from each trade.

The proof of the theorem is illustrated in Figure 3.1, which depicts the dependence of the benchmark-market social welfare function $W_b(x)$ on the realized gain from trade $x = \max\{v - c, 0\}$. The proof first shows that the expected social surplus in the no-benchmark case is actually equal to $W_b(\mathbb{E}(x))$. We thus want to show that $\mathbb{E}[W_b(x)] \geq W_b(\mathbb{E}(x))$. Because slow traders increase their entry probability when the benchmark-implied gain from trade is large, we can prove that $W_b(\cdot)$ is convex over the set of $x$ for which the entry probability is interior. Condition (i) ensures the convexity of $W_b(\cdot)$ on its entire domain, allowing an application of Jensen’s Inequality. The alternative condition (ii) ensures that $W_b(\cdot)$ is subdifferentiable at $X = \mathbb{E}(x)$, yielding the same comparison. Both conditions require that the search cost $s$ is sufficiently high.
The condition of Theorem 1 that gains from trade are not too large relative to search costs cannot be dispensed with. Without the benchmark, the incentives of slow traders to enter are pooled as they calculate an expectation over all possible realizations of dealers’ costs and of their gains from trade. If their expected gains from trade are sufficiently large relative to their search costs, then without the benchmark all of the slow traders may enter. In the presence of the benchmark, however, slow-trader entry may be low in the event of high realizations of $c$ (but still allowing gains from trade). In other words, adding the benchmark need not increase welfare if the entry of slow traders is already nearly efficient without the benchmark. We confirm this intuition in the following proposition.

**Proposition 5.** Suppose that the equilibrium described by Proposition 3 exists. If (i) $(1 - \bar{\alpha})(v - \bar{c}) < s$, (ii) $s \leq (1 - \bar{\alpha})X$, and (iii) $G(v - s)$ is sufficiently close to one, then the expected social surplus is strictly higher without the benchmark than with the benchmark.

The three conditions of Proposition 5 are strong but none can be discarded. The condition $s \leq (1 - \bar{\alpha})X$ ensures that there is full entry without the benchmark. (By Theorem 1, this condition fails if $\mu$ is small enough or $N$ is large enough.) The condition that $s > (1 - \bar{\alpha})(v - \bar{c})$ ensures that there are cost realizations for which we do not have full entry with the benchmark. Finally, the condition that $G(v - s)$ is close to one ensures that the entry of slow traders is indeed socially desirable for nearly all cost realizations.

The conditions of Proposition 5 are easily interpreted in Figure 3.1. If $X > s/(1 - \bar{\alpha})$ (condition (ii)) and if we can safely ignore the region $[0, s]$ (condition (iii)), then we can place a hyperplane above the graph of $W_b(\cdot)$, tangent to it at $X$. That is, we get super-differentiability rather than sub-differentiability, reversing the welfare inequality. Condition (i) guarantees that the inequality is strict.

Appendix C.8 shows a numerical example of social surplus and entry decisions that illustrates the intuition outlined above.

### 3.4 Separating the two entry-promoting roles of a benchmark

As argued in our discussion of Theorem 1, introducing a benchmark encourages entry through two channels: (i) signaling when gains from trade are high and (ii) increasing the slow traders’ share of gains from trade by reducing the informational advantage of dealers concerning the cost of the asset. In order to distinguish between these
two effects, we study an intermediate “costly-benchmark-observation” setting in which traders observe the benchmark only upon making their first contact with a dealer (after making the entry decision but before accepting or rejecting an offer). Essentially, this means that slow traders must pay the search cost $s$ to learn the outcome of the benchmark. This artificial costly-benchmark-observation setting allows us to characterize in the next proposition the specific entry screening effect (ii) of benchmarks, while keeping the other entry effect (i) “switched off.”

**Proposition 6.** A reservation-price equilibrium always exists (and is payoff-unique) in the costly-benchmark-observation setting. Moreover, under the condition that $(1 - \bar{\alpha})X < s < X$, the equilibrium in the costly-benchmark-observation setting has a strictly higher expected social surplus than that of the reservation-price equilibrium without the benchmark.

The proposition states that channel (ii), reducing information asymmetry between dealers and traders, always works in favor of introducing a benchmark. By providing slow traders with information about the market-wide cost of the asset to dealers, the presence of a benchmark increases traders’ expected payoffs off the equilibrium path, thus encouraging their entry and raising total social surplus on the equilibrium path.

The next result states that role (i) of a benchmark, signaling when there are high gains from trade, is also relevant.

**Proposition 7.** There exists $\bar{s} < X$ such that for any search cost $s \in (\bar{s}, v - c)$ the expected social surplus is strictly higher in the benchmark case than in the costly-benchmark-observation case.

### 4 When Do Benchmarks Improve Matching?

In this section we explore the matching-efficiency role of benchmarks in search-based markets. For this purpose, we must analyze the full-fledged model in which dealers’ costs are heterogeneous. So, from this point, we assume that the probability $\gamma$ that a dealer has a low cost for providing the asset is in $(0, 1)$. Throughout this section we maintain the following two assumptions.

**Assumption A.1.** Search is socially optimal, that is, $s < \gamma \Delta$.

---

$^{15}$Appendix D provides the supporting analysis when Assumption A.1 fails. In that case, there will be no search in the equilibrium with the benchmark. While the absence of search is socially optimal in this case, this is not the case in which we are most interested.
Assumption A.2. \textit{Gains from trade exist with probability 1, that is, }\bar{c} < \nu - \Delta.\textit{

Together, these conditions imply full entry by slow traders in equilibrium, with the benchmark. This allows us to separately identify the welfare effect of matching efficiency. Assumption A.2 is adopted for expositional purposes only. We give generalized statements (weakening Assumption A.2) of the results of this section in Appendix D. We will show that if search costs are relatively low then adding a benchmark raises social surplus by making it easier for traders to find efficient (that is, low-cost) dealers. Having a low search cost is important because contacting a low-cost dealer is socially optimal only if the search cost is lower than the potential improvement in matching efficiency, that is, under Assumption A.1.

The benchmark case. In the presence of a benchmark, the key intuition for the equilibrium construction from Section 3 carries over to this setting, but the supporting arguments are more complicated, and several cases need to be considered. For that reason, we focus here on parameter regions that are relevant for social-surplus comparisons, and relegate a full characterization to Appendix D. We begin with the following result.

Proposition 8. \textit{In the presence of a benchmark, the equilibrium is payoff-unique and slow traders use a reservation-price strategy.}\n
Proposition 8 is not surprising given the analysis of Section 3.1. There is, however, a subtle but important difference. Under a reservation-price strategy, a trader is typically indifferent between accepting and continuing to search when she sees an offer equal to her reservation price. In the setting of Section 3 it does not matter whether traders accept such an offer or not because this event has zero probability. With idiosyncratic costs, however, there are parameter regions in which the only equilibrium requires traders who face an offer at their reservation price to mix between accepting and continuing to search. The mixing probabilities are important when there is an atom in the probability distribution of offers located at a trader’s reservation price. In equilibrium, these atoms may arise if high-cost dealers make offers equal to the reservation price of slow traders. This affects the inference made by dealers when they calculate the probability of facing a fast trader.

To account for heterogeneity in dealers’ costs, we need to adjust the probability that a dealer’s counterparty is fast (as opposed to slow), from that given by equation (3.1).
This probability now depends on both the entry probability \( \lambda_c \) and the \( c \)-conditional probability, denoted \( \theta_c \), that a slow trader rejects an offer from a high-cost dealer.\(^{16}\) As \( \theta_c \) gets larger, slow traders search more, and the posterior probability that a dealer is facing a fast trader falls. We will denote by \( q(\lambda_c, \theta_c) \) the probability that a contacting trader is fast. Accordingly, the definition of the function \( \alpha(\lambda_c) \) from equation (3.6) is generalized to a two-argument function \( \alpha(\lambda_c, \theta_c) \) with values in \((0, 1)\). Explicit formulas are provided by equations (D.5) and (D.6) in Appendix D. The role of \( \alpha(\lambda_c, \theta_c) \) is analogous to that of \( \alpha(\lambda_c) \) in Section 3. Here, \( \alpha(\lambda_c, \theta_c) \) is strictly increasing in both arguments. As \( \lambda_c \) and \( \theta_c \) increase, the probability that a counterparty is slow rises, leading dealers to quote higher prices in equilibrium. The constant \( \alpha(1, 1) \) is an analogue of \( \bar{\alpha} \) in Section 3, and bounds \( \alpha(\lambda_c, \theta_c) \) from above. For the sake of simplifying upcoming expressions, we denote

\[
\hat{\alpha} = \alpha(1, 1).
\]

We can now state one of the main results of this section.

**Proposition 9.** If \( s \leq (1 - \hat{\alpha})\gamma \Delta \), then the equilibrium in the benchmark case leads to efficient matching. That is, slow traders always enter, and all traders buy from a low-cost dealer, in the event that there is at least one such dealer present in the market. Additionally, if \( s \geq \kappa(1 - \hat{\alpha})\gamma \Delta \), where \( \kappa < 1 \) is a constant\(^{17}\) depending only on \( \gamma, \mu, \) and \( N \), the equilibrium with the benchmark achieves the second best, in the sense that each slow trader buys from the first low-cost dealer that she contacts, thus minimizing search costs subject to matching efficiency.

In order to understand how benchmarks lead to efficient matching and second best, consider first the case in which the search cost \( s \) is in the interval

\[
(\kappa(1 - \hat{\alpha})\gamma \Delta, (1 - \hat{\alpha})\gamma \Delta).
\]

In equilibrium, slow traders follow a reservation-price strategy with a reservation price \( r_c^* \) that is below \( c + \Delta \). Low-cost dealers quote prices according to a continuous probability distribution whose support is below this reservation price. Thus, if there are any low-cost dealers in the market, slow traders buy from the first low-cost dealer that they contact. In the unlikely event that there are only high-cost dealers in the market,

\(^{16}\)We emphasize that \( \theta_c \) is not part of the trader’s strategy, as traders do not observe the types of dealers.

\(^{17}\)We have \( \kappa = (1 - \gamma)^{N-1}/ [\mu(1 - \gamma)^{N-1} + (1 - \mu)[1 - (1 - \gamma)^N]]/(N\gamma) \).
which happens with probability \((1 - \gamma)^N\), slow traders search the entire market and then trade with one of the high-cost dealers. This second-best equilibrium outcome is therefore fully efficient at matching.

The key role of the benchmark in this case is to introduce enough transparency to permit traders to distinguish between efficient and inefficient dealers. The benchmark not only ensures that traders ultimately transact with the “right” sort of counterparty, but also ensures that no search cost is wasted while looking for this transaction. This last conclusion is true under the weaker condition that \(s \geq \kappa(1 - \hat{\alpha})\gamma \Delta.\)

If \(s < \kappa(1 - \hat{\alpha})\gamma \Delta\), however, slow traders may search excessively, for reasons that we explain below. Adding the benchmark makes it possible for slow traders to identify low-cost dealers. If the search cost is too small, however, then low-cost dealers simply do not want to be identified. As search costs get small, the equilibrium reservation-price \(r^*_c\) also gets small (close to \(c\)), and low-cost dealers are forced to quote very low prices if they want to sell at the first contact of any slow trader. Because of their cost advantage, low-cost dealers always have the “outside option” of trying head-on competition by quoting a price above the reservation price (and just below \(c + \Delta\)), hoping that all other dealers have high costs (in which case low-cost dealers win the resulting effective auction, making positive profits). It turns out that low-cost dealers prefer this strategy when \(s < \kappa(1 - \hat{\alpha})\gamma \Delta.\) In the resulting equilibrium, which we describe in Appendix D, matching remains efficient but we do not achieve the second best, because of the higher-than-efficient amount of search.

The intuition sketched above indicates that a low-cost dealer’s incentive to quote a high price should disappear as the number \(N\) of dealers gets large. Indeed, as \(N\) becomes large the probability that all other dealers have high costs goes to zero quickly. We confirm in Appendix D.3 that an upper bound on the potential surplus loss (compared to first best) goes to zero exponentially fast with \(N\) when \(s < \kappa(1 - \hat{\alpha})\gamma \Delta.\) In sharp contrast, surplus losses are potentially unbounded in \(N\) when \(s\) is close to \((1 - \hat{\alpha})\gamma \Delta.\) Hence, for practical purposes, it is natural to focus on the case \(s \geq \kappa(1 - \hat{\alpha})\gamma \Delta.\)

**The no-benchmark case.** We now show that without the benchmark, it is impossible to achieve the second best.
Proposition 10. In the absence of a benchmark, if \( \bar{c} > \zeta + \Delta \) there does not exist an equilibrium that achieves the second best.

The proof of the proposition explores the simple idea that when there is no benchmark for traders to observe, they cannot recognize a low-cost dealer when they contact one. In the absence of a benchmark, traders can rely only on Bayesian inference based on the observed price quotes. This Bayesian inference, however, can be relatively ineffective. With low realizations of the common cost component \( c \), high-cost dealers may make offers that “imitate” the offers that low-cost dealers would make at higher realizations of \( c \). As a result, slow traders buy from inefficient dealers or engage in socially wasteful search. The benchmark adds enough transparency to allow traders to distinguish between high offers from low-cost dealers and low offers from high-cost dealers.

Welfare comparison. As a corollary of Propositions 9 and 10, we obtain the following main result, providing conditions under which adding a benchmark improves welfare.

Theorem 2. If (i) \( \kappa(1 - \hat{\alpha})\gamma\Delta \leq s \leq (1 - \hat{\alpha})\gamma\Delta \) and (ii) \( \bar{c} > \zeta + \Delta \) both hold, then the equilibrium in the benchmark case yields a strictly higher expected social surplus than that of any equilibrium in the no-benchmark case.

The theorem provides a sufficient condition and does not cover the entire search-cost space. We discuss the remaining cases in Appendix B.1, where we show in particular that the second best is not achieved if \( s > (1 - \hat{\alpha})\gamma\Delta \), even if the benchmark is present.\(^{18}\)

The analysis of the no-benchmark case in this section is not based on an explicit construction of an equilibrium because of technical difficulties that arise when dealers’ costs are heterogeneous and search costs are small. In such a setting, traders search multiple times, and their posterior beliefs about \( c \) become intractable. However, for the special case of only two dealers we can provide a full characterization of reservation-price equilibria (analogous to Lemma 1 and Proposition 3 for the homogeneous case). Under the condition \( s \geq \kappa(1 - \hat{\alpha})\gamma\Delta \), we show that matching is more efficient with a benchmark than without, provided that traders use a reservation-price strategy in equilibrium. Because the details are complicated, we relegate the discussion to Appendix B.2.

\(^{18}\)Nonetheless, with a benchmark, if search costs are not too large, partial efficiency applies to the matching of traders to low-cost dealers. The (unique) equilibrium supporting this outcome has an interesting structure. High-cost dealers post a price \( c + \Delta \) equal to the reservation price \( r^*_c \) of slow traders. Slow traders accept that price with some nontrivial (mixing) probability that is determined in equilibrium.
5 Incentives of Dealers to Introduce a Benchmark

To this point we have taken the presence or absence of a benchmark as given. In practice, benchmarks are often introduced by market participants, such as dealers in OTC financial markets. In this section we explicitly explore the incentives of dealers to introduce a benchmark.

5.1 Introducing benchmarks to encourage entry

As we have seen in previous sections, the introduction of a benchmark reduces the informational advantage of dealers relative to traders, and increases the expected payoffs of slow traders (whether on or off the equilibrium path). It might superficially seem that dealers have no incentive to introduce the benchmark. In this subsection we show that the contrary can be true. Under certain conditions dealers want to introduce a benchmark in order to increase their volume of trade. We assume that dealers are able to commit to a mechanism leading to truthful revelation of \( c \), so the question of whether they prefer to have the benchmark boils down to comparing dealers’ profits with and without the benchmark. We address the implementability of adding a benchmark in Section 6.

For simplicity of exposition we concentrate on the effects of entry on dealers’ profits in the setting in which dealers have homogeneous costs for supplying the asset, that is, with \( \gamma = 1 \). We discuss in Appendix E.3 and show formally in Appendix G that the same conclusions hold if dealers’ costs are heterogeneous. (Just as in Section 3, the heterogeneity of dealers’ costs does not “interact” with the effects of entry.)

**Theorem 3.** Suppose that \( (i) \ s \geq (1 - \alpha)(v - c) \) or \( (ii) \ s \geq (1 - \eta)X \), where \( \eta \in (0, \alpha) \) is a constant that depends only on \( N \) and \( \mu \). If all dealers have the same supply cost (that is, \( \gamma = 1 \)), then a reservation-price equilibrium in the no-benchmark case\(^{19}\) yields a lower expected profit for dealers than in the setting with the benchmark. Condition (i) holds if there are sufficiently many dealers or if the fraction \( \mu \) of fast traders is small enough.

The benchmark raises the profits of dealers by encouraging the entry of slow traders. If search costs are large relative to gains from trade (assumption (i) or (ii) of Theorem 3), dealers benefit from the increased volume of trade arising from the introduction of dealers.

\(^{19}\)Whenever it exists, see Proposition 4 and Section 3.
the benchmark. In order for dealers’ total profits to rise with the introduction of a benchmark, entry by slow traders must be sufficiently low without the benchmark, for otherwise the benchmark-induced gain in trade volume does not compensate for the dealers’ drop in profit margin on each trade.

A benchmark can be viewed as a commitment device, by which dealers promise higher expected payoffs to traders in order to encourage entry. In particular, a benchmark partially solves the hold-up problem by reducing market opaqueness and hence by giving more bargaining power to traders.

It can be shown that the conclusion of Theorem 3 implies the conclusion of Theorem 1. That is, whenever dealers would opt for the benchmark, it must be the case that the introduction of the benchmark raises social surplus. The opposite is not true. There generally exists a range of search costs in which the benchmark raises social surplus but dealers would have no incentive to commit to it. This is intuitive. Whenever the gain from trade $v - c$ exceeds the search cost $s$, any increase in entry probability is welfare-enhancing. If, however, this increase is too small to compensate for the reduction in dealers’ profit margins, they may not wish to introduce the benchmark.

Theorem 3 and the above discussion are illustrated with a numerical example found in Appendix E.2.

5.2 Low-cost dealers may compete by introducing a benchmark

This subsection analyzes the incentives of low-cost dealers to introduce a benchmark on their own—despite opposition from high-cost dealers—as a powerful device to compete for business. We show that under certain conditions the collective decision of low-cost dealers to add a benchmark drives high-cost dealers’ profits to zero and forces them out of the market. As a result, low-cost dealers make more profits, and the market becomes more efficient overall. This may explain why emergent “benchmark clubs” are often able to quickly attract the bulk of trades in some OTC markets, as was the case with LIBOR.

In order to explain how “benchmark clubs” may emerge, we augment our search-market game of the previous sections with an earlier stage in which dealers decide whether to introduce a benchmark and, after calculating their expected profits, whether to enter the market themselves. To simplify the modeling, we suppose that there are two types of environments, with respect to the cross-sectional distribution of dealer cost efficiency. With some probability $\Gamma \in (0, 1)$, there is a relatively low-cost environment
5 Incentives of Dealers to Introduce a Benchmark

in which the number $L$ of low-cost dealers is at least 2. Otherwise, there are no low-cost dealers ($L = 0$). We rule out the case in which there is exactly one low-cost dealer in the market, because, for a high enough cost difference $\Delta$, the low-cost dealer would in that case be an effective monopolist, severely complicating the analysis. A formal description of the game follows:

1. Pre-trade stage: the introduction of a benchmark and entry by dealers.

   (a) Nature chooses the dealer-cost environment, whose outcome is not observed. With probability $1 - \Gamma$, all dealers have high costs. With probability $\Gamma$, the number $L$ of low-cost dealers is drawn from a truncated binomial distribution with parameters $(N, \gamma)$, where the truncation restricts the support to the set $\{2, 3, \ldots, N\}$. Conditional on $L$, the identities of dealers with low costs are drawn independently of $L$ and symmetrically. The idiosyncratic component $\epsilon_i$ of dealer $i$ is the private information of dealer $i$.

   (b) Dealers simultaneously vote whether to have a benchmark or not. If there are at least two votes in favor, the benchmark is introduced by those in favor. (We explain in Section 6 how dealers could implement a benchmark, provided that there are at least two of them.) In this case, $c$ immediately becomes common knowledge. If the number of votes in favor is zero or one, the benchmark is not introduced.

   (c) Dealers make entry decisions. For simplicity, we adopt a tie-breaking rule that dealers enter if and only if their expected trading profits are strictly positive.

   (d) After dealers’ entry decisions, the number of dealers that enter, denoted $M$, becomes common knowledge among dealers and traders.

2. Trading stage. The game proceeds according to the baseline model described in Section 2, but with $N$ replaced by $M$.

We denote by

$$X_\Delta = G(v - \Delta)\mathbb{E}(v - c - \Delta \mid c \leq v - \Delta)$$

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20 This implies that $\epsilon_1, \ldots, \epsilon_N$ are no longer i.i.d. Our results would hold under more general distributions of dealer types. The only properties required of the unconditional distribution of $L$ are (i) symmetry with respect to dealer identities, (ii) that the events $L = 0$ and $L \geq 2$ both have positive probability, and (iii) that the event $L = 1$ has zero probability.
the expected gain from trade with high-cost dealers. The following theorem establishes conditions that are sufficient to induce low-cost dealers to collectively introduce the benchmark and drive their high-cost competitors out of the market.

**Theorem 4.** Suppose that $s < (1 - \bar{\alpha})(v - \bar{c})$. Then there exists $\Delta^\ast$ such that for any dealer cost difference $\Delta \geq \Delta^\ast$ the following hold.

- There exists an equilibrium of the extended game in which low-cost dealers always vote in favor of the benchmark and high-cost dealers always vote against it. Moreover, there are no profitable group deviations in the voting stage.

- If the environment is competitive (that is, $L \geq 2$), the benchmark is introduced, all high-cost dealers stay out of the market, all low-cost dealers enter the market, and all traders enter the market.

- If the environment is uncompetitive ($L = 0$), the benchmark is not introduced, and high-cost dealers enter the market if and only if $X_\Delta > s$.

A proof of the theorem is provided in Appendix E. Here, we explain the intuition of the result.

To start, we note that the theorem makes economically significant predictions about the role of the benchmark only in the case $X_\Delta > s$. We can show that this case arises if $s$ is sufficiently small. (The proof provides the detailed argument.) In the opposite case of $X_\Delta < s$, high-cost dealers earn zero profits regardless of whether the benchmark is introduced, so they are indifferent between voting in favor of, or against, the benchmark, and they never enter. In the discussion below, we focus on the interesting case of $X_\Delta > s$, in which high-cost dealers can make positive profits and strictly prefer not to introduce the benchmark.

The benchmark serves as a signaling device for low-cost dealers to announce to traders that the environment is competitive. The signal is credible because traders, expecting low prices conditional on introducing the benchmark, set a low reservation price in equilibrium. Therefore, high-cost dealers cannot imitate low-cost dealers by deviating and announcing the benchmark. Instead, they prefer to trade in opaque markets without the benchmark and with low participation by slow traders, which allows them to make positive profits.

Low-cost dealers have two distinct incentives to add the benchmark. First, adding the benchmark encourages the entry of slow traders. In addition to the intuition conveyed in Section 3, in the setting of this section the benchmark plays the additional role
of signaling the types of active dealers, because the benchmark is added endogenously. On the equilibrium path, once a benchmark is introduced, slow traders believe with probability one that all active dealers have low costs. If a benchmark is not introduced, slow traders believe that all dealers have high costs. As a consequence, the (correctly) perceived gains from trade by slow traders goes up considerably if a benchmark is added. This channel encourages entry. In particular, the condition \( s < (1 - \bar{a})(v - \bar{c}) \) ensures full entry by traders if the benchmark is introduced.

Second, low-cost dealers capture additional volumes of trades by adding the benchmark. With a large enough dealer cost difference \( \Delta \), the expected gains from trade are small if the benchmark is not introduced. As a result, we show that slow traders who enter will set a reservation price \( r^* \) equal to \( v \) in the trading-stage subgame, and high-cost dealers inevitably capture a large proportion of trades with slow traders. If, however, the benchmark is introduced, a sufficiently large \( \Delta \) makes high-cost dealers’ quotes highly uncompetitive, which drives trades to low-cost dealers. Thus, although low-cost dealers’ profit per trade may be lower with the benchmark, they capture an additional amount of trade. In fact, in equilibrium, if the environment is competitive, high-cost dealers drop out completely because they cannot make any profit, and low-cost dealers handle all of the trades.

6 Benchmark Manipulation and Implementation

Recent scandals involving the manipulation of interest-rate benchmarks such as LIBOR and EURIBOR, as well as currency price fixings provided by WM/Reuters, have shaken investor confidence in financial benchmarks. Serious manipulation problems or allegations have also been reported for other major benchmarks, including those for term swap rates, gold, silver, oil, and pharmaceuticals.\(^{21}\) Major banks are now more reluctant to support these benchmarks in the face of potential regulatory penalties and private litigation. For example, of the 44 banks contributing to EURIBOR before the initial reports of manipulation, 18 have already dropped out of the participating panel.\(^{22}\) Regulators have responded not only with sanctions,\(^{23}\) but also by taking action to support more robust benchmarks. The Financial Stability Board has set up several international working groups charged with recommending reforms to interest-rate and

\(^{21}\)See, respectively, Patterson and Burne (2013), Vaughn (2014), Hurtado (2014), Scheck and Gross (2013), and Gencarelli (2002).

\(^{22}\)See Brundsen (2014).

\(^{23}\)See Finch and Larkin (2014).
foreign-exchange benchmarks that would reduce their susceptibility to manipulation while maintaining their usefulness in promoting market efficiency. The United Kingdom is preparing a comprehensive regulatory framework for benchmarks.

In Section 5, we assumed that dealers have the ability to credibly commit to the truthful revelation of \( c \). As demonstrated in Appendix F, however, the dealers that we model have an incentive to manipulate traders’ conditional distributions of the common cost component \( c \). In particular, if the true cost \( c \) is large, dealers would under-report \( c \) in order to increase market participation by slow traders. If the true cost \( c \) is small, dealers would over-report \( c \) in order to increase their profit margins.

Appendix F includes a demonstration that in our simple setting there exists a mechanism that truthfully implements a benchmark, provided that dealers can designate a benchmark administrator who can impose transfers. In the mechanism, dealers report the common component \( c \) to the administrator, and are punished if the reports disagree. However, we also show that any mechanism that can achieve truthful reporting in one equilibrium is prone to collusion by dealers in a different equilibrium. That is, the benchmark is not robust to joint manipulation by several dealers.

Coulter and Shapiro (2014) and Duffie and Dworczak (2014) offer more explicit models of benchmark manipulation.

## 7 Concluding Remarks

Benchmarks underlie a significant fraction of transactions in financial and non-financial markets, particularly those with an over-the-counter structure that rules out a common trading venue and a publicly announced market-clearing price. This paper provides a theory of the effectiveness and endogenous introduction of benchmarks in search-based markets that are opaque in the absence of a benchmark. Our focus is the role of benchmarks in improving market transparency, lowering the informational asymmetry

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\(^{25}\)See Bank of England (2014). The report provides a list of over-the-counter-market benchmarks “that should be brought into the regulatory framework originally implemented in the wake of the LIBOR misconduct scandal.” (See page 3 of the report.) A table listing the benchmarks that are recommended for regulatory treatment is found on page 15. In addition to LIBOR, which is already regulated in the United Kingdom, these are the overnight interest rate benchmarks known as SONIA and RONIA, the ISDAFix interest-rate-swap index, the WM/Reuters 4pm closing foreign exchange price indices (which cover many currency pairs), the London Gold Fixing, the LBMA Silver Price, and ICE Brent (a major oil price benchmark).

\(^{26}\)Clearly, at least two dealers are needed for truthful reporting to be implementable.
between dealers and their customers regarding the true cost to dealers of providing the underlying asset.

In the absence of a benchmark, traders have no information other than their own search costs and what they learn individually by “shopping around” for an acceptable quote. Dealers exploit this market opaqueness in their price quotes. Adding a benchmark alleviates information asymmetry between dealers and their customers. We provide conditions under which the publication of a benchmark raises expected total social surplus by encouraging greater market participation by the customers, improving the efficiency of matching, and reducing wasteful search costs.

In some cases, dealers have an incentive to introduce benchmarks despite the associated loss of local monopoly advantage, because of a more-than-offsetting increase in the volume of trade achieved through greater customer participation. When dealers have heterogeneous costs for providing the asset, those who are more cost-effective may introduce the benchmarks themselves, in order to improve their market share by potentially driving out higher-cost competitors.

It follows that which markets have a benchmark is not an accident of chance, but rather is likely to be an outcome of conscious decisions by dealers, case by case, when trading off the costs and benefits of the additional market transparency afforded by a benchmark. Our analysis also suggests that there may be a public-welfare role for regulators regarding which markets should have a benchmark, and also with respect to the robustness of benchmarks to manipulation.

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Appendix

A Supplementary Notes

This appendix offers some supplementary discussions of our modeling approaches and results.

1. Although we maintain the assumption that the distribution of $c$ has full support $[c, \bar{c}]$, many of our results do not depend on this assumption. In particular, when the benchmark is present, the distribution $G$ plays no rule in the construction of equilibrium. Without the benchmark, as becomes apparent from the proofs in the appendices, the full support assumption is only used to get uniqueness results for the equilibria that we construct.

2. We abstract from a more realistic but less tractable formulation of a benchmark, by which dealers disclose the realized average cost, rather than the common component $c$. In our model, knowing $c$ is the same as knowing the conditional expected average dealer cost $c + \Delta(1 - \gamma)$, and this is close to the realized average cost if $N$ is large.

3. In a primary goods market, one may view $\Delta$ as a production cost disadvantage of high-cost dealers. For applications to financial markets, one could also view $\Delta$ as the incremental intermediation cost of a high-cost dealer. In that sense of market making, if we were to consider the parallel set of encounters in which traders with a low valuation for the asset wish to sell to a dealer, a high-cost dealer’s value for acquiring the asset from a trader would be $c - \Delta$.

4. In some the search literature, for example, Janssen, Pichler and Weidenholzer (2011), the two types of traders that we call “fast” and “slow” are referred to as “shoppers” and “non-shoppers.” These labels do not fit as well to OTC financial markets.

5. Although all equilibria are of the reservation-price form in the presence of a benchmark, without a benchmark, there might exist other equilibria that are known to be inherently intractable in a setting with learning and equilibrium pricing.

6. We assumed a uniform distribution of contacts over the yet-to-be-visited dealers. This is the standard assumption of undirected search that is used in the literature. If, instead, certain dealers are more likely to be visited than others, the infrequently-visited dealers would update their belief about the frequently-visited dealers’ offers
upon the contacts by the traders. This asymmetric, strategic inference is modeled by Zhu (2012) in a setting with one investor and multiple dealers. In our model with multiple traders and entry decisions, this asymmetry is orthogonal to the effect of benchmarks we model, and adding it would substantially complicate the analysis.

7. In the discussion of Theorem 1 we asserted that the benchmark raises profits of slow traders by reducing information asymmetry. The profit of a slow trader in an interior-entry equilibrium is zero both with and without the benchmark but what matters is the off-equilibrium-path profit which determines the probability of entry on equilibrium path, according to equations (3.8) and (3.10). This is further explained in Section 3.4.

8. In Section 4 we alluded to the equilibrium that arises when \( s < \kappa (1 - \hat{\alpha}) \gamma \Delta \). The details of the equilibrium construction are relegated to Appendix D but here we summarize the structure of that equilibrium. Low-cost dealers randomize their offers within two disjoint intervals. The lower interval has the upper limit \( r^*_c \), and the higher interval has the upper limit \( c + \Delta \). High-cost dealer quote prices equal to their costs, \( c + \Delta \). Because a low-cost dealer quotes a price above \( r^*_c \) with a positive probability, a slow trader might not buy from him on the first visit, implying extra search costs.

9. In the extended game considered in Section 5.2, the trading stage above can be extended to multiple “rounds” of trading. In each round the one-shot baseline game of Section 2 repeats itself, with an i.i.d. draw of the common cost component \( c \). This extension is natural because the introduction of a benchmark is a long-term or permanent decision, whereas the realization of common cost components are time-varying as market conditions change. What is important, though, is that the idiosyncratic costs are sufficiently persistent, so that the benefit to low-cost dealers of introducing a benchmark is unlikely to “flip” to a cost in the near future. For the simplicity of exposition but at no cost of economic intuition, we have assumed that the idiosyncratic cost types are permanent and that the search game is played only “once.”

10. In Section 5.2, to be conservative, we assumed that dealers remain anonymous, that is, the identities of dealers who voted for introducing the benchmark are unobserved by the traders, and traders cannot “direct” their search towards those dealers. If dealers who vote for benchmarks were able to direct search to themselves, the incentives for introducing the benchmark would likely be stronger.
11. Theorem 4 asserts that in the equilibrium that we construct there are no profitable group deviations in the voting stage. In the usual Nash equilibrium of the voting game, if everyone is voting against or in favor, the individual vote of a dealer is never pivotal, and thus each outcome may be supported in equilibrium. By showing that group deviations are not profitable we make sure that in equilibrium every type of dealer votes in favor of the setting that yields higher profits for that type.

12. Our model assumes that dealers’ price offers remain valid at any time, the “recall” assumption often used in models of search markets. A more realistic alternative is the good-only-when-offered protocol, in which dealers are allowed to quote a new price upon the second (and any subsequent) visit by the same trader. As shown by Zhu (2012), revisiting a dealer constitutes a negative signal about the trader’s outside option and tends to worsen the dealer’s quote.

Suppose that slow traders cannot recall earlier offers, but fast traders still can. This change is inconsequential if slow traders search only once, on the equilibrium path, when recall is available. When dealers’ costs are homogeneous, slow traders indeed search only once, and thus our conclusions from Section 3 and Section 5.1 continue to hold without adjustment. However, when dealers’ costs are heterogeneous (and search costs are low enough), slow traders may search multiple times on the equilibrium path when recall is available. For instance, if an unlucky slow trader keeps meeting high-cost dealers, his optimal strategy is to keep searching for a low-cost dealer. In this case relaxing the recall assumption can change the equilibrium outcome by changing the bargaining power of dealers. In particular, because a dealer knows that with a positive probability he is the last to be visited, he can quote a higher price, profiting from the slow trader’s inability to recall an earlier offer. This dealer incentive does not apply to the homogenous-cost setting, in which a slow trader only meets one dealer on equilibrium path.

Suppose, instead, that no trader, fast or slow, can recall earlier offers. In this case, fast traders can no longer use the strategy of visiting all dealers and accepting the lowest offer. This alternative model would run into the Diamond paradox and is no longer suitable for the analysis of benchmarks.

Overall, although relaxing the recall assumption may change search and pricing behaviors in some cases, we have no reasons to expect this to change our main conclusions concerning benchmarks, as the role of benchmarks and recall are related to
distinct types of frictions. Building a general and tractable framework that incorporates the good-only-when-offered protocol is a desirable research direction that is outside the scope of this paper.

B Additional Results on Matching Efficiency

This appendix presents results that extend those of Section 4, by (i) considering cases not covered in the main body of the paper, and (ii) obtaining sharper predictions about matching efficiency when only two dealers are present in the market.

B.1 Additional analysis of matching efficiency

This subsection extends our analysis of matching efficiency. We maintain the assumptions of Section 4.

We begin with a result concerning partial matching efficiency.

**Proposition 11.** Suppose that \((1 - \hat{\alpha})\gamma \Delta < s < (1 - \alpha(1, 0))\gamma \Delta\). Then the equilibrium in the benchmark case has the following properties.

1. Slow traders enter with probability one.
2. High-cost dealers always quote the price \(c + \Delta\), and low-cost dealers make offers in an interval whose upper limit is \(c + \Delta\).
3. Slow traders set a reservation price of \(r_c^* = c + \Delta\). The price \(r_c^*\) is rejected by a slow trader with probability \(\theta\), where \(\theta \in (0, 1)\) solves the equation \(s = (1 - \alpha(1, \theta))\gamma \Delta\). An offer strictly below \(r_c^*\) is accepted by a slow trader with probability one.

**Proof.** This follows directly from the derivation in the proof of Proposition 8, found in Section D.1 (case 2.2.1 (b)).

Under the parameter restrictions of the Proposition, the equilibrium resembles that of Proposition 9 for the case of \(s \geq \kappa(1 - \hat{\alpha})\gamma \Delta\), but has an unexpected twist. Slow traders follow a reservation-price strategy with \(r_c^* = c + \Delta\), and high-cost dealers always offer to sell at \(c + \Delta\). Upon seeing a price offer of \(r_c^*\), slow traders randomize between accepting and rejecting. The equilibrium rejection probability \(\theta\) does not depend on \(c\) and changes continuously from 1 to 0 as \(s\) increases from \((1 - \hat{\alpha})\gamma \Delta\) to \((1 - \alpha(1, 0))\gamma \Delta\).
Surprisingly, the unique reservation-price equilibrium involves non-trivial randomization at the reservation price. As a consequence, we get partial efficiency in the matching of slow traders to low-cost dealers.

If \( s > (1 - \alpha(1, 0))\gamma\Delta \), then all dealers, including high-cost dealers, sell the asset in a benchmark-based equilibrium. (See the analysis in Section D.1 and Figure D.1.) Thus, a sufficiently low search cost is necessary to match slow traders to low-cost dealers.

The equilibrium under the benchmark in the case \( s < \kappa(1 - \hat{\alpha})\gamma\Delta \) is described in Section D.1. Because it does not achieve the second best, Proposition 10 alone is insufficient to provide a welfare comparison to the no-benchmark case. Moreover, as shown in Section B.2, a reservation-price equilibrium fails to exist in the no-benchmark case if search costs are very low. Given the economic insignificance of the region \( s < \kappa(1 - \hat{\alpha})\gamma\Delta \) (as explained in Section D.3) and the intractability of non-reservation-price equilibria, we leave open the question of welfare comparison in this parameter range.

### B.2 Equilibrium in the no-benchmark case with two dealers

In this subsection we explore the special case of two dealers \((N = 2)\). Otherwise, we maintain the same assumptions as in Section 4. Proofs of the results of this subsection are provided in Section D.6.

If there are two dealers, traders update their beliefs at most once, so the continuation conditional expected payoff of a slow trader after rejecting the first dealer’s offer is easy to calculate. Benabou and Gertner (1993) characterize reservation-price equilibria in their model with two dealers. Our model has a different cost structure for dealers; thus, their results, although fairly general, cannot be applied.

The following result is an analogue of Lemma 1 for the case of two dealers with idiosyncratic costs, \( \epsilon_1 \) and \( \epsilon_2 \), for supplying the asset.

**Lemma 2.** With no benchmark and two dealers, if there exists a reservation-price equilibrium, then the first-round reservation price is either \( \zeta + \Delta \) or \( v \). If

\[
\begin{align*}
s < (1 - \alpha(1, 0))\gamma\Delta,
\end{align*}
\]

then the first-round reservation price is \( \zeta + \Delta \).

We briefly characterize pricing strategies of dealers in the two equilibria. Remaining details can be found in the proof of the Lemma in Section D.6.1.
In the equilibrium with $r^* = \zeta + \Delta$, because $c + \Delta$ exceeds $r^*$, high-cost dealers cannot sell immediately when they are the first dealer contacted by a trader. As a consequence, it can be shown that they post a price offer equal to their cost $c + \Delta$ and make zero profits. Low-cost dealers always use a price continuous distribution, but there are three regions for the outcome of the cost $c$ that lead to qualitatively different offer distributions, as illustrated in the three diagrams (counting from the right) in Figure B.1. When the cost $c$ is very low, all offers lie below $r^*$. For the middle range of $c$, the support of prices consists of two intervals, one below $r^*$, and one above $r^*$. Thus, a low-cost dealer sells to a slow trader upon the trader’s first contact if and only if an offer from the lower interval is drawn. Finally, when $c$ is high, all offers lie above $r^*$. Conditional on this outcome of $c$, traders never buy from the dealer on their first contact.

In the equilibrium with $r^* = v$, we can distinguish two qualitatively different regions of cost $c$. (See the two diagrams (counting from the left) in Figure B.1.) When $c < v - \Delta$, which is always the case under Assumption A.2, both high-cost and low-cost dealers make positive profits, and quote prices according to continuous distributions with adjacent supports lying below $r^*$. (In the opposite case of $c > v - \Delta$, which does not satisfy Assumption A.2 but is nonetheless interesting, there are no gains from trade between traders and high-cost dealers. Low-cost dealers use a continuous distribution with upper limit $r^*$.)

Although the proof of Lemma 2 assumes $N = 2$ dealers, the equilibrium with reservation price $r^* = v$ is easy to characterize even if $N$ is arbitrary. Because each slow trader contacts at most one dealer in equilibrium, the only difference is that we need to correctly adjust the posterior probability of a fast trader. Using arguments along the lines of the proof of Proposition 4, we can also show existence of reservation-price equilibrium if search costs are sufficiently high.

In line with the objective of Section 4, which analyzes matching efficiency when search costs are low, in the remainder of this appendix we focus on the equilibrium with $r^* = \zeta + \Delta$.

We let $\Psi(p; r^*)$ denote the expected benefit of an additional search (that is, the expected benefit of visiting the second dealer), before considering the search cost, after observing a price offer of $p$, based on assumed reservation price $r^*$. In the proofs of Lemma 2 and Proposition 12 we give a closed-form expression for $\Psi(p; r^*)$ and show that $\Psi(p; r^*)$ is continuous in $p$ on $[p_f^l, r^*)$ and on $(r^*, v]$. Moreover, for $r^* = \zeta + \Delta$, $\Psi(p; r^*)$ jumps up at $p = r^*$. This implies that the incentives to search adjust in the
Fig. B.1: Supports of the distributions of prices (as a function of $c$) (Low-cost dealers: blue. High-cost dealers: red. A dot denotes an atom.)

“correct” direction “locally” around $r^*$. Define $s = \sup \{ \Psi(p; r^*) : p \in [p^L, r^*) \}$ and $\bar{s} = \inf \{ \Psi(p; r^*) : p \in (r^*, v] \}$. We have the following result.

**Proposition 12.** Suppose that $s < (1 - \alpha(1, 0))\gamma \Delta$. Then, a reservation-price equilibrium in the no-benchmark case exists if and only if the search cost $s$ is in the interval $[s, \bar{s}]$. Moreover, $\bar{s} \leq (1 - \alpha(1, 1))\gamma \Delta$.\(^{27}\)

While the constants $s$ and $\bar{s}$ are directly computable, the associated analytic formulas are complicated. It can be shown, however, that the interval $[s, \bar{s}]$ is not empty if the distribution $G$ of costs is uniform and $\gamma$ is not too large. It is also easy to find examples (similar to an example considered by Janssen, Pichler and Weidenholzer 2011) when the interval is empty.

Proposition 12, together with Lemma 2, implies that there is no reservation-price equilibrium when the search cost $s$ is in the interval

$$((1 - \alpha(1, 1))\gamma \Delta, (1 - \alpha(1, 0))\gamma \Delta).$$

\(^{27}\)We interpret the interval $[a, b]$ as the empty set when $a > b$, and as the singleton $\{a\}$ when $a = b$. The proof that we provide also implies that for $s \leq (1 - \alpha(1, 1))\gamma \Delta$ we cannot have a reservation-price equilibrium with $r^* = c + \Delta$ (even if we allow $s \geq (1 - \alpha(1, 0))\gamma \Delta$).
Moreover, and perhaps surprisingly, a reservation-price equilibrium fails to exist when the search cost \( s \) is sufficiently small.

The above analysis implies the following Corollary.

**Corollary 1.** Fix a search cost \( s \geq \kappa (1 - \hat{\alpha}) \gamma \Delta \), and suppose that in all equilibria (with and without the benchmark) there is full entry. If introducing the benchmark does not increase welfare, it must be the case that the equilibrium in the no-benchmark case is not a reservation-price equilibrium.

**Proof.** This follows directly from Proposition 9, Lemma 2, and Proposition 12.

The Corollary can be interpreted as saying that the no-benchmark setting cannot lead to a better matching efficiency than the benchmark setting if slow traders are using reservation-price strategies in equilibrium.

With two dealers and a search cost \( s \) in the interval \([s, \bar{s}]\), the social cost of not having a benchmark does not arise from inefficient matching between slow traders and high-cost dealers in equilibrium. Rather, the inefficiency is caused by having slow traders engage in superfluous search. Indeed, unless the realization of the dealer’s common cost \( c \) is very small, low-cost dealers make offers above the reservation price \( c + \Delta \), and might not trade with the first low-cost dealers that they encounter. The following corollary (proved in Section D.6.3) expresses the welfare gain from introducing a benchmark by comparing it to the gain that would be achieved if the market were organized as a centralized exchange with no search costs (that is, if all traders had zero search cost).

**Corollary 2.** With \( N = 2 \) dealers, and for any search cost \( s \) in the interval \([\max\{\kappa (1 - \hat{\alpha}) \gamma \Delta, s\}, \bar{s}]\), introducing a benchmark eliminates at least a fraction

\[
\frac{(1 - G(c + \gamma \Delta)) \gamma}{2 - \gamma + (1 - G(c + \gamma \Delta)) \gamma}
\]

of the total loss in social surplus that is induced by search frictions (relative to a setting with a centralized exchange).
Appendices C–H Are for Online Publication

C  Proofs for Section 3

C.1  Proof of Proposition 1

We fill in the gaps in the derivation of the equilibrium in the benchmark case. We focus on the non-trivial case $c \leq c < v - s$.

As argued in Section 3, regardless of the price distribution that dealers use in a symmetric equilibrium, slow traders play a reservation-price strategy with some reservation price $r_c$. Fast traders play their weakly dominant strategy of searching the entire market. (Thus, if the trader is a fast trader, the dealers are essentially participating in a first-price auction.) Given this strategy of traders, the following Lemma establishes the properties of the equilibrium response of dealers.

Lemma 3. If slow traders enter with a strictly positive probability, the equilibrium price distribution cannot have atoms or gaps, and the upper limit of the distribution is equal to $r_c$.

Proof. Suppose there is an atom at some price $p$ in the distribution of prices $F_c(\cdot)$ for some cost level $c \in (c, v - s)$. Suppose further that $p > c$. In this case a dealer quoting $p$ can profitably deviate to a price $p - \epsilon$, for some small $\epsilon > 0$ (because slow traders play a reservation-price strategy, the probability of trade jumps up discontinuously). Because dealers never post prices below their costs, we must have $p = c$. But that is also impossible, because a dealer could then profitably deviate to $r_c$ (clearly, $r_c \geq c + s$ in equilibrium). Thus, there are no atoms in the distribution.

Second, suppose that $\bar{p}_c > r_c$. In this case the dealer posting $\bar{p}_c$ makes no profits, so she could profitably deviate to $r_c$. On the other hand, if $\bar{p}_c < r_c$, a dealer can increase profits by quoting $r_c$ instead of $\bar{p}_c$ as this does not effect the probability of selling. Thus $\bar{p}_c = r_c$.

Third, suppose that there is an open gap in the support of the distribution of prices conditional on some cost level $c$, that is, an interval $(p_1, p_2) \subset [\underline{p}_c, \bar{p}_c] \setminus \text{supp} (F_c(\cdot))$. Take this interval to be maximal, that is, such that $p_1$ is infimum and $p_2$ is a supremum, both subject to being in the support of $F_c(\cdot)$. Then we get a contradiction because the probability of selling is the same whether the dealer posts $p_1$ or $p_2$.

Given Lemma 3, we know that in a symmetric equilibrium dealers must be indifferent between prices in the interval $[\underline{p}_c, \bar{p}_c]$.\(^{28}\) Using Bayes’ rule, the posterior probability that a trader is a fast trader conditional on a visit (while fixing the probability of entry by

\(^{28}\)Strictly speaking, the above arguments only imply that they need to be indifferent between prices in some set that is dense in $[\underline{p}_c, \bar{p}_c]$. But since any cdf is right-continuous, it is uniquely defined by its values on a dense set of the support.
slow traders at $\lambda_c$ is given by $q(\lambda_c)$ (as given by equation (3.1)). Thus, the indifference condition is expressed in equation (3.2) and gives us the equilibrium cdf (3.3). Setting $F_c(p_c) = 0$ yields $p_c = \varphi(\lambda_c)r_c + (1 - \varphi(\lambda_c))c$, where

$$\varphi(\lambda_c) = \frac{\lambda_c(1 - \mu)}{N\mu + \lambda_c(1 - \mu)}.$$

**Lemma 4.** The expected value of the distribution given by equation (3.3) is $(1 - \alpha(\lambda_c))c + \alpha(\lambda_c)r_c$, where $\alpha(\cdot)$ is defined by (3.6).

**Proof.** The proof is also provided in Janssen, Pichler and Weidenholzer (2011), so we only sketch the argument. We have

$$\int_{p_c}^{r_c} p\,dF_c(p) = c + \int_{p_c}^{r_c} (p - c)\,dF_c(p).$$

Consider a change of variables $z = 1 - F_c(p)$. We then have

$$(p - c) = \frac{r_c - c}{1 + \frac{N\mu}{\lambda_c(1 - \mu)}z^{N-1}},$$

and thus

$$\int_{p_c}^{r_c} p\,dF_c(p) = c + (r_c - c) \int_{0}^{1} \left(1 + \frac{N\mu}{\lambda_c(1 - \mu)}z^{N-1}\right)^{-1} dz.$$

Lemma 4 implies equation (3.5). Finally, equation (3.8) has indeed a unique solution for $c \in (v - s, v - \frac{s}{1 - \alpha})$ because $\alpha(\lambda_c)$ is strictly increasing and continuous in $\lambda_c$.

**C.2 Proof of Proposition 2**

Because dealers never quote prices below their costs, $X$ provides an upper bound on the expected payoff of a slow trader after entry. Thus, since $s \geq X$, slow traders cannot enter in any equilibrium.$^{29}$ The social surplus is at most $\mu X$. With the benchmark, whenever $v - c > s$, which has positive probability if $v - c > s$, there is a positive probability of entry by slow traders, by Proposition 1. Thus, the expected surplus is strictly higher than $\mu X$.

$^{29}$Even if $s = X$, we can still show that there are no equilibria with positive entry by slow traders. Indeed, if the probability of entry is positive, since slow traders have to accept prices below $c + s$, dealers will quote prices above $c$ with positive probability.
C.3 Proof of Lemma 1

Let $r_0^*$ be the equilibrium first-round reservation price for slow traders. Note that, unlike in the benchmark case, $r_0^*$ is a number, not a function of $c$.

We take $c < r_0^*$. Such a $c$ exists because $r_0^* \geq c + s$. Suppose that the upper limit of the support of the distribution $F_c$ of offer prices, $\bar{p}_c$, is (strictly) larger than $r_0^*$. Since traders follow a reservation-price strategy, and because fast traders visit all dealers, there can be no atoms in the distribution of prices (otherwise a dealer could profitably deviate by quoting a price just below the atom). Thus, a dealer setting the price $\bar{p}_c$ never sells in equilibrium, and hence makes zero profit. However, she could make positive profit by setting a price equal to $r_0^*$. Thus, $\bar{p}_c \leq r_0^*$. Because we took an arbitrary $c < r_0^*$, it follows that whenever $c < r_0^*$, traders do not observe prices above $r_0^*$ on the equilibrium path.

Suppose that $r_0^* < v$. Whenever the realization of $c$ lies above $r_0^*$, the offer in the first round must be rejected by a slow trader (dealers cannot offer prices below their costs). In particular, a slow trader must reject the price $p^* \in \text{supp}(F_c(\cdot))$ with $r_0^* < p^* \leq \inf\{p \in \text{supp}(F_c(\cdot)) : c > r_0^*\} + \delta < v$, for a sufficiently small $\delta > 0$. This is a contradiction. Indeed, by the previous paragraph, conditional on observing a price $p > r_0^*$ in the first round, the trader believes that $c$ must lie above $r_0^*$ with probability 1. But in this case, the price $p^*$ is within $\delta$ of the best possible price that the trader can ever be offered, so this offer should be accepted by a slow trader (if $\delta < s$), contrary to $p^* > r_0^*$. This shows that $r_0^* = v$.

Finally, suppose that $\bar{p}_c < v$ for some $c < v$. Then a dealer quoting the price $\bar{p}_c$ could profitably deviate by posting a price $v$ (the probability of trade is unaffected). This justifies the second claim.

C.4 Proof of Proposition 3

Fix a fraction $\lambda$ of slow traders that enter. By Lemma 1 and the arguments used in the derivation of equilibrium prices in the benchmark case, the cdf of offered prices must be

$$F_c(p) = 1 - \left[ \left( \frac{\lambda(1 - \mu)}{N\mu} \right) \frac{v - p}{p - c} \right]^{\frac{1}{N-1}}$$

(C.1)

with support $[\underline{p}_c, v]$, where $\underline{p}_c = \varphi(\lambda)v + (1 - \varphi(\lambda))c$ and

$$\varphi(\lambda) = \frac{\lambda(1 - \mu)}{N\mu + \lambda(1 - \mu)}.$$

We note that the only difference with the equilibrium pricing under the benchmark is that the reservation price and probability of entry are constants, not functions of $c$.

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\[30\] Such $p^*$ exists. As long as $c < v$, in equilibrium dealers must be posting prices below $v$ with positive probability.
We can now calculate the expected profits of slow traders if they choose to enter:
\[
\pi(\lambda) = -s + \int \left[ \int_{P_-}^v (v - p) dF_c(p) \right] dG(c) = -s + (1 - \alpha(\lambda))X,
\]
where
\[
X = G(v) [v - \mathbb{E}[c \mid c \leq v]]
\]
is the expected gains from trade. By reasoning analogous to that in the benchmark case, we determine that:

- If \( s \leq (1 - \bar{\alpha})X \), there must be full entry by slow traders (\( \lambda^* = 1 \)).
- If \( s \geq X \), there cannot be entry by slow traders (\( \lambda^* = 0 \)).
- If \( s \in ((1 - \bar{\alpha})X, X) \), then the entry of slow traders is interior, with probability \( \lambda^* \) determined uniquely by the equation (3.10).

### C.5 Proof of Proposition 4

Given Proposition 3, in order to prove existence in our setting we need only show that a slow trader does not want to search after observing a price \( p \leq v \) in the first round. After observing a price \( p \), the slow trader forms a posterior probability distribution of \( c \), given by the cdf
\[
G(c \mid p) = \frac{\int_{\mathbb{E}_x} f_y(p) dG(y)}{\int_{\mathbb{E}_x} f_y(p) dG(y)},
\]
where \( f_c(p) \) denotes the density of the distribution defined by the cdf (3.11), and
\[
\tilde{c}_p = \frac{1}{1 - \phi(\lambda^*)} v - \frac{\phi(\lambda^*)}{1 - \phi(\lambda^*)} v
\]
is the upper limit of the support of the posterior distribution.

With two dealers, it is easy to provide a sufficient and necessary condition for existence. A price \( p \) is accepted in the first round if and only if
\[
v - p \geq -s + \int \left[ \int_{P_-}^p (v - \rho) f_c(\rho) d\rho + (v - p)(1 - F_c(p)) \right] dG(c \mid p),
\]
or
\[
s \geq \frac{\int_{\mathbb{E}_x} \int_{\mathbb{E}_x} F_c(\rho) d\rho (v - c)(p - c)^{-2} dG(c)}{\int_{\mathbb{E}_x} (v - c)(p - c)^{-2} dG(c)}.
\]
Thus, a reservation-price equilibrium with two dealers exists if and only if inequality (C.2) holds for all \( p \in (P_-, v) \). The condition can be easily verified, as the expression on the right hand side of (C.2) is directly computable.
With more than two dealers, an additional difficulty arises because it is not easy to calculate the continuation value when an offer \( p \) is rejected in the first round. We can nevertheless provide a sufficient condition based on the following argument. Suppose that after observing \( p \) and forming the posterior belief about \( c \), the slow trader is promised to find, in the next search, an offer equal to the lower limit of the price distribution. This provides an upper bound on the continuation value; thus, if the trader decides not to search in this case, she would also not search under the actual continuation value. Thus, a sufficient condition for existence is that

\[
s \geq (p - v) + (1 - \varphi(\lambda^*)) \frac{\int_{-\infty}^{c_p} (v - c)^2 (p - c)^{-\frac{N}{\lambda}} dG(c)}{\int_{-\infty}^{c_p} (v - c) (p - c)^{-\frac{N}{\lambda}} dG(c)},
\]

(C.3)

for all \( p \in (\frac{p}{c}, v) \). Again, inequality (C.3) can be directly computed and verified.

The last step in the proof is to show that inequality (C.3) holds for \( s \) in some range below \( X \). To this end, we analyze the behavior of the posterior distribution of costs \( G(c | p) \) after a price \( p \) is observed by a slow trader in the first round when probability of entry \( \lambda^* \) is small. As \( \lambda^* \downarrow 0 \), conditional on \( p \), the upper limit of the support of the posterior cost distribution, \( \bar{c}_p \), converges to \( p \). Thus \( G(c | p) \) converges pointwise to 0 for \( c < p \) and to 1 for \( c > p \). By one of the (equivalent) definitions of weak* convergence of probability measures, the posterior distribution converges in distribution to an atom at \( p \). Thus, in the limit, inequality (C.3) becomes

\[s \geq (p - v) + (1 - \varphi(0))(v - p) = 0,\]

and is thus vacuously satisfied. By continuity of the right-hand side of inequality (C.3), the inequality holds if \( \lambda^* \) is smaller than some \( \Lambda > 0 \). Recall that \( \lambda^* \) is determined uniquely by equation (3.10). Moreover, it is continuous and strictly decreasing in \( s \) for \( s \in ((1 - \bar{\alpha})X, X) \), and equal to zero at \( s = X \). Thus, there exists \( \underline{s} < X \) such that for all \( s > \underline{s} \), \( \lambda^* \) is smaller than \( \Lambda \).

C.6 Proof of Theorem 1

We first outline the main steps of the argument, and leave the technical details for the two lemmas that follow.

In order to make the proof concise, we make a change of variables by defining \( x = (v - c)^{+} = \max(v - c, 0) \) as the realized gain from a trade given the common cost \( c \).

Note first that conditions (i) and (ii) both imply that \( s > (1 - \bar{\alpha})X \). Since the case \( s \geq X \) is already covered by Proposition 2, in this proof we focus on the range \((1 - \bar{\alpha})X < s < X\), within which Proposition 3 implies interior entry in the absence of the benchmark.
The total expected surplus in the no-benchmark case is
\[ W_{nb} \equiv [\lambda^*(1 - \mu) + \mu]X - \lambda^*(1 - \mu)s. \]

With the benchmark, we let \( \lambda(x) \) denote the probability of entry by slow traders conditional on a realized gain from trade of \( x \). By Proposition 1,
\[
\lambda(x) \begin{cases} 
= 0, & \text{if } x \leq s, \\
\text{solves } s = (1 - \alpha(\lambda(x)))x, & \text{if } s < x < \frac{s}{1 - \bar{\alpha}}, \\
= 1, & \text{if } x \geq \frac{s}{1 - \bar{\alpha}}.
\end{cases}
\]

The conditional expected social surplus in the benchmark case conditional on \( x \) is
\[ W_b(x) \equiv [\lambda(x)(1 - \mu) + \mu]x - \lambda(x)(1 - \mu)s. \]

The crucial observation, demonstrated in Lemma 5 below, is that \( W_b \) is a convex function on \([0, s/(1 - \bar{\alpha})]\). Figure 3.1 depicts a typical shape of that function.

Under condition (i), \( W_b \) is convex on its entire domain. (This corresponds to cutting off the part of the domain that upsets convexity, as shown in Figure 3.1.) We can thus apply Jensen’s Inequality to obtain
\[
\mathbb{E}[W_b(x)] \geq W_b[\mathbb{E}(x)] = W_b\left(\int_{\xi}^{\bar{c}} (v - c)^+ dG(c)\right) = W_b(X) = W_{nb}.
\]

To justify the last equality, one notes that \( \lambda^* \) is precisely \( \lambda(X) \), by equations (3.8) and (3.10). (This inequality is actually strict because \( G \) is a non-degenerate distribution and because \( \lambda(x) > 0 \) with positive probability under \( G \).)

Under condition (ii), \( W_b \) may fail to be convex on its entire domain. However, an inspection of the proof of Jensen’s Inequality shows that all that is required to achieve the inequality is that the function \( W_b \) is subdifferentiable\footnote{A function \( f : [a, b] \to \mathbb{R} \) is said to be subdifferentiable at \( x_0 \) if there exists a real number \( \xi \) such that, for all \( x \) in \([a, b]\), we have \( f(x) - f(x_0) \geq \xi(x - x_0) \). If \( W_b \) is convex, then it is subdifferentiable on the interior of its domain, by the Separating Hyperplane Theorem.} at \( \mathbb{E}(x) \). The slope of \( W_b \) is increasing on \([0, s/(1 - \bar{\alpha})]\) and equal to 1 on \((s/(1 - \bar{\alpha}), v - c]\). Thus, a sufficient condition for existence of a supporting hyperplane of \( W_b \) at \( X \) is that \( W_b'(X) \leq 1 \). We thus want to solve the equation \( W_b'(x_0) = 1 \) for \( x_0 \in (s, s/(1 - \bar{\alpha})) \) and impose \( X \leq x_0 \). (See Figure 3.1.) An explicit solution is not available, so instead we show in Lemma 6 below (by approximating the functions \( \alpha \) and \( \lambda \)) that this condition is implied by \( s \geq (1 - \psi)X \).

Finally, a simple application of the Lebesgue Dominated Convergence Theorem shows that \( \bar{\alpha} \) converges (monotonically) to 1 when either \( N \to \infty \) or \( \mu \to 0 \). Thus, condition (i) holds if \( N \) is large enough or if \( \mu \) is small enough.

**Lemma 5.** \( W_b(x) \) and \( \lambda(x) \) are convex functions on \([0, s/(1 - \bar{\alpha})] \).
Proof. First we prove that $\lambda(x)$ and $W_b(x)$ are convex on $(s, s/(1 - \bar{\alpha}))$. By the Implicit Function Theorem $\lambda$ is twice differentiable on this interval and we have

$$\frac{\partial \lambda}{\partial x} = \frac{(1 - \alpha(\lambda))}{\alpha'(\lambda)x} > 0,$$

and

$$\frac{\partial^2 \lambda}{\partial x^2} = \frac{-\alpha'(\lambda)(1 - \alpha(\lambda)) - (1 - \alpha(\lambda))\left[\alpha'(\lambda) + \alpha''(\lambda) \frac{(1 - \alpha(\lambda))}{\alpha'(\lambda)}\right]}{[\alpha'(\lambda)x]^2}.$$

Hence, $\frac{\partial^2 \lambda}{\partial x^2} \geq 0$ for all $x \in (s, s/(1 - \bar{\alpha}))$ if and only if, for all $\lambda \in (0, 1)$,

$$2 [\alpha'(\lambda)]^2 + \alpha''(\lambda)(1 - \alpha(\lambda)) \leq 0. \quad (C.4)$$

Taking $\beta = N\mu/(1 - \mu)$, we have

$$\alpha'(\lambda) = \int_0^1 \frac{\beta z^{N-1}}{(\lambda + \beta z^{N-1})^2} dz,$$

$$\alpha''(\lambda) = -2 \int_0^1 \frac{\beta z^{N-1}}{(\lambda + \beta z^{N-1})^3} dz.$$

The inequality $(C.4)$ can therefore be written as

$$\left(\int_0^1 \frac{\beta z^{N-1}}{(\lambda + \beta z^{N-1})^2} dz\right)^2 \leq \left(\int_0^1 \frac{\beta z^{N-1}}{(\lambda + \beta z^{N-1})^3} dz\right) \left(\int_0^1 \frac{\beta z^{N-1}}{\lambda + \beta z^{N-1}} dz\right).$$

Hölder’s Inequality states that for all measurable and square-integrable functions $f$ and $g$,

$$\|fg\|_1 \leq \|f\|_2 \|g\|_2.$$

By letting

$$f(z) = \sqrt{\frac{\beta z^{N-1}}{(\lambda + \beta z^{N-1})^3}} \quad \text{and} \quad g(z) = \sqrt{\frac{\beta z^{N-1}}{\lambda + \beta z^{N-1}}},$$

we have proven inequality $(C.4)$ and thus the convexity of $\lambda(x)$.

Now it becomes a straightforward to check that $W_b(x)$ is convex on $[s, s/(1 - \bar{\alpha})]$. Notice that $W_b(x)$ and $\lambda(x)$ are trivially convex on $[0, s]$ (because, on this interval, $\lambda(x)$ is identically zero and $W_b(x)$ is affine). Therefore, to finish the proof it is enough to make sure that $\lambda(x)$ and $W_b(x)$ are differentiable at $s$. We can verify this by computing the left and right derivatives:

$$\partial_- W_b([s]) = \mu = \partial_+ W_b([s]),$$

$$\partial_- \lambda([s]) = 0 = \partial_+ \lambda([s]).$$
Lemma 6. If $x \leq \frac{s}{1-\psi}$, where $\psi = \frac{1}{2} \left[ \sqrt{(1-\bar{\alpha} + \bar{\alpha} \beta)^2 + 4\bar{\alpha}(1-\bar{\alpha}) - (1-\bar{\alpha} + \bar{\alpha} \beta)} \right]$ and $\beta = \frac{N\mu}{1-\mu}$, then $W'_b(x) \leq 1$.

Proof. The claim is true for $x \leq s$, and since $\psi \leq \bar{\alpha}$, we can focus on the region where $\lambda(x)$ is defined as the solution to the equation (3.8) which can be written as

$$\alpha(\lambda(x)) = 1 - \frac{s}{x}.$$ 

Since $\alpha(\cdot)$ is a strictly increasing function, if we replace $\alpha(\cdot)$ in the above equation by a lower bound, any solution of the new equation will be an upper bound on $\lambda(x)$. Because $W'_b(x)$ is convex in the relevant part of the domain (by Lemma 5), to make sure that $W'_b(x) \leq 1$, it’s enough to require that $x \leq x_0$, where $x_0$ solves $W'_b(x_0) = 1$ (such $x_0$ exists and is unique). We have

$$W'_b(x_0) = \mu + \lambda'(x_0)(1-\mu)(x_0-s) + \lambda(x_0)(1-\mu) = 1.$$  \hspace{1cm} (C.5)

We cannot solve this equation explicitly, so we will provide a lower bound on the solution. Because $W'_b(x)$ is increasing, we need to bound $W'_b(x)$ from above. Since $\alpha(\lambda) \geq \lambda \bar{\alpha}$, by the above remark, the solution of the equation

$$\bar{\alpha} \bar{\lambda}(x) = 1 - \frac{s}{x}$$

provides an upper bound on $\lambda(x)$. That is,

$$\lambda(x) \leq \bar{\lambda}(x) = \frac{1}{\bar{\alpha}} - \frac{s}{\bar{\alpha} x}.$$

Moreover,

$$\lambda'(x) = \frac{1}{\alpha'\left(\lambda(x)\right)} \frac{s}{x^2},$$

and we have, for all $\lambda \in [0,1]$,

$$\alpha'(\lambda) = \int_0^1 \frac{\beta z^{N-1}}{\left(\lambda + \beta z^{N-1}\right)^2} dz \geq \frac{1}{\lambda + \beta} \int_0^1 \left( \frac{\lambda + \beta z^{N-1}}{\lambda + \beta z^{N-1}} - \frac{\lambda}{\lambda + \beta z^{N-1}} \right) dz$$

$$= \frac{1}{\lambda + \beta} (1 - \alpha(\lambda)) \geq \frac{1 - \bar{\alpha}}{\lambda + \beta}.$$ 

Plugging all of these estimates into equation (C.5) and rearranging, we obtain

$$\frac{\beta + \frac{1}{\bar{\alpha}} - \frac{s}{\bar{\alpha} x_0} \frac{s}{x_0} (1 - \frac{s}{x_0}) + \frac{1}{\bar{\alpha}} \left[ 1 - \frac{s}{x_0} \right]}{1 - \bar{\alpha}} = 1.$$ 

Denoting $y = 1 - s/x_0$, estimating the left hand side from above one more time, and
rearranging, we get
\[ y^2 + (1 - \bar{\alpha} + \bar{\alpha} \beta)y - \bar{\alpha}(1 - \bar{\alpha}) = 0. \]
The relevant solution is \( \psi \).

C.7 Proof of Proposition 5

This result follows directly from Propositions 1 and 3.

C.8 A numerical example for Section 3.3

To illustrate the intuition of Theorem 1 and Proposition 5, Figure C.1 shows how the surplus and the entry probability of slow traders depend on the search cost \( s \) in the benchmark case (shown with a thick solid line) and in the no-benchmark case (shown with a thick dotted line). Here, we take the distribution \( G \) of dealer costs to be uniform on \([0, 1]\), a trader asset valuation of \( v = 1 \), a fraction \( \mu = 0.25 \) of slow traders, and \( N = 2 \) dealers. The reservation-price equilibrium in the no-benchmark case exists if \( s \geq 0.063 \).

The benchmark case dominates the no-benchmark case in terms of social surplus for all \( s \geq 0.12 \). We note that the unconditional probability of entry is larger without the benchmark when \( s \leq 0.18 \). In the range \( s \in (0.12, 0.18) \), the benchmark nevertheless raises social surplus because it encourages more entry when gains from trade are large. In the range \( s \in (0.063, 0.12) \) the pooling effect of not observing the benchmark cost \( c \) overcomes the other benefits of the benchmark, resulting in a higher social surplus without the benchmark.

C.9 Proof of Proposition 6

Using the same arguments used in the derivation of equilibrium from Proposition 1 we can show that in the costly-benchmark case there exists a reservation-price equilibrium, and that equilibrium payoffs are unique. Fixing the probability of entry at \( \lambda \) (and noting that it is independent of \( c \)), we compute the reservation price
\[ r_{cb} = \min \left\{ v, c + \frac{1}{1 - \alpha(\lambda)} s \right\}. \]

A slow trader buys from the first contacted dealer if \( c \leq v \). The profit of a slow trader who enters, conditional on \( c \), can be shown to be
\[ \pi_{cb}^{\lambda_{cb}}(\lambda) = \max \left\{ v - \frac{1}{1 - \alpha(\lambda)} s - c, -s + (1 - \alpha(\lambda))(v - c) \right\} \]
if \( c \leq v \), and \(-s\) if \( c > v \). When \( s \geq X \), there can be no entry in equilibrium. If the equilibrium probability of entry \( \lambda_{cb}^{\lambda_{cb}} \) is interior, then it must be determined by the
Fig. C.1: The dependence of expected social surplus and entry on the slow-trader search cost $s$.

indifference condition, analogous to (3.8) and (3.10), given by

$$\mathbb{E}\pi^{cb}_c(\lambda^{cb}) = 0. \quad (C.6)$$

The solution to that equation exists and is unique if $X \geq s \geq (1 - \bar{\alpha})X + \phi$, where

$$\phi = \frac{\bar{\alpha}}{1 - \bar{\alpha}} \int_{\ell}^{v - \frac{s}{1 - \bar{\alpha}}} [(1 - \bar{\alpha})(v - c) - s] \, dG(c) \geq 0.$$

When $s < (1 - \bar{\alpha})X + \phi$, we must have entry with probability one.

To show that surplus is higher in the costly-benchmark case than in the no-benchmark case, it is enough to show that entry is higher. Because the function max is convex, we can apply Jensen’s Inequality to conclude that, for all $\lambda$,

$$\mathbb{E}\pi^{cb}_c(\lambda) \geq -s + (1 - \alpha(\lambda))X = \pi^{nb}(\lambda),$$

that is, the expected profit is always higher in the costly-benchmark setting (and is strictly higher provided that $(1 - \bar{\alpha})X < s < X$). It follows that equilibrium entry of slow traders must also be higher (from equations (3.10) and (C.6)).
C.10 Proof of Proposition 7

By Theorem 1 we know that when \( s \) is higher than \((1 - \psi)X\), surplus under the benchmark is higher than in the reservation-price equilibrium of the no-benchmark case.\(^{32}\)

It is easy to observe that the difference in surpluses is bounded away from zero as a function of \( s \) (under the assumption that \( v - \xi > s > (1 - \psi)X \)). Given Proposition 6, it suffices to show that the surplus of the costly-benchmark case converges to the surplus of the no-benchmark case as \( s \) goes to \( X \) (when \( s \geq X \), they coincide). It is enough to prove that \( \lambda^{cb} \), the solution of equation (C.6), converges to \( \lambda^* \), the solution of equation (3.10), as \( s \to X \). Because the solution of equation (C.6) is continuous in \( s \) and equal to 0 at \( s = X \), \( \lambda^{cb} \) converges to 0, and so does \( \lambda^* \).

D Proofs and Supporting Content for Section 4

This appendix provides proofs for results in Section 4, and additional results cited in Section 4.

D.1 Proof of Proposition 8 and equilibrium characterization in the benchmark case

Because the distribution of costs is i.i.d. across dealers conditional on observing the benchmark, slow traders must follow a reservation-price strategy with some reservation price \( r_c \). A stationary\(^{33}\) reservation-price strategy of slow traders will now be characterized by three numbers: \( \lambda_c \), the probability of entry; \( r_c \), the reservation price; and \( \hat{\theta}_c \), the probability of rejecting an offer equal to the reservation price \( r_c \). Fixing the strategy of the dealers and the reservation price \( r_c \), the rejection probability \( \hat{\theta}_c \) determines the probability \( \theta_c \) that a slow trader rejects an offer from a high-cost dealer, and vice versa. Given the one-to-one correspondence between \( \theta_c \) and \( \hat{\theta}_c \), for convenience we will abuse the notation for the strategy of a slow trader, denoting it by the triple \((r_c, \lambda_c, \theta_c)\). Again without loss of generality, we can assume that fast traders play their weakly dominant strategy of always entering and visiting all dealers. We also ignore the issue of off-equilibrium beliefs, as it is fairly trivial to deal with.

Fixing \( c \) and a strategy \((r_c, \lambda_c, \theta_c)\) we will characterize the equilibrium best-response of dealers. We start with two technical lemmas.

\(^{32}\)Even if the latter equilibrium does not exist, the comparison between surpluses is valid, and that is all we need for the proof.

\(^{33}\) Requiring stationarity, that is, the same mixing probability at every search round, simplifies the exposition and is without loss of generality. Without stationarity, there is an indeterminacy in specifying the probability of rejecting the reservation price in equilibrium. Traders can use different mixing probabilities in every search round, as long as they lead to the same posterior beliefs of dealers. This indeterminacy does not change expected equilibrium payoffs, so without loss of generality we get rid of it by requiring stationarity.
Lemma 7. In equilibrium, conditional on \( c \) (for \( c < v \), if dealers of a certain type (high-cost or low-cost) make positive expected profits, then the probability distribution of price offers for that type is atomless. If high-cost dealers make zero expected profits, then in equilibrium they must quote a price equal to their cost, provided that \( c + \Delta < v \).

Proof. The first part of the Lemma can be proven using the argument from the proof of Lemma 3. To prove the second part, suppose that, for some \( c < v - \Delta \), a price above \( c + \Delta \) is in the support of the equilibrium strategy of high-cost dealers. The probability of selling at that price (or some lower price above \( c + \Delta \)) must be positive since with probability \((1 - \gamma)^N\) only high-cost dealers are present in the market. Thus, we get a contradiction with the assumption that high-cost dealers make zero expected profits.

Lemma 8. In equilibrium, conditional on \( c \) (and on the event \( c < v \)), for any equilibrium price \( p_l \) of a low-cost dealer, and any equilibrium price \( p_h \) of a high-cost dealer, we have \( p_l \leq p_h \).

Proof. The claim is true by a standard “revealed-preference” argument. Suppose that \( p_l > p_h \). Fix an equilibrium, and let \( \varrho(p) \) (for some fixed \( c \leq v \)) be the probability that a dealer sells the asset when posting the price \( p \). Since dealers are optimizing in equilibrium, we must have

\[
\varrho(p_l)(p_l - c) \geq \varrho(p_h)(p_h - c),
\]

or

\[
\varrho(p_h)(p_h - c - \Delta) \geq \varrho(p_l)(p_l - c - \Delta).
\]

We have, if \( \varrho(p_h) \neq 0 \),

\[
\varrho(p_h)(p_h - c - \Delta) < \varrho(p_h)(p_l - c - \Delta).
\]

If \( p_l > c + \Delta \), then \( \varrho(p_h) > \varrho(p_l) \). From inequality (D.1),

\[
\varrho(p_l)(p_l - c) + \Delta(\varrho(p_h) - \varrho(p_l)) > \varrho(p_h)(p_h - c)
\]

or

\[
\varrho(p_l)(p_l - c - \Delta) > \varrho(p_h)(p_h - c - \Delta)
\]

which contradicts inequality (D.2).

We are left with two cases. First, suppose that \( p_l \leq c + \Delta \). Then \( p_h < c + \Delta \) which is impossible in equilibrium. Second, suppose that \( \varrho(p_h) = 0 \). Then it must be the case that \( \varrho(p_l) = 0 \) as well, which is a contradiction if \( c < v \).

The Lemma simply says that in equilibrium high-cost dealers always post higher prices than low-cost dealers.

Finally, we prove a lemma about the possibility of gaps in the distribution of prices. Let \( p^l_i \) and \( p^u_i \) denote the lower and upper limit of the support of the distribution of prices for dealer of type \( i \in \{l, h\} \).
Lemma 9. In equilibrium, conditional on $c$ (for $c < v$), there can be no gaps in the distribution of prices except for the case in which the support of the distribution of prices of low-cost dealers consists of two intervals, $[p^l_c, r_c]$ and $[p^h_c, \min\{c + \Delta, v\}]$, and in which either (i) high-cost dealers post $c + \Delta$, or (ii) $c > v - \Delta$.

Proof. Suppose that there is a gap in the distribution of prices conditional on some cost level $c$ for some type of dealers, that is, an interval $(p_1, p_2) \subset [p^l_c, p^h_c] \setminus \text{supp}(F^l_c(\cdot))$, $i \in \{l, h\}$. We take this interval to be maximal, that is, such that $p_1$ and $p_2$ are in the support of $F^i_c(\cdot)$. It must be the case that probability of selling is strictly larger at $p_1$ than at $p_2$, and thus, in a reservation-price equilibrium, $p_1 \leq r_c \leq p_2$ (we made use here of Lemma 8). It cannot be that $p_1 < r_c$ because then the dealer posting $p_1$ could profitably deviate to $r_c$. Thus $p_1 = r_c$.

By Lemma 8, $p^h_c$ is the highest price that can be observed on equilibrium path, and it lies above $r_c$. It follows, using Lemma 7, that high-cost dealers make zero expected profits (if the price distribution for high-cost dealers were atomless, the probability of selling at the price $p^h_c > r_c$ would be zero). Moreover, either (i) high-cost dealers post $c + \Delta$, or (ii) $c > v - \Delta$. In either case we can conclude that $i = l$, i.e. the gap occurs in the price distribution of low-cost dealers.

By the above, if there is a gap, then the support of the distribution for low-cost dealers consists of two intervals, the first of which must be $[p^l_c, r_c]$. To prove that $p^h_c = \min\{c + \Delta, v\}$, we use the fact that $p^l_c > r_c$, and thus if $p^l_c < \min\{c + \Delta, v\}$, the dealer quoting $p^l_c$ would want to deviate to $\min\{c + \Delta, v\}$. 

Using the above observations, we can now show, case by case, that the equilibrium pricing strategies are uniquely pinned down when there are gains from trade. (We assume throughout that $c < v$; the opposite case is trivial.) We let $F^l_c(p)$ denote the cdf of prices for low-cost dealers, and $F^h_c(p)$ the cdf of prices for high-cost dealers. In most cases it is a routine exercise to rule out the possibility of a gap in the distribution, using Lemma 9. We will therefore only comment on this possibility explicitly in the two cases when a gap actually occurs in equilibrium.

Case 1: $\lambda_c = 0$. When $\lambda_c = 0$, only fast traders enter. In this case, we have a standard first-price auction between dealers. There are two subcases.

When $c > v - \Delta$, high-cost dealers cannot sell in equilibrium, and the specification of their strategy is irrelevant (they can choose any price above $c + \Delta$). In this case low-cost dealers randomize according to a distribution $F^l_c(p)$ that solves the equation

$$\left[\sum_{k=0}^{N-1} \binom{N-1}{k} \gamma^k (1 - \gamma)^{N-1-k} (1 - F^l_c(p))^k\right] (p - c) = (1 - \gamma)^{N-1} (v - c).$$
Let us define the function
\[
\Phi(z) = \frac{1}{1 - (1 - \gamma)^{N-1}} \sum_{k=1}^{N-1} \binom{N-1}{k} z^k \gamma^k (1 - \gamma)^{N-1-k},
\]
(D.3)
which can be viewed as a generalization of the function \(z^{N-1}\) that appears in the definition (3.6). It is easy to see that \(\Phi(z)\) is a (strictly) increasing polynomial with \(\Phi(0) = 0, \Phi(1) = 1,\) and \(\Phi(z) = z^{N-1}\) when \(\gamma = 1.\) Moreover, using the binomial identity, we can write \(\Phi(z)\) alternatively as
\[
\Phi(z) = \frac{(z\gamma + 1 - \gamma)^{N-1} - (1 - \gamma)^{N-1}}{1 - (1 - \gamma)^{N-1}}.
\]
(D.4)
Using definition (D.3), we can write
\[
F_{c}^{l}(p) = 1 - \Phi^{-1}\left(\frac{(1 - \gamma)^{N-1} v - p}{1 - (1 - \gamma)^{N-1} p - c}\right)
\]
with upper limit \(\bar{p}_{c}^{l} = v,\) and lower limit
\[
p_{c}^{l} = (1 - \gamma)^{N-1} v + (1 - (1 - \gamma)^{N-1}) c.
\]
When \(c \leq v - \Delta,\) high-cost dealers can sell in equilibrium, but a standard result from auction theory (see for example Fudenberg and Tirole, 1991) says that in the unique equilibrium they will make zero profit by bidding \(c + \Delta.\) In this case, the distribution \(F_{c}^{l}(p)\) solves
\[
\left[\sum_{k=0}^{N-1} \binom{N-1}{k} (1 - F_{l}(p|c))^k \gamma^k (1 - \gamma)^{N-1-k}\right] (p - c) = (1 - \gamma)^{N-1} \Delta,
\]
and thus we get
\[
F_{c}^{l}(p) = 1 - \Phi^{-1}\left(\frac{(1 - \gamma)^{N-1} (c + \Delta) - p}{1 - (1 - \gamma)^{N-1} p - c}\right)
\]
with upper limit \(\bar{p}_{c}^{l} = c + \Delta,\) and lower limit
\[
p_{c}^{l} = (1 - \gamma)^{N-1} (c + \Delta) + (1 - (1 - \gamma)^{N-1}) c = c + (1 - \gamma)^{N-1} \Delta.
\]

Case 2: \(\lambda_{c} > 0.\) From now on, we assume \(\lambda_{c} > 0,\) that is, slow traders enter with positive probability. There are again two subcases.
When \(c > v - \Delta\) (case 2.1), high-cost dealers cannot sell in equilibrium, and the specification of their strategy is irrelevant. Low-cost dealers mix according to a continuous distribution \(F_{c}^{l}(p)\) on an interval with upper limit \(\bar{p}_{c}^{l} = r_{c},\) or on a union of two
intervals as in Lemma 9.

When \( c \leq v - \Delta \) (case 2.2), using Lemmas 7, 8, 9, and the argument from the proof of Lemma 3, we can show that only two subcases are possible:

- If \( r_c \leq c + \Delta \) (case 2.2.1), high-cost dealers make zero profit; they post a price \( c + \Delta \) with probability 1, while low-cost dealers mix according to a continuous distribution on an interval with upper limit \( \bar{p}_c^l = r_c \), or on a union of two intervals as in Lemma 9.

- If \( r_c > c + \Delta \) (case 2.2.2), high-cost dealers make positive profits, and in equilibrium both low-cost and high-cost dealers mix according to continuous distributions with adjacent supports (\( \bar{p}_c^l = p^h_c \)), and with \( r_c \) being the upper limit of the distribution of prices of high-cost dealers (\( \bar{p}_c^h = r_c \)).

Below we analyze these cases in detail and characterize the optimal search behavior of slow traders. We first define some key functions that generalize their equivalents from Section 3 to the case of idiosyncratic component in the costs. Let \( q(\lambda_c, \theta_c) \) be the posterior probability that a customer is a fast trader, conditional on a visit, given the strategy \( (r_c, \lambda_c, \theta_c) \). That is,

\[
q(\lambda_c, \theta_c) = \frac{N\mu}{N\mu + \frac{1-\theta^*}{1-\theta_c(1-\gamma)} \lambda_c(1-\mu)}. \tag{D.5}
\]

This definition generalizes formula (3.1). We also generalize the definition of the function \( \alpha \) from equation (3.6), which now becomes a function of two arguments:

\[
\alpha(\lambda_c, \theta_c) = \int_0^1 \left( 1 + \frac{q(\lambda_c, \theta_c)(1-(1-\gamma)^{N-1})}{1-q(\lambda_c, \theta_c)(1-(1-\gamma)^{N-1})} \Phi(z) \right)^{-1} dz, \tag{D.6}
\]

where \( \Phi(z) \) is defined in formula (D.3). Finally, we let

\[
\hat{\alpha} = \alpha(1, 1),
\]

which corresponds to formula (3.7).

To emphasize the point that we will now deal with equilibrium rather than just best response of dealers to some generic strategy of traders, we add star superscripts to symbols denoting the strategy of traders.

**Case 2.1**: \( \lambda_c^* > 0, \ c > v - \Delta \). In this case, we clearly have \( \theta_c^* = 1 \). We first suppose that the support of the distribution for low-cost dealers is an interval. Then \( F^l_c(p) \) must satisfy

\[
\left[ 1 - q(\lambda_c^*, 1) + q(\lambda_c^*, 1) \sum_{k=0}^{N-1} \binom{N-1}{k} (1 - F^l_c(p))^k \gamma^k(1-\gamma)^{N-1-k} \right] (p - c)
\]
\[= [1 - q(\lambda^*_c, 1) + q(\lambda^*_c, 1)(1 - \gamma)^{N-1}] (r^*_c - c).\]

Solving for \(F^*_c(p)\), we obtain

\[
F^*_c(p) = 1 - \Phi^{-1}\left(\frac{1 - q(\lambda^*_c, 1) (1 - (1 - \gamma)^{N-1}) r^*_c - p}{q(\lambda^*_c, 1) (1 - (1 - \gamma)^{N-1}) p - c}\right)
\]

with \(\bar{p}_c^l = r^*_c\), and lower limit

\[
\underline{p}_c^l = [1 - q(\lambda^*_c, 1) (1 - (1 - \gamma)^{N-1})] r^*_c + [q(\lambda^*_c, 1) (1 - (1 - \gamma)^{N-1})] c.
\]

We can determine \(r^*_c\) in this case from the fact that it must solve the following equation (specifying that the trader must be indifferent at \(r^*_c\) between buying and searching), analogous to equation (3.4),

\[
v - r^*_c = -s + \gamma \left[v - \int_{\underline{p}_c^l}^{r^*_c} \alpha \right] + (1 - \gamma)(v - r^*_c).
\]

Using a direct generalization of Lemma 4, we can transform this equation into the form

\[
s = \gamma \left[r^*_c - \int_{\underline{p}_c^l}^{r^*_c} \alpha \right] = (1 - \alpha(\lambda^*_c, 1))\gamma(r^*_c - c).
\]

Thus we have

\[
r^*_c = c + \frac{s}{(1 - \alpha(\lambda^*_c, 1))\gamma}.
\]

The last thing to determine is the probability \(\lambda^*_c\) of entry by slow traders. The profit of a slow trader conditional on entry is equal to

\[
\pi_c = (1 - (1 - \gamma)^N) (v - \alpha(\lambda^*_c, 1)r^*_c - (1 - \alpha(\lambda^*_c, 1))c) - \left(\sum_{k=1}^{N} (1 - \gamma)^{k-1} \gamma k + (1 - \gamma)^{N} N\right) s
\]

\[
= (1 - (1 - \gamma)^N) \left[v - c - \frac{s}{(1 - \alpha(\lambda^*_c, 1))\gamma}\right].
\]

When profit is strictly positive, we must have entry with probability one. That is, we have \(\lambda^*_c = 1\) if

\[
c \leq v - \frac{s}{(1 - \alpha(1, 1))\gamma}.
\]

When profit is strictly negative, we must have entry with probability zero, meaning that \(\lambda^*_c = 0\) if

\[
c \geq v - \frac{s}{(1 - \alpha(0, 1))\gamma}.
\]
This takes us back to case 1 analyzed before. Finally, if
\[ v - \frac{s}{(1 - \alpha(1, 1))\gamma} < c < v - \frac{s}{(1 - \alpha(0, 1))\gamma}, \]
then we must have interior entry \( \lambda^*_c \in (0, 1) \), where \( \lambda^*_c \) is the unique solution of the equation
\[ s = (1 - \alpha(\lambda^*_c, 1))\gamma(v - c). \]

In this case, slow traders have zero profits and we have \( r^*_c = v \).

To check whether the above strategies constitute an equilibrium, we need to verify that the support of price offers by low-cost dealers is indeed an interval, that is, these dealers cannot profitably deviate from posting prices in the range \([p_c^l, r^*_c]\). The only deviation that we need to check is bidding \( v \) in the case \( r^*_c < v \).\(^{34}\) This leads to the condition
\[
\mu(1 - \gamma)^{N-1} + (1 - \mu) \frac{1 - (1 - \gamma)^N}{N\gamma} \geq (1 - \gamma)^{N-1}(v - c),
\]
where the left hand side is the expected profit from bidding \( r^*_c \), and the right hand side is the expected profit from bidding \( v \) (a dealer quoting \( v \) can only sell if all other dealers have high costs). We define
\[ \kappa = \frac{(1 - \gamma)^{N-1}}{\mu(1 - \gamma)^{N-1} + (1 - \mu) \frac{1 - (1 - \gamma)^N}{N\gamma}}. \]

Thus, we have an equilibrium when
\[ c \geq v - \frac{s}{\kappa(1 - \alpha(1, 1))\gamma}. \]

Note that \( \kappa < 1 \), and thus
\[ v - \frac{s}{\kappa(1 - \alpha(1, 1))\gamma} < v - \frac{s}{(1 - \alpha(1, 1))\gamma}. \]

When \( c < v - \frac{s}{\kappa(1 - \alpha(1, 1))\gamma} \), by Lemma 9, we must have an equilibrium in which the support for low-cost dealers consists of two intervals: \([p_c^l, r^*_c]\) and \([\hat{p}_c^l, v]\). Let \( \zeta_c \) be the conditional probability that a low-cost dealer posts a price in the lower interval. Then, in particular, the dealer must be indifferent between \( r^*_c \) and \( v \) which pins down \( \zeta_c \), in that
\[
\mu(1 - \gamma\zeta_c)^{N-1} + (1 - \mu) \frac{1 - (1 - \gamma\zeta_c)^N}{N\gamma\zeta_c} (r^*_c - c) = (1 - \gamma)^{N-1}(v - c).
\]

\(^{34}\)If there is a profitable deviation, this one is the most profitable.
We define

\[ \vartheta(\zeta_c) = \frac{(1 - \gamma)^{N-1}}{\nu(1 - \gamma \zeta_c)^{N-1} + (1 - \mu) \frac{1 - (1 - \gamma \zeta_c)^N}{N \gamma \zeta_c}}. \]  

(D.9)

Note that \( \vartheta(1) = \kappa \). Then, equation (D.8) becomes

\[ r^*_c = (1 - \vartheta(\zeta_c))c + \vartheta(\zeta_c)v. \]  

(D.10)

We can now determine the exact distribution of prices. In the upper interval we must have

\[
\sum_{k=0}^{N-1} \binom{N-1}{k} \gamma^k (1 - \gamma)^{N-1-k} \left(1 - F_c^l(p) \right)^k (p - c) = (1 - \gamma)^{N-1} (v - c),
\]

so we get

\[ F_c^l(p) = 1 - \Phi^{-1} \left( \frac{(1 - \gamma)^{N-1}}{1 - (1 - \gamma)^{N-1}} \frac{v - p}{p - c} \right). \]

In the lower interval, the distribution must satisfy

\[
\mu \sum_{k=0}^{N-1} \binom{N-1}{k} \left(1 - \gamma \zeta_c\right)^{k} (1 - \gamma \zeta_c)^{N-1-k} \left(1 - \frac{F_c^l(p)}{\zeta_c} \right)^k + \frac{1 - \mu}{N} \frac{1 - (1 - \gamma \zeta_c)^N}{\gamma \zeta_c} \right] (r^*_c - c),
\]

which gives

\[ F_c^l(p) = \zeta_c - \zeta_c \Phi^{-1} \left( \frac{(1 - \gamma)^{N-1}}{1 - (1 - \gamma \zeta_c)^{N-1}} \frac{1}{\mu \vartheta(\zeta_c)} \frac{r^*_c - p}{p - c} ; \zeta_c \right), \]

where

\[ \Phi(z; \zeta_c) = \frac{1}{1 - (1 - \gamma \zeta_c)^{N-1}} \sum_{k=1}^{N-1} \binom{N-1}{k} z^k (1 - \gamma \zeta_c)^{k}(1 - \gamma \zeta_c)^{N-1-k}. \]

That is, \( \Phi(z; \zeta_c) \) is the analogue to \( \Phi(z) \) when replacing \( \gamma \) with \( \gamma \zeta_c \).

Finally, the reservation price is determined by

\[ v - r^*_c = -s + \gamma \zeta_c \left[ v - \int_{p_c}^{r^*_c} p \, d \left( \frac{F_c^l(p)}{\zeta_c} \right) \right] + (1 - \gamma \zeta_c)(v - r^*_c). \]  

(D.11)

Using the substitution from the proof of Lemma 4, this time substituting \( z = (\zeta_c - F_c^l(p))/\zeta_c \), we obtain

\[ \int_{p_c}^{r^*_c} p \, d \left( \frac{F_c^l(p)}{\zeta_c} \right) = c + (r^*_c - c) \tilde{\alpha}(\zeta_c), \]
where
\[ \tilde{\alpha}(\zeta_c) = \int_0^1 \left( 1 + \frac{1 - (1 - \gamma)N^{-1}}{(1 - \gamma)^N - 1} \mu \psi(z; \zeta_c) \Phi(z; \zeta_c) \right)^{-1} dz. \]

Note that \( \tilde{\alpha}(1) = \alpha(1, 1) \). From this we can calculate the optimal reservation price, determined by equation (D.11), as
\[ r_c^* = c + \frac{s}{(1 - \tilde{\alpha}(\zeta_c)) \gamma \zeta_c}. \] (D.12)

Equations (D.10) and (D.12) together pin down \( r_c^* \) and \( \zeta_c \). Combining them, we get a single equation that pins down \( \zeta_c \), in the form
\[ s = \psi(\zeta_c)(1 - \tilde{\alpha}(\zeta_c)) \gamma \zeta_c(v - c). \]

A unique solution \( \zeta_c^* \in (0, 1) \) exists if and only if \( 0 < s < \kappa(1 - \alpha(1, 1)) \gamma(v - c) \) which is precisely our assumption for that case.

Note that in this range the equilibrium level \( \zeta_c^* \) will be close to 1 when \( s \) is close to \( \kappa(1 - \alpha(1, 1)) \gamma(v - c) \) and will converge to 0 as \( s \) goes to 0.

**Case 2.2.1:** \( c \leq v - \Delta, r_c^* \leq c + \Delta \). In this case, high-cost dealers offer the price \( c + \Delta \). We have two cases to consider, and call them (a) and (b).

Case (a). When \( r_c^* < c + \Delta \), we must have \( \theta_c^* = 1 \). Suppose that low-cost dealers mix on an interval. Then the distribution of prices is
\[ F^l_c(p) = 1 - \Phi^{-1} \left( \frac{1 - q(\lambda_c^*, 1)}{q(\lambda_c^*, 1) (1 - (1 - \gamma)N^{-1})} \frac{r_c^* - p}{p - c} \right), \]
just as in the previous case. What differs from the previous case is the profit of a slow trader conditional on entry. In the event that there are no low-cost dealers in the market, a trader buys from a high-cost dealer instead of exiting. Accordingly, the profit now becomes
\[ \pi_c = v - c - (1 - \gamma)^N \Delta - (1 - (1 - \gamma)^N) \frac{s}{(1 - \alpha(\lambda_c^*, 1)) \gamma}. \]

We can have strictly positive entry by slow traders only if
\[ v \geq c + (1 - \gamma)^N \left[ \Delta - \frac{s}{(1 - \alpha(\lambda_c^*, 1)) \gamma} \right] + \frac{s}{(1 - \alpha(\lambda_c^*, 1)) \gamma}. \] (D.13)

Recall that we have
\[ r_c^* = c + \frac{s}{(1 - \alpha(\lambda_c^*, 1)) \gamma}. \]

Thus, given that we assumed \( r_c^* < c + \Delta \), we have an equilibrium with positive entry if
inequality (D.13) holds and
\[ \Delta > \frac{s}{(1 - \alpha(\lambda^*_c, 1)) \gamma}. \]

Notice that we have
\[
v - c - (1 - \gamma)^N \Delta - \left( 1 - (1 - \gamma)^N \right) \frac{s}{(1 - \alpha(\lambda^*_c, 1)) \gamma}
> v - c - (1 - \gamma)^N \Delta - \left( 1 - (1 - \gamma)^N \right) \Delta = v - c - \Delta \geq 0,
\]
which means that profits are always strictly positive in this case. Thus we must have full entry, meaning \( \lambda^*_c = 1 \), and this can be an equilibrium only if \( s < (1 - \alpha(1, 1)) \gamma \Delta \).

Finally, we verify the supposition that low-cost dealers mix on an interval. We need to check the deviation to (just below) \( c + \Delta \), analogous to deviation to \( v \) in the previous case. We require
\[
\left[ \mu(1 - \gamma)^{N-1} + (1 - \mu) \frac{1 - (1 - \gamma)^N}{N \gamma} \right] \frac{s}{(1 - \alpha(1, 1)) \gamma} \geq (1 - \gamma)^{N-1} \Delta.
\]
Thus, the above strategies are an equilibrium if
\[ s \geq \kappa(1 - \alpha(1, 1)) \gamma \Delta. \]

In the case \( s < \kappa(1 - \alpha(1, 1)) \gamma \Delta \), we will have an equilibrium with low-cost dealers mixing on two intervals \([\bar{p}', r^*_c]\) and \([\bar{p}'_c, c + \Delta]\). The analysis is analogous to the one in the previous case 2.1 so we skip some details. First, the indifference condition between \( r^*_c \) and \( c + \Delta \)\(^{35}\) is
\[ (r^*_c - c) = \vartheta(\zeta_c) \Delta. \]

The upper part of the distribution is given by
\[ F^u_c(p) = 1 - \Phi^{-1}\left( \frac{(1 - \gamma)^{N-1}}{1 - (1 - \gamma)^{N-1}} \frac{c + \Delta - p}{p - c} \right), \]

while the lower part is
\[ F^l_c(p) = \zeta_c - \zeta_c \Phi^{-1}\left( \frac{(1 - \gamma)^{N-1}}{1 - (1 - \gamma \zeta_c)^{N-1}} \frac{1}{\mu \vartheta(\zeta_c)} \frac{r^*_c - p}{p - c}; \zeta_c \right). \]

The reservation price is determined by equation (D.11). Simplifying as before, we obtain
\[ r^*_c = c + \frac{s}{(1 - \tilde{\alpha}(\zeta_c)) \gamma \zeta_c}. \]

\(^{35}\)Note that \( c + \Delta \) is the upper limit of the support but prices posted by a low-cost dealer are below \( c + \Delta \) with probability one. Thus, when we say that the dealer must be indifferent between posting \( r^*_c \) and \( c + \Delta \), we really mean \( c + \Delta - \epsilon \) for arbitrarily small \( \epsilon \to 0 \) which leads to the formula below.
Combining with equation (D.14) $\zeta_c$ is pinned down by the equation
\[ s = \vartheta(\zeta_c)(1 - \tilde{\alpha}(\zeta_c))\gamma \zeta_c \Delta. \]
The equation does not depend on $c$, so neither does the solution. That is, $\zeta_c^*$ is independent of $c$ and solves
\[ s = \vartheta(\zeta)(1 - \tilde{\alpha}(\zeta))\gamma \zeta \Delta. \]
This equation has a unique solution in $(0, 1)$ precisely when $0 < s < \kappa(1 - \alpha(1, 1))\gamma \Delta$, which was our assumption for this case.

Case (b). We now look at the second possibility: $r_c^* = c + \Delta$. We can now have $\theta_c^* \in (0, 1)$, and this will matter for equilibrium pricing through the impact on the posterior beliefs of dealers. The probability $F_c^l(p)$ of an offer of $p$ or less by a low-cost dealer solves
\[
[1 - q(\lambda_c^*, \theta_c^*) + q(\lambda_c^*, \theta_c^*) \sum_{k=0}^{N-1} \binom{N-1}{k} (1 - F_c^l(p))^k \gamma^k (1 - \gamma)^{N-1-k}] (p - c) = [1 - q(\lambda_c^*, \theta_c^*)] (r_c^* - c).
\]
The profit of a slow trader is the same as in the previous case. The condition $r_c^* = c + \Delta$ means that we must have
\[
s = \vartheta(1 - \alpha(\lambda_c^*, \theta_c^*))\gamma = \Delta.
\]
This implies that we must again have entry with probability one. Thus, we have an equilibrium with full entry and the probability of rejecting an offer of $r_c^*$ given by $\theta_c^*$ that solves
\[ s = (1 - \alpha(1, \theta_c^*))\gamma \Delta. \]
Note that $\theta_c^* = \theta^*$ (the equation, and hence the solution, is independent of $c$). An interior solution exists if and only if
\[
(1 - \alpha(1, 1))\gamma \Delta < s < (1 - \alpha(1, 0))\gamma \Delta.
\]
Notice that $\theta^*$ is close to 1 when $s$ is close to $(1 - \alpha(1, 1))\gamma \Delta$, and close to 0 when $s$ is close to $(1 - \alpha(1, 0))\gamma \Delta$.

**Case 2.2.2: $c \leq v - \Delta$, $r_c^* > c + \Delta$.** This is the case when high-cost dealers make positive profits and mix according to a continuous distribution $F_c^h(p)$ with upper limit $r_c^*$. We must have $\theta_c^* = 0$. The cdf $F_c^h(p)$ solves
\[
[1 - q(\lambda_c^*, 0) + q(\lambda_c^*, 0)(1 - \gamma)^{N-1}(1 - F_c^h(p))^{N-1}] (p - c - \Delta) = [1 - q(\lambda_c^*, 0)] (r_c^* - c - \Delta).
\]
Simplifying, we obtain

\[ F^h_c(p) = 1 - \left( \frac{1 - q(\lambda_c^*, 0) r^*_c - p}{q(\lambda_c^*, 0)(1 - \gamma)^{N-1} p - c - \Delta} \right) \]

with upper limit \( \bar{p}_c^h = r^*_c \), and lower limit

\[ p_c^l = \frac{1 - q(\lambda_c^*, 0)}{1 - q(\lambda_c^*, 0)(1 - (1 - \gamma)^{N-1})} r^*_c + \frac{q(\lambda_c^*, 0)(1 - \gamma)^{N-1}}{1 - q(\lambda_c^*, 0)(1 - (1 - \gamma)^{N-1})} (c + \Delta). \]

To simplify notation, let us denote

\[ \phi(\lambda_c^*) = \frac{1 - q(\lambda_c^*, 0)}{1 - (1 - (1 - \gamma)^{N-1}) q(\lambda_c^*, 0)}. \]  

(D.15)

Next, \( F^l_c(p) \) must solve

\[ \left[ 1 - q(\lambda_c^*, 0) + q(\lambda_c^*, 0) \sum_{k=0}^{N-1} \binom{N - 1}{k} (1 - F^l_c(p))^k \gamma^k(1 - \gamma)^{N-1-k} \right] (p - c) \]

\[ = \left[ 1 - q(\lambda_c^*, 0) + q(\lambda_c^*, 0)(1 - \gamma)^{N-1} \right] (\bar{p}_c^h - c). \]

Solving for \( F^l_c(p) \) we get

\[ F^l_c(p) = 1 - \Phi^{-1} \left( \frac{1 - q(\lambda_c^*, 0)(1 - (1 - \gamma)^{N-1}) \bar{p}_c^h - p}{q(\lambda_c^*, 0)(1 - (1 - \gamma)^{N-1}) p - c} \right), \]

with \( \bar{p}_c^l = p_c^h \) and lower limit

\[ p_c^l = \left[ 1 - q(\lambda_c^*, 0)(1 - (1 - \gamma)^{N-1}) \right] \bar{p}_c^h + [q(\lambda_c^*, 0)(1 - (1 - \gamma)^{N-1})] c. \]

We need to define one more function, analogous to \( \alpha(\lambda, \theta) \), and corresponding to the distribution of prices used by high-cost dealers. Let

\[ \alpha_h(\lambda) = \int_0^1 \left( 1 + \frac{q(\lambda, 0)(1 - \gamma)^{N-1}}{1 - q(\lambda, 0)} z^{N-1} \right)^{-1} \]

\[ d\gamma. \]

Then, using the familiar change of variables, we get

\[ \int p dF^h_c(p) = (1 - \alpha_h(\lambda_c^*)) (c + \Delta) + \alpha_h(\lambda_c^*) r^*_c, \]

and

\[ \int p dF^l_c(p) = (1 - \alpha(\lambda_c^*, 0)) c + \alpha(\lambda_c^*, 0) p_c^h. \]
As always, \( r^*_c \) is determined by the indifference condition

\[
v - r^*_c = -s + \gamma \left[ v - \int_{p_l}^{p_h} p \, dF^l_c(p) \right] + (1 - \gamma) \left[ v - \int_{p_l}^{p_h} p \, dF^h_c(p) \right].
\]

From this we can obtain

\[
r^*_c = c + \Delta + \frac{s - (1 - \alpha(\lambda^*_c, 0))\gamma \Delta}{\gamma(1 - \phi(\lambda^*_c)\alpha(\lambda^*_c, 0)) + (1 - \gamma)(1 - \alpha_h(\lambda^*_c))}.
\]

Next, we consider entry decision of slow traders. The profit conditional on entry is simply \( v - r^*_c \). Thus, we have entry with probability one if and only if

\[
c < v - \Delta - \frac{s - (1 - \alpha(1, 0))\gamma \Delta}{\gamma(1 - \phi(1)\alpha(1, 0)) + (1 - \gamma)(1 - \alpha_h(1))}.
\]

Since we have assumed that \( r^*_c > c + \Delta \), we additionally require

\[s > (1 - \alpha(1, 0))\gamma \Delta.\]

Interior entry requires \( \lambda^*_c \) to solve

\[
v = c + \Delta + \frac{s - (1 - \alpha(\lambda^*_c, 0))\gamma \Delta}{\gamma(1 - \phi(\lambda^*_c)\alpha(\lambda^*_c, 0)) + (1 - \gamma)(1 - \alpha_h(\lambda^*_c))}. \tag{D.16}
\]

An interior solution exists if and only if

\[
\frac{s - (1 - \alpha(0, 0))\gamma \Delta}{\gamma(1 - \phi(0)\alpha(0, 0)) + (1 - \gamma)(1 - \alpha_h(0))} < v - c - \Delta < \frac{s - (1 - \alpha(1, 0))\gamma \Delta}{\gamma(1 - \phi(1)\alpha(1, 0)) + (1 - \gamma)(1 - \alpha_h(1))}. \tag{D.17}
\]

Noticing that \( \alpha_h(0) = 0 \) and \( \phi(0) = 0 \), we can simplify the first inequality to

\[s - (1 - \alpha(0, 0))\gamma \Delta < v - c - \Delta\]

Finally, since we have assumed that \( r^*_c > c + \Delta \), we require

\[s > (1 - \alpha(\lambda^*_c, 0))\gamma \Delta.\]

This condition is satisfied vacuously when equation \((D.16)\) holds.

When

\[s - (1 - \alpha(0, 0))\gamma \Delta \geq v - c - \Delta,\]

we must have entry with probability zero which brings us back to case 1.

This concludes the analysis of all cases. By direct inspection, we check that for any given pair \((s, c)\), there is exactly one equilibrium (up to payoff-irrelevant changes in equilibrium strategies). Figure D.1 summarizes our conclusions by depicting the
equilibrium correspondence in the \((s, c)\) space. “Full entry” means that \(\lambda_c^* = 1\) in the relevant range. “Interior entry” means that \(\lambda_c^* \in (0, 1)\). When we say that “only low-cost dealers sell,” we mean that if there is at least one low-cost dealer in the market, then all customers trade with low-cost dealers. When we say that “all dealers sell” or that “high-cost dealers sell with probability \(\theta\),” we refer to the probability of selling to a slow trader upon a visit. Finally, the trapezoidal area denoted by “(gap)” corresponds to the case in which low-cost dealers have a gap in the support of their offer distribution.

**Fig. D.1:** The benchmark case - equilibrium correspondence

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### D.2 Proof of Proposition 9

**Generalized statement (without assuming A.2):** If \(s \leq (1 - \hat{\alpha}) \gamma \min\{\Delta, v - c\}\), then equilibrium in the benchmark case leads to efficient matching. That is, slow traders always enter, and all traders buy from a low-cost dealer, in the event that there is at least one such dealer present in the market. Additionally, if \(s \geq \kappa (1 - \hat{\alpha}) \gamma \min\{\Delta, v - c\}\), where \(\kappa < 1\), the equilibrium with the benchmark achieves the second best, in the sense that each slow trader buys from the first low-cost dealer that she contacts, thus minimizing search costs subject to matching efficiency.

\[\kappa = (1 - \gamma)^{N-1}/[\mu(1 - \gamma)^{N-1} + (1 - \mu)[1 - (1 - \gamma)^N]/(N\gamma)].\]
Proof. The theorem follows directly from the derivation above (cases 2.1 and 2.2.1 (a)). When
\[ \kappa(1 - \hat{\alpha})\gamma \min\{\Delta, v - c\} \leq s \leq (1 - \hat{\alpha})\gamma \min\{\Delta, v - c\}, \]
we are in the region in which the equilibrium achieves the second best. Slow traders always enter, and search until they find the first low-cost dealer (low-cost dealers always post prices below the reservation price, and high-cost dealers always post prices above the reservation price). If there are no low-cost dealers in the market and \( c > v - \Delta \), then traders exit without trading. When \( c < v - \Delta \), they buy from a high-cost dealer. When \( s < \kappa(1 - \hat{\alpha})\gamma\Delta \), low-cost dealers post prices below the reservation price with probability \( \zeta^*_c \in (0, 1) \). Because high-cost dealers still post prices above the reservation price (and above the prices posted by low-cost dealers), the matching of traders to low-cost dealers is efficient.

D.3 Supporting analysis of the case \( s < \kappa(1 - \hat{\alpha})\gamma\Delta \)

Here, we provide the supporting analysis of the case \( s < \kappa(1 - \hat{\alpha})\gamma\Delta \) in the context of Section 4. We show that a low-cost dealer’s incentive to quote a high price (leading to higher-than-efficient search by slow traders in equilibrium) disappears as the number \( N \) of dealers gets large, in the sense formalized in Lemma 10.

Lemma 10. Letting \( \bar{s}(N) = (1 - \hat{\alpha})\gamma\Delta \) and \( s(N) = \kappa(1 - \hat{\alpha})\gamma\Delta \), we have
\[ \lim_{N \to \infty} N\bar{s}(N) = \infty \]
and
\[ \lim_{N \to \infty} Ns(N) = 0, \]
where the convergence to 0 is exponentially fast.

The quantity \( Ns \) is the upper bound on the search costs incurred by a slow trader. If slow traders adopted the sub-optimal strategy of searching the entire market, we would get the fully efficient outcome of a centralized exchange, before considering the search costs. Thus, \( (1 - \mu)Ns \) is an upper bound on the potential welfare loss in our setting. Lemma 10 says that the case \( s < \kappa(1 - \hat{\alpha})\gamma\Delta \) in which case the benchmark fails to achieve the second best can be safely ignored for practical purposes, given that the (rough) upper bound of possible inefficiency goes to 0 exponentially fast\(^{37}\) with \( N \). On the other hand, the search-cost range \( (\kappa(1 - \hat{\alpha})\gamma\Delta, (1 - \hat{\alpha})\gamma\Delta) \) is much more important, as the potential welfare gains or losses are unbounded in this region (if we allow \( v \) to get large).

To prove the first claim, we show that \( (1 - \hat{\alpha}) \) converges to zero (as \( N \to \infty \)) more slowly than \( \log(N)/N \). (That \( (1 - \hat{\alpha}) \) converges to 0 follows from Lebesgue Dominated

\(^{37}\)For example, if \( \mu = \gamma = \frac{1}{2} \), \( \kappa \approx 0.019 \) for just \( N = 10 \), and \( \kappa \approx 1.5 \times 10^{-6} \) for \( N = 25 \).
Convergence Theorem.) We have

\[ 1 - \hat{\alpha} = \int_0^1 \frac{a_N \Phi(z)}{1 + a_N \Phi(z)} \, dz, \]

where

\[ a_N = \frac{N \mu (1 - (1 - \gamma)^{N-1})}{\frac{1-(1-\gamma)^N}{\gamma} (1 - \mu) + N \mu (1 - \gamma)^{N-1}}. \]

Clearly,

\[ 1 - \hat{\alpha} \geq \int_{\Phi^{-1}\left(\frac{1}{N}\right)}^1 \frac{a_N \Phi(z)}{1 + a_N \Phi(z)} \, dz \geq \left(1 - \Phi^{-1}\left(\frac{1}{N}\right)\right) \frac{a_N}{N + a_N}. \]

The term \( a_N/(N + a_N) \) has a finite and strictly positive limit. It is therefore enough to show that

\[ \lim_{N \to \infty} \frac{N}{\log N} \left(1 - \Phi^{-1}\left(\frac{1}{N}\right)\right) > 0. \]

Using equation (D.4) to invert \( \Phi \), and applying d’Hospital rule a few times to simplify the expression, we obtain

\[ \lim_{N \to \infty} \frac{N}{\log N} \left(1 - \Phi^{-1}\left(\frac{1}{N}\right)\right) = \lim_{N \to \infty} \frac{N}{\log N} \left(\left(\frac{1}{N}\right)^{\frac{1}{N}} - 1\right) \]

\[ = \lim_{N \to \infty} \frac{N}{\log N} \left(\exp\left(\frac{\log N}{N}\right) - 1\right) = \lim_{K \to \infty} K \left(e^{\frac{1}{K}} - 1\right) = 1. \]

To prove the second claim, recall that

\[ \frac{N}{\mu(1 - \gamma)N^{N-1} + (1 - \mu)\frac{1-(1-\gamma)^N}{N\gamma}} = \frac{1}{\frac{\mu}{N} + (1 - \mu)\frac{1-(1-\gamma)^N}{N^2\gamma(1-\gamma)^{N-1}}}. \]

The above expression goes to 0 as quickly as \( N^2(1 - \gamma)^{N-1} \), that is, exponentially.

We note that we did not use assumption A.2. Thus the result is true in the generalized setting without assuming A.2.

D.4 Proof of Proposition 10

Generalized statement (not assuming A.2): In the absence of a benchmark, if \( \min\{v, \bar{c}\} > \zeta + \Delta \), there does not exist an equilibrium achieving the second best.

Proof. In an equilibrium in which the second-best is achieved under the condition \( s < \gamma \Delta \), high-cost dealers can only sell when there are no low-cost dealers in the market, and the slow trader searched the entire market. Thus, if an equilibrium like this exists, high-cost dealers quote prices as if they participated in an auction with all other high-cost dealers. A standard result in auction theory says that in this case they must bid
their costs, that is, they must offer to sell for \( c + \Delta \).

Consider a situation when a slow trader enters and the first dealer has low costs, for some \( c < v \). If the second-best is achieved, that offer needs to be accepted by a slow trader. Under the assumption of the Proposition, we can find a \( c^* \) that satisfies \( v > c^* > \underline{c} + \Delta \). By the above observation, (almost) all prices in the support of the distribution of the low-cost dealer at \( c = c^* \) must be accepted by a slow trader in the first search round. This leads to a contradiction. Since high-cost dealers post a price of \( c + \Delta \) conditional on \( c \), they make zero profits. They can profitably deviate at \( c = \underline{c} \) by quoting a price in the support of the distribution of a low-cost dealer at \( c = c^* \).

\[ \square \]

**D.5 Generalized statement of Theorem 2 (not assuming A.2)**

**Theorem:** If (i) \( \kappa(1-\hat{\alpha})\gamma \min\{\Delta, v-c\} \leq s \leq (1-\hat{\alpha})\gamma \min\{\Delta, v-c\} \) and (ii) \( \bar{c} > \underline{c} + \Delta \) both hold, then the equilibrium in the benchmark case yields a strictly higher social surplus that any equilibrium in the no-benchmark case.

**D.6 Proofs for Section B.2**

**D.6.1 Proof of Lemma 2**

**Outline for the main steps of the proof.** The proof is long and tedious, unlike the proof of Lemma 1. We outline the main steps below. First, we characterize the equilibrium response of dealers as a function of the first-round reservation price \( r^\ast \). We obtain four regions of cost \( c \) with different qualitative pricing strategy of dealers (see Figure B.1). When costs are low, both low-cost and high-cost dealers post price offers according to continuous distributions with adjacent supports below the reservation price \( r^\ast \) and make positive profits. When \( c \) is in the lower-middle region, low-cost dealers continue to mix below \( r^\ast \), while high-cost dealers bid \( c+\Delta > r^\ast \) and make zero profits. In the upper-middle region, the support of the distribution of low-cost dealers consists of two disjoint intervals, \([\underline{p}^l_c, r^\ast]\) and \([\hat{p}^l_c, c+\Delta]\), where \( \hat{p}^l_c > r^\ast \). Finally, when costs are highest, low-cost dealers bid exclusively in the upper interval that lies above \( r^\ast \).

Second, we analyze the optimal search policy of slow traders. The proof proceeds by finding a contradiction when \( r^\ast \not\in \{v, \underline{c}+\Delta\} \). Clearly, \( r^\ast \) cannot be larger than \( v \). When \( r^\ast \in (\underline{c}+\Delta, v) \), we show that the posterior distribution of costs conditional on observing a price \( p \) converges to an atom at \( r^\ast - \Delta \) as \( p \) converges to \( r^\ast \). Because search behavior of traders is different on the two sides of \( r^\ast \), there is a discontinuity in expected price as \( c \) crosses the level \( r^\ast - \Delta \) (the price distribution is impacted through the posterior probability of a fast trader). As a result, the benefits from search for a slow trader jump down discontinuously at \( r^\ast \), a contradiction. Finally, when \( r^\ast < \underline{c} + \Delta \), we can show that upon observing a price just above \( r^\ast \), a slow trader believes with probability one that this is (nearly) the best price that she can get, and thus wants to accept, a contradiction.
The proof. Let the reservation price (in the first round of search) be $r^*$ and probability of entry be $\lambda^*$. We first characterize the equilibrium response of dealers. We focus on the case $c < v - \Delta$, as the other case requiring only minor modifications. As the derivation of dealers’ strategies is similar to the benchmark case, we skip some of the details. We also summarize the conclusions in Lemma 11 and Figure B.1 below for the convenience of the reader.

First, consider $c < r^* - \Delta$. In that case high-cost dealers make positive profits and we have a situation analogous to case 2.2.2 with the benchmark. The cdf $F^h_c(p)$ for high-cost dealers must satisfy

$$[1 - q(\lambda^*, 0) + q(\lambda^*, 0)(1 - \gamma)(1 - F^h_c(p))] (p - c - \Delta) = [1 - q(\lambda^*, 0)] (r^* - c - \Delta).$$

Solving, we obtain

$$F^h_c(p) = 1 - \left(\frac{\lambda^*(1 - \mu)}{2\mu(1 - \gamma)} + \frac{r^* - p}{p - c - \Delta}\right),$$

with upper limit $\bar{p}^h_c = r^*$, and lower limit

$$\underline{p}^h_c = \frac{\lambda^*(1 - \mu)}{2\mu(1 - \gamma) + \lambda^*(1 - \mu)} r^* + \frac{2\mu(1 - \gamma)}{2\mu(1 - \gamma) + \lambda(1 - \mu)} (c + \Delta).$$

Then, $F^l_c(p)$ must satisfy

$$[\lambda^*(1 - \mu) + 2\mu [(1 - \gamma) + (1 - F^l_c(p)) \gamma]] (p - c) = [\lambda(1 - \mu) + 2\mu(1 - \gamma)] (\underline{p}^h_c - c).$$

Solving for $F^l_c(p)$ we get

$$F^l_c(p) = 1 - \frac{\lambda^*(1 - \mu) + 2\mu(1 - \gamma)}{2\gamma \mu} \frac{\underline{p}^h_c - p}{p - c},$$

with upper limit $\bar{p}^l_c = \underline{p}^h_c$ and lower limit

$$\underline{p}^l_c = \frac{\lambda^*(1 - \mu) + 2\mu(1 - \gamma)}{\lambda^*(1 - \mu) + 2\mu} \underline{p}^h_c + \frac{2\gamma \mu}{\lambda^*(1 - \mu) + 2\mu} c.$$

Second, consider the case $c > r^* - \Delta$. Now high-cost dealers cannot make positive profits, so they post a deterministic offer price equal to $c + \Delta$. It is easy to show (using arguments familiar from previous derivations) that the upper limit of the distribution of prices for low-cost dealers must be either $r^*$ or $c + \Delta$. Thus, the support of the distribution is either (i) an interval with upper limit $r^*$, (ii) an interval above $r^*$ with upper limit $c + \Delta$, or (iii) a sum of intervals from (i) and (ii). We analyze these

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38 When the benchmark is not present, there is no need to consider the parameter $\theta$ that was a relevant part of the strategy in the benchmark case.

39 The main difference is that when $c > v - \Delta$, the upper limit of the distribution of prices for low-cost dealers will be $v$ in all cases when it was $c + \Delta$. 
possibilities below.

If low cost dealers bid on an interval with upper limit $r^*$, then the distribution $F^l_c(p)$ must solve

$$\left[1 - q(\lambda^*, 1) + q(\lambda^*, 1) \left[(1 - \gamma) + (1 - F^l_c(p)) \gamma\right]\right] (p - c) = [1 - q(\lambda^*, 1) + q(\lambda^*, 1)(1 - \gamma)] (r^* - c),$$

and is thus given by

$$F^l_c(p) = 1 - \frac{\lambda^*(2 - \gamma)(1 - \mu) + 2\mu(1 - \gamma)}{2\gamma\mu} \frac{r^* - p}{p - c},$$

with upper limit $p^l_c = r^*$, and lower limit $p^l_{lc} = \frac{\lambda^*(2 - \gamma)(1 - \mu) + 2\mu(1 - \gamma)}{\lambda^*(2 - \gamma)(1 - \mu) + 2\mu} c$.

The profit of a low-cost dealer conditional on a contact is

$$\frac{\lambda^*(2 - \gamma)(1 - \mu) + 2\mu(1 - \gamma)}{\lambda^*(2 - \gamma)(1 - \mu) + 2\mu} (r^* - c).$$

To verify optimality of the pricing strategy, we need to check that a low-cost dealer cannot improve upon the above profit by bidding just below $c + \Delta$ (this is the most profitable deviation). The expected profit (conditional on a visit) under that deviation can get arbitrarily close to

$$2(1 - \gamma)(\mu + \lambda^*(1 - \mu)) \frac{\lambda^*(2 - \gamma)(1 - \mu) + 2\mu(1 - \gamma) \Delta}{\lambda^*(2 - \gamma)(1 - \mu) + 2\mu(1 - \gamma)}.$$

Comparing the two expressions, we conclude that the above price distribution constitutes an equilibrium if and only if

$$c < r^* - \frac{2(1 - \gamma)(\mu + \lambda^*(1 - \mu))}{\lambda^*(2 - \gamma)(1 - \mu) + 2\mu(1 - \gamma)} \Delta.$$

We will denote \(\kappa\) the following expression:

$$\kappa = \frac{2(1 - \gamma)(\mu + \lambda^*(1 - \mu))}{\lambda^*(2 - \gamma)(1 - \mu) + 2\mu(1 - \gamma)}.$$

Clearly, \(r^* - \kappa \Delta > r^* - \Delta\).

When the cost $c$ is above $r^* - \kappa \Delta$, we must have one of the cases (ii) or (iii). We explore the possibility of case (iii) below.

The two intervals in the support of the price distribution of low-cost dealers will be
denoted by \([\hat{p}_l^l, r^*]\) and \([\hat{p}_l^u, c + \Delta]\). Let \(\zeta_c\) be the probability of bidding in the lower of the two intervals. Note that under such price distribution we need to adjust the posterior probability that a visiting trader is a slow trader. Moreover, the fact of being visited is informative of the price posted by a competing dealer.

If the support consists of two intervals, then the dealer must be indifferent between posting \(r^*\) and \(c + \Delta - \epsilon\) (for \(\epsilon \to 0\)) which gives us the condition
\[
\left[ \mu (1 - \gamma \zeta_c) + \lambda^*(1 - \mu) \left( \frac{1}{2} + \frac{1}{2} (1 - \gamma \zeta_c) \right) \right] (r^* - c) = (1 - \gamma) (\mu + \lambda^*(1 - \mu)) \Delta.
\]
Solving for \(\zeta_c\) we obtain
\[
\zeta_c = \frac{2\mu + 2\lambda^*(1 - \mu)}{2\mu + \lambda^*(1 - \mu)} \left[ 1 - \frac{1 - \gamma c + \Delta - r^*}{\gamma} \right].
\]
Because \(\zeta_c\) must lie in \([0, 1]\), we can determine the maximal interval of costs for which the conjectured price distribution might arise in equilibrium. Simple calculation shows that this interval is \([r^* - \kappa \Delta, r^* - (1 - \gamma) \Delta]\). (The interval is always non-empty because \(\kappa > 1 - \gamma\).)

Given the structure of the support, the upper part of the distribution \(F_e^u(p)\) must satisfy
\[
\left[ 1 - \gamma + \gamma (1 - F_e^l(p)) \right] (p - c) = (1 - \gamma) \Delta,
\]
for all \(p \in [\hat{p}_l^l, c + \Delta]\), so that
\[
F_e^l(p) = 1 - \frac{1 - \gamma c + \Delta - p}{\gamma}.
\]
To determine the cutoff \(\hat{p}_l^l\), we use the fact that \(F_e^l(\hat{p}_l^l) = \zeta_c\) to obtain the equation
\[
1 - \frac{1 - \gamma c + \Delta - \hat{p}_l^l}{\gamma \hat{p}_l^l - c} = \zeta_c,
\]
which gives
\[
\hat{p}_l^l = c + \frac{1 - \gamma}{1 - \gamma + \gamma (1 - \zeta_c)} \Delta.
\]
Note that when \(c = r^* - \kappa \Delta\), so that \(\zeta_c = 1\), we get \(\hat{p}_l^l = c + \Delta = r^* + (1 - \kappa) \Delta\). On the other hand, when \(c = r^* - (1 - \gamma) \Delta\), we have \(\zeta_c = 0\), and \(\hat{p}_l^l = r^*\). As \(c\) increases, the lower limit of the upper interval converges to \(r^*\) from above. This observation will be important in a later part of the proof.

To solve for the lower part of the distribution \(F_e^l(p)\), we write down the indifference condition between bids in \([\hat{p}_l^l, r^*]::
\[
\left[ 2(1 - \gamma) + (2 - \zeta_c) \lambda^*(1 - \mu) \gamma + 2\mu \gamma (1 - F_e^l(p)) \right] (p - c)
\]
This gives us

\[ F^l_c(p) = \zeta_c - \frac{2\mu(1 - \gamma \zeta_c) + \lambda^*(1 - \mu)(2 - \zeta_c \gamma)}{2\mu \gamma} \left( \frac{r^* - p}{p - c} \right), \]

with the lower limit

\[ p^l_c = \frac{(\lambda^*(1 - \mu) + 2\mu)(1 - \gamma)\Delta}{2\mu(r^* - c) + \lambda^*(1 - \mu)(1 - \gamma)\Delta} r^* + \frac{2\mu(r^* - c) - 2\mu(1 - \gamma)\Delta}{2\mu(r^* - c) + \lambda^*(1 - \mu)(1 - \gamma)\Delta} c. \]

Finally, we consider the case \( c > r^* - (1 - \gamma)\Delta \). Since we have shown that neither of cases (i) and (iii) is possible, we explore case (ii), that is, we solve for the distribution \( F^l_c(p) \) with support that lies above \( r^* \). The usual indifference condition is

\[ [1 - \gamma + \gamma(1 - F^l_c(p))] (p - c) = (1 - \gamma)\Delta, \]

so we get

\[ F^l_c(p) = 1 - \frac{1 - \gamma}{\gamma} \left( \frac{c + \Delta - p}{p - c} \right), \]

with lower limit

\[ p^l_c = c + (1 - \gamma)\Delta. \]

By comparing the profit of a low-cost dealer under this price distribution to the profit from a deviation to \( r^* \) (which is the most profitable deviation), we conclude that we have an equilibrium best response precisely when \( c \geq r^* - (1 - \gamma)\Delta \).

This concludes the characterization of the best-response of dealers to a reservation-price strategy \( r^* \). We summarize the most important observations in the Lemma below. Figure B.1 depicts the qualitative features of the supports for different cost ranges.

**Lemma 11.** The equilibrium response of dealers to slow traders playing a reservation-price strategy \((r^*, \lambda^*)\) is payoff-unique. When \( c < r^* - \Delta \), low-cost and high-cost dealers use continuous distributions of price offers with adjacent supports that lie below \( r^* \). When \( c > r^* - \Delta \), high-cost dealers offer \( c + \Delta \), and low-cost dealers offer according to a continuous distribution. When \( c \in (r^* - \Delta, r^* - \kappa \Delta) \) the support is \([p^l_c, r^*]\). For \( c \in (r^* - \kappa \Delta, r^* - (1 - \gamma)\Delta) \) the support is \([p^l_c, r^*] \cup [p^l_c, c + \Delta] \). Finally, for \( c > r^* - (1 - \gamma)\Delta \) the support is \([p^l_c, c + \Delta] \) with \( p^l_c > r^* \).

Having determined the equilibrium pricing policy of dealers, we can turn to the analysis of the search behavior of slow traders. Our goal is to exclude the possibility that \( r^* \notin \{c + \Delta, v\} \).

The posterior distribution of cost \( c \) conditional on observing a price \( p \) in the first search is

\[ G(c | p) = \frac{\int_c^c \left[ \gamma f^l_y(p) + (1 - \gamma) f^h_y(p) \right] dG(y)}{\int_c^c \left[ \gamma f^l_y(p) + (1 - \gamma) f^h_y(p) \right] dG(y)}, \]

where \( f^l_y(p) \) and \( f^h_y(p) \) are the first search offers of low-cost and high-cost dealers, respectively.
where \( f^i_c(p) \) denotes the density corresponding to \( F^i_c(p) \), for \( i \in \{l, h\} \). Here, whenever \( F^c_h(p) \) is a step function with jump at \( c+\Delta \), \( f^c_h(p) = \delta_{c+\Delta}(p) \), that is, we interpret the density as a dirac delta measure at \( c+\Delta \). As in Section B.2, we define \( \Psi(p; r^*) \) to be the benefit from search after observing price \( p \). The second argument \( r^* \) emphasizes that the whole function changes with \( r^* \) because the distribution of prices changes. Since there are only two dealers, we can calculate \( \Psi(p; r^*) \) explicitly:

\[
\Psi(p; r^*) = \int_{\xi}^c \left[ \int_{\xi}^p (v-p) \left[ \gamma f^l_c(p) + (1-\gamma)f^h_c(p) \right] dp \right] dG(c \mid p)
\]

\[
-(v-p) \int_{\xi}^c \left[ \gamma F^l_c(p) + (1-\gamma)F^h_c(p) \right] dG(c \mid p).
\]

Because the function \( \Psi(p; r^*) \) does not need to be continuous in general, we can no longer without loss of generality use the condition that \( \Psi(r^*; r^*) = s \), that is, the indifference of a slow trader between buying and searching at \( p = r^* \). Rather, a necessary and sufficient condition for a reservation-price strategy \( r^* \) to be optimal is that

\[
s \geq \Psi(p; r^*), \quad p \leq r^*,
\]

\[
s \leq \Psi(p; r^*), \quad p \geq r^*.
\]

(D.18)

The strategy for the rest of the proof is to show that the condition (D.18) fails when \( r^* \notin \{\xi + \Delta, v\} \).

Clearly, we cannot have \( r^* > v \). The lemma below deals with the case \( r^* \in (\xi + \Delta, v) \).

**Lemma 12.** When \( r^* \in (\xi + \Delta, v) \), the posterior distribution of costs \( G(\cdot \mid p) \) converges to an atom at \( r^* - \Delta \) as \( p \) converges to \( r^* \).

**Proof.** First, suppose that \( p \) converges to \( r^* \) from the left. By the above derivation, the support of the posterior distribution must be contained in \([r^* - \Delta, r^* - (1-\gamma)\Delta]\) in the limit. We have

\[
\lim_{p \to r^*} G(c \mid p) = \lim_{p \to r^*} \frac{\int_{\xi}^c \left[ \gamma f^l_y(p) + (1-\gamma)f^h_y(p) \right] dG(y) \int_{\xi}^{r^* - \Delta} \left[ \gamma f^l_y(p) + (1-\gamma)f^h_y(p) \right] dG(y)}{\int_{\xi}^{r^* - (1-\gamma)\Delta} \left[ \gamma f^l_y(p) + (1-\gamma)f^h_y(p) \right] dG(y)}.
\]

(D.19)

Letting

\[
\phi(p) = \frac{p - \phi(\lambda^*)r^*}{1 - \phi(\lambda^*)} - \Delta
\]

and

\[
\phi(\lambda^*) = \frac{\lambda^*(1-\mu)}{2\mu(1-\gamma) + \lambda^*(1-\mu)},
\]
we note that the integral
\[ \int_{\xi}^{c} f_{y}^{h}(p) \, dG(y) = \frac{\lambda^{*}(1 - \mu)}{2\mu(1 - \gamma)} \int_{\xi}^{\phi(p)} \frac{r^{*} - y - \Delta}{(p - y - \Delta)^{2}} \, dG(y), \]
diverges to \( \infty \) as \( p \nearrow r^{*} \). Thus, the numerator in expression (D.19) is going to \( \infty \). For any \( \epsilon > 0 \), the integral
\[ \int_{r^{*} - \Delta + \epsilon}^{c} \left[ \gamma f_{y}^{l}(p) + (1 - \gamma) f_{y}^{h}(p) \right] \, dG(y) \]
is finite. Therefore, \( G(c \mid p) \to 1_{\{c \geq r^{*} - \Delta\}} \).

The intuition for this result is simple: As \( c \) gets closer to \( r^{*} - \Delta \), the distribution of prices for high-cost dealers gets “squeezed” on a very small interval below \( r^{*} \), and the density explodes. This is never the case for low-cost dealers. Thus, upon observing a price offer \( p \) just below \( r^{*} \), a trader believes that it is much more likely that it has been posted by a high-cost dealer in which case the cost must be close to \( p - \Delta \) (and exactly \( r^{*} - \Delta \) in the limit).

Second, consider the case when \( p \) converges to \( r^{*} \) from the right. In this case, if the offer is posted by a high-cost dealer, then the cost must be equal to \( p - \Delta \). The numerator in expression (D.19) is finite and bounded away from zero. Moreover, we have, for any \( \epsilon > 0 \),
\[ \int_{\xi}^{c} f_{y}^{l}(p) \, dG(y) = \frac{r^{*} - (1 - \gamma)\Delta - \epsilon}{r^{*} - \Delta} f_{y}^{l}(p) \, dG(y) \]
\[ + \frac{r^{*} - (1 - \gamma)\Delta + \epsilon}{r^{*} - (1 - \gamma)\Delta - \epsilon} f_{y}^{l}(p) \, dG(y) \]
\[ + \frac{r^{*} - (1 - \gamma)\Delta - \epsilon}{r^{*} - (1 - \gamma)\Delta + \epsilon} f_{y}^{l}(p) \, dG(y). \quad (D.20) \]

As \( p \searrow r^{*} \), integrals \( I_{1} \) and \( I_{3} \) become zero at some point, because \( p \) falls out of the support of \( f_{c}^{l}(p) \). And because \( f_{c}^{l}(p) \) (as a function of \( c \)) is bounded in the neighborhood of \( r^{*} - (1 - \gamma)\Delta \), integral \( I_{2} \) can be made arbitrarily small. It follows once again that \( G(c \mid p) \to 1_{\{c \geq r^{*} - \Delta\}} \).

The intuition this time is a little more tricky. The key observation is that (i) prices just above \( r^{*} \) are in the support of the distribution of low-cost dealers only when \( c \) is close to \( r^{*} - (1 - \gamma)\Delta \), and (ii) even when \( c = r^{*} - (1 - \gamma)\Delta \), prices very close to \( r^{*} \) are unlikely (density is bounded). For high-cost dealers, prices just above \( r^{*} \) are in the support only when \( c \) is close to \( r^{*} - \Delta \), but conditional on \( c = r^{*} - \Delta \), the price is \( r^{*} \) with probability one.

Lemma 13. When \( r^{*} \in (\xi + \Delta, v) \), \( \Psi(p; r^{*}) \) jumps down discontinuously at \( p = r^{*} \).

Proof. By Lemma 12, as the observed price \( p \) converges to \( r^{*} \), the posterior distribution
of costs converges to an atom at $r^* - \Delta$. Moreover, by the inspection of the proof, when $p$ converges to $r^*$ from the left, the probability mass converges to an atom at $r^* - \Delta$ from the left, and when $p$ converges to $r^*$ from the right, the probability mass converges to an atom at $r^* - \Delta$ from the right.\footnote{We do not formalize what we mean by “probability mass converges from the left/ right” although this could be done easily. The point is that the probability mass is centered around $p - \Delta$ for $p$ close to $r^*$.} The price distribution of high-cost dealers is continuous (for example, in the Lévy-Prokhorov metric) in $c$. The lemma will be thus proven if we can show that the price distribution of low-cost dealers changes discontinuously at $c = r^* - \Delta$ in such a way that expected benefits from search jump down at $p = r^*$. By the above derivation and direct calculation, we show that $F_c^l(p)$ for $c$ in the right neighborhood of $r^* - \Delta$ strictly first-order stochastically dominates $F_c^l(p)$ for $c$ in the left-neighborhood of $r^* - \Delta$, and the difference between the cdfs is bounded away from zero. This means that expected continuation value of search jumps down at $c = r^* - \Delta$.

The intuition behind Lemma 13 is as follows. When $c < r^* - \Delta$, high-cost dealers sell when contacted by a slow trader. Thus, low-cost dealers attach a higher probability to the trader being a fast trader and as a result they quote smaller prices. When $c > r^* - \Delta$, high-cost dealers do not sell when they are visited by a slow trader. Thus, slow traders search more, the posterior probability of a fast trader falls, and low-cost dealers quote higher prices. Thus, there is a discontinuity in expected price, which jumps up at $c = r^* - \Delta$. When a slow trader sees $p$ just below $r^*$, she thinks that $c$ is just below $r^* - \Delta$ and prices are low. When a slow trader sees a price just above $r^*$, she thinks that $c$ is just above $r^* - \Delta$ and prices are high. The value of taking the offer is almost the same in both cases, but the value of search is clearly more attractive in the first. Thus, if a slow traders does not want to search at $p$ below $r^*$, she definitely does not want to search for $p$ just above $r^*$. As a result, condition (D.18) must fail, that is, we cannot have an equilibrium for $r^* \in (c + \Delta, v)$.

Now we deal with the case $r^* < c + \Delta$. Because $r^* < c + \Delta$ for all $c$, all prices $p$ below $r^*$ observed on equilibrium path must be posted by low-cost dealers (in equilibrium there has to be positive probability of observing a price below $r^*$). Moreover, by the characterization above, prices $p \in (r^*, r^* + \epsilon)$ for small $\epsilon < c + \Delta - r^*$ can only be quoted by low-cost dealers when $c$ is close to $r^* - (1 - \gamma)\Delta$. In other words, upon observing $p = r^* + \epsilon$ for small $\epsilon > 0$, a slow trader believes that $c$ is within $\epsilon$ of $r^* - (1 - \gamma)\Delta$. But in this case, price $p$ is within $\epsilon$ of the best possible price given the beliefs. Therefore, the benefit from search drops to zero as $p$ crosses $r^*$ from left to right. Clearly, this contradicts existence of an equilibrium.

We have thus shown that $r^* = c + \Delta$ or $r^* = v$ in a reservation-price equilibrium.

To conclude the proof of Lemma 2, we argue that when $s < (1 - \alpha(1, 0))\gamma\Delta$, we cannot have an equilibrium with $r^* = v$. We prove this by showing that in this case a slow trader wants to search when observing a price offer at or slightly below $v$. By the argument used in Lemma 12, we show that the posterior cost distribution
converges to an atom at \( v - \Delta \) as \( p \) converges to \( v \). We can then calculate the benefit from search explicitly using the price distribution derived above. We obtain \( \Psi(v; v) = (1 - \alpha(1, 0))\gamma\Delta \), which is also the right limit of \( \Psi(p; v) \) as \( p \nearrow v \). This produces a contradiction with condition (D.18).

### D.6.2 Proof of Proposition 12

The proposition follows directly from what has been shown above. We know that when \( s < (1 - \alpha(1, 0))\gamma\Delta \), we cannot have an equilibrium with \( r^* = v \). Thus, we can only have \( r^* = c + \Delta \). The condition \( s \in [\bar{s}, \tilde{s}] \) is equivalent to condition (D.18). High-cost dealers quote \( c + \Delta \), and low-cost dealers use a continuous distribution corresponding to the cases \( c \in [r^* - \Delta, r^* - \kappa\Delta] \), \( c \in [r^* - \kappa\Delta, r^* - (1 - \gamma)\Delta] \), and \( c \in [r^* - (1 - \gamma)\Delta, \bar{c}] \). Entry can be analyzed in the same way as in previous equilibrium constructions (it can be shown that slow traders enter with probability one under the assumptions that we have imposed).

When \( r^* = c + \Delta \), continuity of \( \Psi(p; r^*) \) at all points \( p \) in the support other than \( r^* \) is easy to show by direct inspection. We prove that \( \Psi(p; r^*) \) jumps up at \( p = r^* \).

When \( p \) converges to \( r^* \) from the right, the posterior distribution of costs converges to an atom at \( r^* - \Delta = c \). In that case, we can calculate \( \lim_{p \nearrow r^*} \Psi(p; r^*) \) explicitly. We have

\[
\lim_{p \nearrow r^*} \Psi(p; r^*) = (1 - \alpha(1, 1))\gamma\Delta.
\]

This means that \( \bar{s} \leq (1 - \alpha(1, 1))\gamma\Delta \).

When \( p \) converges to \( r^* \) from the left, the benefit from search must converge to a number that is strictly lower than \((1 - \alpha(1, 1))\gamma\Delta\). The reason is that in this case the trader believes that the offer has been posted by a low-cost dealer, and thus the posterior distribution of costs will be atomless with support \([c, r^* - (1 - \gamma)\Delta]\). Since prices are increasing with costs, the trader expects that prices are higher than in the case in which the cost \( c \) is equal to \( c \). Unfortunately, a closed form solution for \( \lim_{p \nearrow r^*} \Psi(p; r^*) \) is hard to obtain because the expected price becomes non-linear in \( c \) for \( c \in [r^* - \kappa\Delta, r^* - (1 - \gamma)\Delta] \).

### D.6.3 Proof of Corollary 2

Under the assumption \( s \geq \kappa(1 - \hat{\alpha})\gamma\Delta \), the equilibrium with the benchmark achieves the second best. In the no-benchmark case, when \( s \in [\bar{s}, \tilde{s}] \), we have a reservation-price equilibrium with \( r_0^* = c + \Delta \). By the derivation of equilibrium pricing strategies from the proof of Lemma 2, whenever \( c > c + \gamma\Delta \), low-cost dealers quote prices above \( c + \Delta \). With probability \( \gamma \) a slow trader visits a low-cost dealer in the first search round. Therefore, the expected surplus loss in the no-benchmark case relative to the second best is at least

\[
(1 - G(c + \gamma\Delta))(1 - \mu)s.
\]  

(D.21)

On the other hand, the surplus gain from moving from the second best to centralized
exchange is \((1 - \mu)(2 - \gamma)s\). Dividing (D.21) by the sum of (D.21) and \((1 - \mu)(2 - \gamma)s\) we conclude the proof of the Corollary.

## E Supporting Contents for Section 5

### E.1 Proof of Theorem 3

The proof of Theorem 3 is very similar to the proof of Theorem 1, so we skip some of the details. Denote the expected profits of a dealer in the benchmark case conditional on \(x\) (where \(x = (v - c)\)) by \(\chi_b(x)\) and in the case with no benchmark by \(\chi_{nb}\). Recall from Propositions 1 and 3 that

\[
\chi_b(x) = \frac{\lambda(x)(1 - \mu)}{N} \frac{1}{1 - \alpha(\lambda(x))}
\]

and \(\chi_{nb} = XL\lambda^*(1 - \mu)/N\).

Assume that condition (i) holds. Then, using the fact that \(\lambda(x)\) is given by \(s = (1 - \alpha(\lambda(x)))x\) in the relevant range, we can write \(\chi_b(x) = (1 - \mu)\lambda(x)x/N\). By Lemma 5, \(\lambda(x)\) is increasing and convex, so \(\chi_b(x)\) is also convex. Therefore, applying Jensen’s Inequality we get

\[
\mathbb{E}[\chi_b(x)] \geq \chi_b(\mathbb{E}[x]) = \chi_b(X) = \chi_{nb}.
\]

Now assume that condition (ii) holds. As in the proof of Theorem 1 we want to find a condition on \(X\) that would guarantee that the profit function \(\chi_b\) is subdifferentiable at \(X\). Using the reasoning from the proof of Theorem 1, we can establish existence of a constant \(\eta \in (0, \hat{\alpha})\), that depends only on \(\mu\) and \(N\), and such that \(X \leq s/(1 - \eta)\) guarantees existence of a supporting hyperplane at \(X\) (thus allowing us to apply Jensen’s Inequality).

### E.2 A numerical example for Section 5.1

We revisit the numerical example of Section C.8. We recall that the reservation-price equilibrium in the no-benchmark case exists if \(s \geq 0.063\), and that social surplus is higher in the benchmark case for \(s \geq 0.12\). Figure E.1 depicts the total profit of a dealer as a function of the search cost \(s\) in the benchmark case (with a thick solid line) and in the no-benchmark case (with a thick dotted line). The profits of dealers are higher in the benchmark case if \(s \geq 0.15\). For search costs in the interval \((0.12, 0.15)\), social surplus rises with the introduction of a benchmark, but dealers’ profits are reduced.

### E.3 Completion of the analysis of Section 5.1—What changes if dealers’ costs are heterogeneous?

If \(\gamma \in (0, 1)\), a reservation-price equilibrium with \(r^* = v\) exists in the no-benchmark setting if search costs are sufficiently large. (See the discussion under Lemma 2 in
Fig. E.1: The dependence of dealers’ expected profits on the slow-trader search cost $s$.

Section B.2.) Here, we might use this equilibrium to ask if it is possible that the introduction of the benchmark benefits one type of the dealers but not the other (through the entry channel, that is, when search costs are relatively high).

The answer turns out to be generally no. When the benchmark increases entry sufficiently, both types of dealers benefit. When the benchmark fails to encourage entry (for example because we have already full entry without the benchmark), profits of both types of dealers are harmed. This is intuitive. Under parameter restrictions that guarantee full entry and existence, reservation-price equilibria will have no search in both cases, so the volumes of trade remain the same for both types of dealers. Prices generally decrease. Thus, if entry does not increase, introducing a benchmark acts as a transfer of surplus from dealers to traders.

There is however one case in which high-cost dealers would opt for a benchmark while low-cost dealers would not. Just as in the homogeneous-cost case, dealers prefer to trade under the benchmark if the search cost of slow traders exceeds a certain cutoff. The threshold for high-cost dealers will be slightly lower that for low-cost dealers. To understand this observation, recall from Section 3 that the benchmark has the effect of increasing entry especially in the case when gains from trade are large. Also in this case (that is, when gains from trade are large) high-cost dealers trade in equilibrium. In the opposite case (when $c > v - \Delta$), high-cost dealers cannot trade anyway, and are thus not harmed by relatively smaller entry in the benchmark case for high cost realizations.

Figure E.2 illustrates the above point. We take the same numerical example as in

\footnote{For a formal result, see Appendix G.}
Section 4. When search costs are relatively small, the profits of dealers are larger when there is no benchmark. When \( s \) gets bigger, the positive effect of benchmarks on entry gets strong enough for dealers to benefit from increased volume of trade. Once \( s \) crosses 0.32, high-cost dealers would like to introduce the benchmark. For low-cost dealers, the corresponding threshold is slightly above 0.33.

Fig. E.2: The profits of low-cost and high-cost dealers (in reservation-price equilibria for intermediate and large \( s \))

\[
\begin{align*}
\text{Profit of low-cost sellers} \\
\text{Profit of high-cost sellers}
\end{align*}
\]

E.4 Proof of Theorem 4

To prove the Theorem, we first describe the equilibrium path, and then show the optimality of dealers’ strategies under a sufficiently high \( \Delta \).

If the environment is efficient, the benchmark is introduced, only low-cost dealers enter and we have a reservation-price equilibrium in the trading-stage subgame described in Section 3.1 (with the exception that \( N \) is now replaced by \( M \), which is equal to \( L \) in equilibrium). Because \( s < (1 - \bar{\alpha})(v - c) \), we have full entry in this case, and the reservation price of slow-traders is

\[
r^*_c = c + \frac{s}{1 - \bar{\alpha}_L},
\]

where the subscript \( L \) in \( \bar{\alpha}_L \) indicates that \( N \) is replaced by \( L \) in the definition of \( \bar{\alpha} \) given by equation (3.7).
If the environment is inefficient (all dealers have high costs), the benchmark is not introduced, and high-cost dealers enter if and only if \( X_\Delta > s \). To see this, note that in this case, we can apply the analysis of Section 3.2 with the exception that \( c \) is replaced by \( c + \Delta \) (correspondingly, \( X \) is replaced by \( X_\Delta \)). In particular, high-cost dealers make strictly positive expected profits if and only if \( X_\Delta > s \) because this condition guarantees that there is positive probability of entry by slow traders, according to Proposition 3. Existence follows from Proposition 4 for all \( \Delta \geq \Delta^*_1 \) for some \( \Delta^*_1 \) with \( X_{\Delta^*_1} > s \). Indeed, the inspection of the proof shows that a sufficient condition is that \( X_\Delta - s \) is sufficiently small which we can achieve by taking high enough \( \Delta \).

On the equilibrium path in the pre-play stage, low-cost dealers vote in favor of the benchmark, and enter if the benchmark is introduced or if the benchmark is not introduced and \( X_\Delta > s \). High-cost dealers vote against the benchmark and enter if and only if the benchmark is not introduced and \( X_\Delta > s \).

We now verify the optimality of these dealer strategies.

Set \( \Delta^*_0 = s / (1 - \bar{\alpha}) \), and suppose that \( \Delta \geq \Delta^*_0 \) so that \( s < (1 - \bar{\alpha}) \Delta \).

First, we show that a high-cost dealer does not want to deviate and enter when the benchmark is introduced. Indeed, when the benchmark is observed, slow traders follow a reservation-price strategy with

\[
r^*_c = c + \frac{s}{1 - \bar{\alpha}_M} \leq c + \frac{s}{1 - \bar{\alpha}},
\]

using the fact that \( \bar{\alpha}_M \) is increasing in \( M \).\(^{43}\) Since \( s \leq (1 - \bar{\alpha}) \Delta \) for \( \Delta \geq \Delta^*_0 \), we conclude that \( c + \Delta \geq r^*_c \). Thus, using familiar arguments from previous sections, we show that a high-cost dealer cannot make positive profits after entering the market, regardless of the identities of other dealers in the market.\(^{44}\)

Second, we show that a high-cost dealer does not want to deviate and stay out of the market when the benchmark is not introduced and \( X_\Delta > s \). By the remark above, high-cost dealers make strictly positive profits on the equilibrium path in that case.

Third, low-cost dealers cannot deviate by changing their entry decision because, by the specification of their strategy, they enter if and only if their expected profits are strictly positive.

Fourth, we show that any coalition of high-cost dealers does not want to deviate by voting in favor of the benchmark. By what we established above, if the benchmark is introduced, a high-cost dealer finds it optimal not to enter and hence earns no profits. Thus, this cannot be a strictly profitable deviation.

Fifth, we show that any coalition of low-cost dealers does not want to deviate by voting against the benchmark. Note that \( L \geq 2 \) is common knowledge among low-cost dealers. In equilibrium, the benchmark is introduced, high-cost dealers stay out, and

\(^{43}\)This is shown in Janssen and Moraga-González (2004).

\(^{44}\)Note that off-equilibrium path traders may observe offers above their reservation price, something that never happens on equilibrium path. We specify off-equilibrium beliefs of traders by saying that this off-equilibrium event does not change the belief of any trader about the types of active dealers. This is consistent with a perfect Bayesian equilibrium.
the low cost dealer’s expected profit is equal to

\[ \frac{1 - \mu}{L} \frac{s}{1 - \bar{\alpha}_L} > 0, \]

which does not depend on \( \Delta \). If the benchmark is not introduced, slow traders believe with probability one that only high-cost dealers are present in the market. By taking \( \Delta \) high enough we can make \( X_\Delta - s \) arbitrarily small, so the equilibrium probability of entry by slow traders is arbitrarily small without the benchmark (see the analysis in Section 3.2). Because \( L \geq 2 \) the expected profits of low-cost dealers in this case converge to zero as the posterior probability of meeting a slow trader approaches zero. Because the profit on equilibrium path is bounded away from zero, low-cost dealers do not want to deviate in this way if \( \Delta \) is above some cutoff level \( \Delta^*_2 \).

We conclude the proof by defining \( \Delta^* = \max\{\Delta^*_0, \Delta^*_1, \Delta^*_2\} \).

Note that \( \Delta^*_1 \) and \( \Delta^*_2 \) can be chosen so that \( X_\Delta > s \) if \( \Delta \) is close to \( \max\{\Delta^*_1, \Delta^*_2\} \). If additionally \( s \) is sufficiently small, we can guarantee that \( X_\Delta > s \) for all \( \Delta \) in some right neighborhood of \( \Delta^* \).

F Supporting Contents for Section 6

In this subsection we provide the supporting arguments for the analysis in Section 6. For simplicity, we assume that \( \gamma = 1 \) throughout (the results can be generalized to the heterogeneous case in a straightforward way).

Suppose that customers “trust” the announced benchmark and do not anticipate manipulation by the dealers. Then we have the following result.

**Proposition 13.** In the equilibrium setting with a benchmark described in Proposition 1, if customers do not anticipate manipulation, the best deviation for dealers is to announce that the benchmark outcome is \( \hat{c} = v - s/(1 - \bar{\alpha}) \) regardless of the actual outcome of the benchmark \( c \).

**Proof.** The proof follows directly from Proposition 1. Assuming that customers do not anticipate manipulation and simply play their equilibrium strategy believing that the outcome of \( c \) is \( \hat{c} \), the expected profits of dealers can be shown to be

\[ \frac{\lambda_{\hat{c}}(1 - \mu)}{N} (r_{\hat{c}} - c). \]

(Dealers use the offer price distribution that arises when slow traders follow a reservation-price strategy with reservation price \( r^*_\hat{c} \) and when the true cost is \( c \)). Maximizing the above expression over \( \hat{c} \) conditional on \( c \), we obtain the conclusion of the proposition. \( \square \)

The Proposition states that if dealers can collude and announce any desired level \( \hat{c} \) as the supposed benchmark, they would announce \( \hat{c} = v - s/(1 - \bar{\alpha}) \), regardless of the true \( c \). Although dealers want to report the same benchmark outcome \( \hat{c} \) regardless
of $c$, the nature of manipulation is quite different depending on whether the actual common-cost benchmark $c$ is larger or smaller than $v - s/(1 - \bar{\alpha})$. If $c < v - s/(1 - \bar{\alpha})$, the manipulation is aimed at increasing profit margins. If the announced benchmark were the correct common cost component $c$, slow traders would not accept prices above $r^*_c < v$. With the false benchmark, they incorrectly believe that costs are higher, and accept all prices below $v$. When $c > v - s/(1 - \bar{\alpha})$, the manipulation is instead aimed at encouraging entry. Announcing $\hat{c} = v - s/(1 - \bar{\alpha})$ guarantees full entry of slow traders. Somewhat surprisingly, this is welfare-enhancing, but slow traders make negative profits on average.

Specifying and solving an equilibrium model of manipulation with correct beliefs by traders concerning the manipulation, while desirable, is beyond the scope of this paper. Instead, we close our discussion of manipulation by considering the following mechanism design problem.

Suppose that there exists a benchmark administrator who can design an arbitrary “benchmark announcement” mechanism with transfers. Here, a mechanism is a pair $(M, g)$, where $M = (M_1 \times \cdots \times M_N)$ is the product of the message spaces of the $N$ respective dealers, and where $g : M \to [\underline{c}, \bar{c}] \times \mathbb{R}^N$. The function $g$ maps the dealers' messages $(m_1, \ldots, m_N)$ to an announced benchmark $\tilde{c}$ and to transfers $t_1, \ldots, t_N$ from the respective dealers to the mechanism designer. Each mechanism induces a game in which dealers first submit messages. The second stage of the game is the trading game presented in Section 2 of this paper, in which traders assume that the announced benchmark $\tilde{c}$ is a truthful report of the actual cost $c$.

In this setting, “Nash implementability” means that there exists a mechanism whose associated game has a Nash equilibrium in which the announced benchmark $\tilde{c}$ is the true cost $c$. “Full implementability” adds the requirement that this is the unique equilibrium of the mechanism-induced game.

**Proposition 14.** Truthful revelation of $c$ is Nash implementable, but is not fully Nash-implementable.

**Proof.** To prove the first part of the Proposition, consider the following direct revelation mechanism, in which the message space of every dealer is the support of the distribution of $c$. The mechanism designer asks each dealer to report the true market-wide cost $c$. Conditional on the report $\hat{c}_i$ of dealer $i$, and the reports of other dealers $\hat{c}_{-i}$, the transfer from dealer $i$ to the mechanism designer is

$$t_i(\hat{c}_i, \hat{c}_{-i}) = \begin{cases} 0 & \text{if } \hat{c}_i = \frac{1}{N-1} \sum_{j \neq i} \hat{c}_j \\ t & \text{otherwise.} \end{cases}$$

Then, reporting the true cost $c$ is a Nash equilibrium if $t$ is large enough (the benefit from misreporting is bounded). Given truthful reporting by dealers, the mechanism designer can reveal $c$ to customers by announcing $\frac{1}{N-1} \sum_{i=1}^N \hat{c}_i$.

The second part follows from the fact that choice rule to be implemented is not monotonic. (See Maskin 1999 for the definition of monotonicity and the relevant result.)
The proposition states that each dealer wants to report a message supporting the announcement of a benchmark that is the true cost $c$, provided that he believes that all other dealers report in this manner. However, for the mechanism that we construct in the proof of this result, there is also an equilibrium in which all dealers report the same, but a false, common cost level, say $\hat{c} = v - s/(1 - \alpha)$. The second part of Proposition 14 asserts that this cannot be avoided. That is, there does not exist a mechanism that leads to truthful revelation of $c$ as a unique Nash equilibrium. Informally, this means that the benchmark is not robust to collusion.

Coulter and Shapiro (2014) solve a mechanism design problem with transfers in a setting that incorporates important incentives to manipulate that are absent from our model. They reach a similar conclusion in that it is possible to implement a truthful benchmark, but their mechanism can also be “rigged” for false reporting through collusion by dealers. Duffie and Dworczak (2014) consider a different model of benchmark design and manipulation, showing that, without transfers, an optimizing mechanism designer will not in general implement truthful reporting. Instead, considering a restricted class of mechanisms, they characterize a robust benchmark that minimizes the variance of the “garbling,” meaning the difference between the announced benchmark and the true cost level.

G Generalization of Theorems 1 and 3

This appendix generalizes Theorems 1 and 3 by relaxing the assumption that $\gamma = 1$.

Theorem 5. Consider the model with heterogeneous dealers’ costs.\(^{45}\) Suppose that (i) $s \geq \gamma \Delta$ and (ii) \[ \frac{s - (1 - \alpha(1, 0))\gamma \Delta}{\gamma(1 - \phi(1)\alpha(1, 0)) + (1 - \gamma)(1 - \alpha_h(1))} \geq v - \xi - \Delta. \]

Then, a reservation-price equilibrium in the no-benchmark case (if it exists) yields a lower social surplus than in the setting with the benchmark. Moreover, if $\bar{c} \leq v - \Delta$, then the expected profits of both high-cost and low-cost dealers are higher in the setting with the benchmark. Condition (ii) holds if there are sufficiently many dealers or if the fraction $\mu$ of fast traders is small enough.

Remark. Notice that when $\gamma \to 1$, condition (ii) boils down to

\[ \frac{s}{(1 - \alpha(1, 0))} \geq v - \xi. \]

\(^{45}\)That is, $\gamma \in (0, 1)$, $\Delta > 0$.\]
Because $\alpha(1, 0) = \bar{\alpha}$, this is exactly condition (i) from Theorem 1 and Theorem 3.

**Proof.** Because the logic of the proof is the same as in the case of homogeneous dealers’ costs, we sketch the main arguments and omit most calculations. Unless stated otherwise, the symbols that we use have the same meaning as in the proof of Theorem 1. We begin by describing the welfare and profits in the two settings. Without loss of generality we assume that $\bar{c} \leq v$.\(^{46}\)

**Benchmark setting.** By the equilibrium characterization from the proof of Proposition 8 in Appendix D (cases 1 and 2.2.2), under the parameter restrictions of the Theorem we can have two types of equilibria with the benchmark. When

$$s - (1 - \alpha(0, 0))\gamma\Delta \geq x - \Delta,$$

we have no entry of slow traders (that is, $\lambda(x) = 0$). Therefore, social welfare is equal to $\mu \left( x - (1 - \gamma)^N\Delta \right)$. High-cost dealers make no profits, and low-cost dealers have expected profits equal to $(1 - \gamma)^{N-1} \min\{\Delta, x\}$. When

$$s - (1 - \alpha(0, 0))\gamma\Delta < x - \Delta,$$

there is interior entry of slow traders, determined by the equation

$$s = \gamma \left[ (1 - \phi(\lambda) \alpha(\lambda, 0)) x - \alpha(\lambda, 0) (1 - \phi(\lambda)) \Delta \right] + (1 - \gamma) \left[ (1 - \alpha_h(\lambda)) (x - \Delta) \right],$$

suppressing from the notation the argument $x$ of $\lambda(x)$. Because slow traders buy from the first dealer, social welfare (as a function of gains from trade) is

$$W_b(x) = \mu \left( x - (1 - \gamma)^N\Delta \right) + \lambda(x)(1 - \mu) (x - (1 - \gamma)\Delta - s).$$

(We note that by equation (G.1), $c \leq v - \Delta$). The expected profits of low-cost dealers are

$$\chi^l_b(x) = \frac{\lambda(x)(1 - \mu)}{N} + \mu(1 - \gamma)^{N-1} \left[ \phi(\lambda(x)) (x - \Delta) + \Delta \right].$$

The expected profits of high-cost dealers are

$$\chi^h_b(x) = \frac{\lambda(x)(1 - \mu)}{N} (x - \Delta).$$

**No-benchmark setting.** In the no-benchmark setting we concentrate on the reservation-price equilibrium with a reservation price (of slow traders) equal to $v$. (See the comment below Lemma 2 in Section B.2 for details.\(^{47}\)) This equilibrium exists if search costs are

\(^{46}\)In the opposite case, the comparison can only be even more favorable for the benchmark case.

\(^{47}\)As explained in Section B.2, although $N = 2$ is assumed throughout that subsection, the characterization of equilibrium with $r^* = v$ is valid for an arbitrary $N$. 

sufficiently large. Under the parameter restrictions of the Theorem we can have two
types of equilibria without the benchmark.

First, consider the case $c < v - \Delta$, in which we have an equilibrium analogous to
that under the benchmark. In particular, conditional on cost realization $x > \Delta$, social
surplus is

$$W_{nb}(x) = \mu \left( x - (1 - \gamma)^N \Delta \right) + \lambda^*(1 - \mu) (x - (1 - \gamma)\Delta - s),$$

where $\lambda^*$ denotes the equilibrium probability of entry of slow traders (in this case a
constant, not a function of $x$). Low-cost dealers make conditional expected profits

$$\chi^l_{nb}(x) = \left[ \frac{\lambda^*(1 - \mu)}{N} + \mu(1 - \gamma)^{N-1} \right] \left[ \phi(\lambda^*) (x - \Delta) + \Delta \right],$$

and high-cost dealers earn

$$\chi^h_{nb}(x) = \frac{\lambda^*(1 - \mu)}{N} (x - \Delta).$$

Second, consider $c \geq v - \Delta$. Now high-cost dealers cannot make positive profits, so they
post a deterministic price equal to $c + \Delta$. Social surplus conditional on $x$ is given by

$$W_{nb}(x) = \mu \left( 1 - (1 - \gamma)^N \right) x + \lambda^*(1 - \mu) (\gamma x - s).$$

Low-cost dealers have a conditional expected profit of

$$\chi^l_{nb}(x) = \left[ \frac{\lambda^*(1 - \mu)}{N} + \mu(1 - \gamma)^{N-1} \right] x.$$  

We now turn our attention to traders. When $x > \Delta$, conditional on $x$ and entry, a slow
 trader has an expected profit of

$$-s + \gamma \left[ (1 - \phi(\lambda^*)\alpha(\lambda^*, 0)) x - \alpha(\lambda^*, 0)(1 - \phi(\lambda^*))\Delta \right] + (1 - \gamma) \left[ (1 - \alpha_h(\lambda^*)) (x - \Delta) \right].$$

When $x \leq \Delta$, the corresponding expected profit is

$$-s + \gamma (1 - \alpha(\lambda^*, 0)) x.$$

Because slow traders do not observe $c$ when there is no benchmark, their entry decision
is determined by taking an expectation with respect to the distribution of $x$. Thus, $\lambda^*$
solves

$$s = G(v - \Delta) \mathbb{E} [\Lambda(\lambda^*, x) | x > \Delta] + (1 - G(v - \Delta)) \mathbb{E} [\gamma(1 - \alpha(\lambda^*, 0)) x | x \leq \Delta], \quad (G.6)$$
where
\[ \Lambda(\lambda^*, x) = \gamma [(1 - \phi(\lambda^*)\alpha(\lambda^*, 0)) x - \alpha(\lambda^*, 0)(1 - \phi(\lambda^*))\Delta] + (1 - \gamma) [(1 - \alpha_h(\lambda^*)) (x - \Delta)]. \]

**A few steps to simplify the problem.** First, we notice that the comparison of welfare can only be more favorable for the no-benchmark case when we condition on \( c \leq v - \Delta \). As for the profits of dealers, we have \( \bar{c} \leq v - \Delta \) by assumption. Thus from now on, we assume without loss of generality that \( \bar{c} \leq v - \Delta \). This simplifies the formulas in the no-benchmark setting. Unconditional expected welfare can now be written as
\[ W_{nb} = \mu (X - (1 - \gamma)N\Delta) + \lambda^* (1 - \mu) (X - (1 - \gamma)\Delta - s). \] (G.7)

The expected profit of low-cost dealers is
\[ \chi_{nb}^l = \frac{\lambda^*(1 - \mu)}{N} + \mu (1 - \gamma)^{N-1} \phi(\lambda^*) (X - \Delta) + \Delta. \] (G.8)

The expected profit of high-cost dealers is
\[ \chi_{nb}^h = \lambda^*(1 - \mu) \frac{N}{N} (X - \Delta). \] (G.9)

Finally, the key equation (G.6) determining entry in the no-benchmark setting simplifies to
\[ s = \gamma [(1 - \phi(\lambda^*)\alpha(\lambda^*, 0)) X - \alpha(\lambda^*, 0)(1 - \phi(\lambda^*))\Delta] + (1 - \gamma) [(1 - \alpha_h(\lambda^*)) (X - \Delta)]. \] (G.10)

Note that, by equations (G.2) and (G.10), \( \lambda(X) = \lambda^* \).

The crucial (and most tedious) step in the proof is to show the following lemma, which generalizes Lemma 5.

**Lemma 14.** The function \( \lambda(x) \) is convex (for \( x \) in the range permitted by the assumptions of the Theorem).

Before we show the proof of Lemma 14, we analyze its consequences. It is easy to observe that if \( \lambda(x) \) is convex, then also \( W_b(x), \chi_b^{l}(x) \) and \( \chi_b^{h}(x) \) are convex.\(^{48}\) Hence, we can apply Jensen’s Inequality to these three functions (just as in the proofs of Theorem 1 and Theorem 3). The observation made above that \( \lambda(X) = \lambda^* \), and direct inspection of formulas (G.3) and (G.7), (G.4) and (G.8), (G.5) and (G.9), complete the proof.

**Proof of Lemma 14.** The full proof is long and tedious, and thus some of the details are omitted.

\(^{48}\)In case of \( \chi_b^{l}(x) \) this requires some calculation that we omit.
We rewrite equation (G.2), suppressing from the notation the dependence of \( \lambda \) on \( x \), as
\[
s \equiv \gamma [(1 - \alpha_l(\lambda)) x - (1 - \tilde{\alpha}_l(\lambda)) \Delta] + (1 - \gamma) [(1 - \alpha_h(\lambda)) x - (1 - \alpha_h(\lambda)) \Delta], \tag{G.11}
\]
where
\[
\alpha_l(\lambda) = \phi(\lambda) \alpha(\lambda, 0)
\]
and
\[
\tilde{\alpha}_l(\lambda) = 1 - \alpha(\lambda, 0)(1 - \phi(\lambda)).
\]

A real-valued function \( f(x) \) is strictly increasing and convex if and only if \( f^{-1}(x) \) is strictly increasing and concave. Thus, to show that the solution \( \lambda(x) \) of equation (G.11) is convex, it is enough to prove that the function \( \lambda \mapsto x(\lambda) \), defined by
\[
x(\lambda) = \frac{s + (\gamma(1 - \tilde{\alpha}_l(\lambda)) + (1 - \gamma)(1 - \alpha_h(\lambda))) \Delta}{\gamma(1 - \alpha_l(\lambda)) + (1 - \gamma)(1 - \alpha_h(\lambda))},
\]
is concave. We have
\[
x(\lambda) = \frac{s}{\gamma(1 - \alpha_l(\lambda)) + (1 - \gamma)(1 - \alpha_h(\lambda))} + \Delta + \frac{\alpha_l(\lambda) - \tilde{\alpha}_l(\lambda)}{\gamma(1 - \alpha_l(\lambda)) + (1 - \gamma)(1 - \alpha_h(\lambda))} \gamma \Delta
\]
\[
= \frac{s - \gamma \Delta}{\gamma(1 - \alpha_l(\lambda)) + (1 - \gamma)(1 - \alpha_h(\lambda))} + \Delta + \frac{1 + \alpha_l(\lambda) - \tilde{\alpha}_l(\lambda)}{\gamma(1 - \alpha_l(\lambda)) + (1 - \gamma)(1 - \alpha_h(\lambda))} \gamma \Delta.
\]

Because a sum of concave functions is concave, and due to \( s \geq \gamma \Delta \), a sufficient condition for concavity of \( x(\lambda) \) is that
\[
\frac{1}{\gamma(1 - \alpha_l(\lambda)) + (1 - \gamma)(1 - \alpha_h(\lambda))} \tag{G.12}
\]
and
\[
\frac{1 + \alpha_l(\lambda) - \tilde{\alpha}_l(\lambda)}{\gamma(1 - \alpha_l(\lambda)) + (1 - \gamma)(1 - \alpha_h(\lambda))} \tag{G.13}
\]
are both concave in \( \lambda \). We show formally the concavity of the first of these functions and omit a similar proof of concavity of the second one.

Because the function (G.12) is twice continuously differentiable, concavity is implied by the second derivative being non-positive. The second derivative of the function (G.12) is non-positive if and only if (omitting for simplicity the notational dependence on \( \lambda \))
\[
[\gamma \alpha''_l + (1 - \gamma) \alpha''_h] (\gamma(1 - \alpha_l) + (1 - \gamma)(1 - \alpha_h)) + 2 (\gamma \alpha'_l + (1 - \gamma) \alpha'_h)^2 \leq 0.
\]
Expanding this inequality, we can obtain a sufficient condition by requiring that each
of the terms multiplied by $\gamma^2$, $\gamma(1-\gamma)$, and $(1-\gamma)^2$, accordingly, is non-positive:

\[
\alpha''_l(1-\alpha_l) + 2(\alpha'_l)^2 \leq 0, \quad \text{(G.14)}
\]

\[
\alpha''_h(1-\alpha_h) + 2(\alpha'_h)^2 \leq 0, \quad \text{(G.15)}
\]

\[
\alpha''(1-\alpha_l) + \alpha''_h(1-\alpha_l) + 4\alpha'_l\alpha'_h \leq 0. \quad \text{(G.16)}
\]

Inequalities (G.14) and (G.15) are proven in exactly the same way as inequality (C.4) in the proof of Lemma 5. We show how to prove inequality (G.16). Using the definitions of functions $\alpha_l$ and $\alpha_h$, and after a tedious calculation of the first and second derivatives, we can express the inequality equivalently as

\[
2 \left( \int_0^1 \frac{\beta(1-\gamma)^{N-1} + \beta(l - (1-\gamma)^{N-1}) \Phi(z)}{(l + \beta(1-\gamma)^{N-1} + \beta(1-\gamma)^{N-1}) \Phi(z)^2} \, dz \right) \left( \int_0^1 \frac{\beta(1-\gamma)^{N-1}z^{N-1}}{(l + \beta(1-\gamma)^{N-1}z^{N-1})^2} \, dz \right)
\]

\[
\leq \left( \int_0^1 \frac{\beta(1-\gamma)^{N-1} + \beta(l - (1-\gamma)^{N-1}) \Phi(z)}{(l + \beta(1-\gamma)^{N-1} + \beta(1-\gamma)^{N-1}) \Phi(z)^2} \, dz \right) \left( \int_0^1 \frac{\beta(1-\gamma)^{N-1}z^{N-1}}{(l + \beta(1-\gamma)^{N-1}z^{N-1})^2} \, dz \right)
\]

\[
+ \left( \int_0^1 \frac{\beta(1-\gamma)^{N-1}z^{N-1}}{(l + \beta(1-\gamma)^{N-1}z^{N-1})^3} \, dz \right) \left( \int_0^1 \frac{\beta(1-\gamma)^{N-1} + \beta(l - (1-\gamma)^{N-1}) \Phi(z)}{(l + \beta(1-\gamma)^{N-1} + \beta(1-\gamma)^{N-1}) \Phi(z)^2} \, dz \right) .
\]

By Hölder’s Inequality applied twice to the two integrals on the left-hand side, we get

\[
2 \left( \int_0^1 \frac{\beta(1-\gamma)^{N-1} + \beta(l - (1-\gamma)^{N-1}) \Phi(z)}{(l + \beta(1-\gamma)^{N-1} + \beta(1-\gamma)^{N-1}) \Phi(z)^2} \, dz \right) \left( \int_0^1 \frac{\beta(1-\gamma)^{N-1}z^{N-1}}{(l + \beta(1-\gamma)^{N-1}z^{N-1})^2} \, dz \right)
\]

\[
\leq 2\sqrt{ad}\sqrt{bc}.
\]

Thus, we have to prove that for any positive constants $a$, $b$, $c$ and $d$, we have

\[
2\sqrt{ad}\sqrt{bc} \leq ab + cd.
\]

This follows immediately from the fact that $(ab - cd)^2 \geq 0$. 
## Glossary of symbols

<table>
<thead>
<tr>
<th>Symbol</th>
<th>Definition</th>
<th>Remarks</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>N</strong></td>
<td>number of dealers</td>
<td>$N \geq 2$</td>
</tr>
<tr>
<td><strong>c</strong></td>
<td>common cost component of dealers</td>
<td></td>
</tr>
<tr>
<td><strong>G</strong></td>
<td>cdf of common dealer cost $c$</td>
<td>with support $[\underline{c}, \bar{c}]$</td>
</tr>
<tr>
<td><strong>Δ</strong></td>
<td>cost differential between high-cost and low-cost dealers</td>
<td>idiosyncratic cost $\epsilon_i$ is 0 or $\Delta$</td>
</tr>
<tr>
<td><strong>γ</strong></td>
<td>ex-ante probability of a low-cost dealer</td>
<td>$P(\epsilon_i = 0) = \gamma$</td>
</tr>
<tr>
<td><strong>µ</strong></td>
<td>fraction of fast traders</td>
<td>$\mu \in (0, 1)$</td>
</tr>
<tr>
<td><strong>s</strong></td>
<td>search cost of slow traders</td>
<td>$s &gt; 0$</td>
</tr>
<tr>
<td><strong>v</strong></td>
<td>traders’ asset valuation</td>
<td>a constant</td>
</tr>
<tr>
<td><strong>Γ</strong></td>
<td>probability of at least 2 low-cost dealers</td>
<td>Section 5 only</td>
</tr>
</tbody>
</table>

### Derived quantities

<table>
<thead>
<tr>
<th>Symbol</th>
<th>Definition</th>
<th>Remarks</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>λ</strong></td>
<td>slow-trader entry probability</td>
<td>An additional subscript ‘c’ indicates that the quantity depends on $c$ (in the benchmark case); the superscript * denotes the quantity in equilibrium.</td>
</tr>
<tr>
<td><strong>r</strong></td>
<td>reservation price of slow traders</td>
<td></td>
</tr>
<tr>
<td><strong>θ</strong></td>
<td>probability that a slow trader buys from a high-cost dealer</td>
<td></td>
</tr>
<tr>
<td>$F_i^c$</td>
<td>cdf of dealer offers, $i \in {l, h}$</td>
<td>lower limit: $p_i^c$; upper limit: $\bar{p}_i^c$</td>
</tr>
<tr>
<td>$q(\lambda, \theta)$</td>
<td></td>
<td>probability that a contacting trader is fast</td>
</tr>
<tr>
<td>$\alpha(\lambda, \theta)$</td>
<td>$\int_0^1 \left( 1 + \frac{\lambda(1-\mu)N(1-\gamma)^N}{1-p(1-\gamma)^N} \right)^{-1} \Phi(z) , dz$</td>
<td>values between 0 and 1, strictly increasing in both arguments</td>
</tr>
<tr>
<td>$\Phi(z)$</td>
<td>$\sum_{k=1}^{N-1} \binom{N-1}{k} \gamma^k (1-\gamma)^{N-1-k} \frac{1}{1-\gamma^N}$</td>
<td>strictly increasing polynomial, $\Phi(0) = 0, \Phi(1) = 1$.</td>
</tr>
<tr>
<td>$\hat{\alpha}$</td>
<td>$\alpha(1, 1)$</td>
<td></td>
</tr>
</tbody>
</table>
| $\kappa$ | \begin{align*} \frac{(1-\gamma)(\mu + \lambda^*(1-\mu))}{\mu(1-\gamma)^N + \lambda^*(1-\mu)^{(1-\gamma)^N}} \end{align*} | \begin{align*} \text{Special cases:} \frac{(1-\gamma)^{N-1}}{(1-\gamma)^N + \lambda^*(1-\mu)^{(1-\gamma)^N}} \text{ when } \lambda^* = 1, \\
\frac{2(1-\gamma)(\mu + \lambda^*(1-\mu))}{\lambda^N(2-\gamma)(1-\mu)^{(1-\gamma)^N}} \text{ when } N = 2. \end{align*} |

### Special case of homogeneous dealers’ cost ($\gamma = 1$)

<table>
<thead>
<tr>
<th>Symbol</th>
<th>Definition</th>
<th>Remarks</th>
</tr>
</thead>
<tbody>
<tr>
<td>$q(\lambda)$</td>
<td>$\frac{N\mu}{N\mu + \lambda(1-\mu)}$</td>
<td>equal to $q(\lambda, 0)$</td>
</tr>
<tr>
<td>$\alpha(\lambda)$</td>
<td>$\int_0^1 \left( 1 + \frac{N\mu}{\lambda(1-\mu)} \right)^{-1} \frac{(1-\gamma)^N}{z^{N-1}} , dz$</td>
<td>equal to $\alpha(\lambda, 0)$</td>
</tr>
<tr>
<td>$\hat{\alpha}$</td>
<td>$\alpha(1)$</td>
<td>upper bound on $\alpha(\lambda)$; strictly below 1</td>
</tr>
<tr>
<td>$X$</td>
<td>$G(v) [v - \mathbb{E}[c</td>
<td>c \leq v]]$</td>
</tr>
<tr>
<td>$\varphi(\lambda)$</td>
<td>$\frac{\lambda^{(1-\mu)}}{N\mu + \lambda(1-\mu)}$</td>
<td></td>
</tr>
<tr>
<td>Symbols used only in appendices</td>
<td></td>
<td></td>
</tr>
<tr>
<td>--------------------------------</td>
<td></td>
<td></td>
</tr>
<tr>
<td>ζ</td>
<td>probability that a low-cost dealer quotes an offer above the reservation price of slow traders</td>
<td>An additional subscript ‘c’ indicates that the quantity depends on c (in the benchmark case); the superscript * denotes the quantity in equilibrium.</td>
</tr>
<tr>
<td>$X_\Delta$</td>
<td>$G(v - \Delta)\mathbb{E}(v - c - \Delta \mid c \leq v - \Delta)$</td>
<td>Expected gain from trade when only high-cost dealers are present</td>
</tr>
<tr>
<td>$\vartheta(\zeta)$</td>
<td>$\frac{(1-\gamma)^{N-1}}{\mu(1-\gamma\zeta)^{N-1}+(1-\mu)\frac{1-(1-\gamma\zeta)^{N}}{N\gamma\zeta}}$</td>
<td>$\vartheta(1) = \kappa$</td>
</tr>
<tr>
<td>$\tilde{\alpha}(\zeta)$</td>
<td>$\int_0^1 \left(1 + \frac{1-(1-\gamma\zeta)^{N-1}}{(1-\gamma)^{N-1}}\mu\vartheta(\zeta)\Phi(z; \zeta)\right)^{-1} dz$</td>
<td>$\tilde{\alpha}(1) = \alpha(1, 1)$</td>
</tr>
<tr>
<td>$\Phi(z; \zeta)$</td>
<td>$\sum_{k=1}^{N-1} \frac{(N-1)z^k(\gamma\zeta)^k(1-\gamma\zeta)^{N-1-k}}{1-(1-\gamma\zeta)^{N-1}}$</td>
<td>Strictly increasing polynomial, $\Phi(0; \zeta) = 0, \Phi(1; \zeta) = 1$</td>
</tr>
<tr>
<td>$\alpha_h(\lambda)$</td>
<td>$\int_0^1 \left(1 + \frac{q(\lambda,0)(1-\gamma)^{N-1}}{1-q(\lambda,0)}z^{N-1}\right)^{-1} dz$</td>
<td>$\alpha_h(0) = 0$</td>
</tr>
<tr>
<td>$\phi(\lambda)$</td>
<td>$\frac{1-q(\lambda,0)}{1-(1-(1-\gamma)^{N-1})q(\lambda,0)}$</td>
<td>$\phi(0) = 0$</td>
</tr>
</tbody>
</table>